

Austria	Oct. 18	Indonesia	Rs 2500	Portugal	Esc 80
Belgium	Oct. 20	Italy	L 1300	S. Africa	R 6.00
Canada	Oct. 21	Japan	Y 750	Singapore	S\$ 4.00
Denmark	Oct. 21-25	Malta	Rs 500	Spain	Pe 110
Egypt	Oct. 21	Lebanon	Fr 4.42	Sri Lanka	Rp 30
Finland	Oct. 22	Greece	Fr 4.00	Sweden	Sk 6.50
France	Oct. 22	Malaysia	Rs 4.25	Switzerland	Fr 2.20
Germany	Oct. 22	Mexico	Pe 300	Tunisia	DT 505
Guinea	Oct. 22	Morocco	Rs 6.00	U.S.	U.S. 6.00
Hong Kong	Oct. 22	Peru	Rs 2.50	Yugoslavia	Y 1.70
India	Oct. 15	United Kingdom	Rs 2.50	Zambia	Z 6.50
Philippines	Oct. 20	U.S.A.	Rs 2.50		\$ 1.00

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,766

Wednesday, October 30 1985

D 8523 B

Dutch resistance to
cruise missiles
crumbles, Page 2

World news

UK sets up spy case inquiry

The British Government announced an independent inquiry into the Cyprus secrets case, in which eight servicemen were acquitted of Official Secrets Act charges in the UK's longest and most expensive spy trial, estimated to have cost £5m (£7.1m).

Prime Minister Margaret Thatcher promised a full report to parliament after consultations with the chairman of the Security Commission.

She revealed that the case was referred to the Security Commission in June 1984 because of the gravity of the apparent breaches of security. The inquiry will look into the conduct of investigations by the Royal Air Force and Army police. Page 11

Indian spy charge

India was hit by a new spy scandal when businessman Rama Swarop was charged with passing secrets to Israel, West Germany, Taiwan and several unnamed countries.

Bhutto 'freedom'

Pakistani opposition leader Benazir Bhutto is expected to be freed from house arrest in a few days so that she can go to France for an inquiry into the death of her brother, police officials said.

Bombay clash

About 2,000 striking taxi drivers clashed with police in Bombay. At least 15 officers were injured.

Rebels kill two

Marxist rebels in Peru burned an Indian hamlet and executed two peasants said to be collaborating with the army in an attempt to halt defections from the Sendero Luminoso guerrilla movement.

Nigeria reviews case

Nigerian military authorities said they were setting up a panel to review the case of former President Shehu Shagari, who has been under house arrest since his overthrow by the army in 1983.

Students 'tortured'

South Korean opposition leader Kim Young-Sam accused the authorities of torturing some of the 26 students arrested on charges of trying to topple the Government.

Sakharov move

Yelena Bonner, wife of banished Soviet physicist Andrei Sakharov, has been given permission to leave the Soviet Union for medical treatment. Soviet journalist Victor Louis said: Page 2

Dublin kidnapping

The wife of a senior American Express executive in Dublin was kidnapped by an armed gang and held for ransom for the second time in 12 months.

Victory for Doe

Liberian military ruler Samuel Doe was declared the victor in a presidential election which his opponents said was marred by intimidation and widespread irregularities. Page 3

Indonesia astronaut

Indonesia named a woman scientist as its first astronaut. She will take part in a U.S. space shuttle mission next year.

Times editor dies

Charles Douglas-Home, editor of The Times of London, died aged 48 after a long illness. Obituary. Page 11

Piggott's farewell

Lester Piggott rode his 4,349th and last winner - Last Choke - on a British race course. He plans more riding in the U.S. and Australia before retiring after Christmas. Page 17

Business summary

M & S leads London to peak

A FRESH influx of investment funds swept many London shares to new peaks, with Marks & Spencer's better-than-expected interim results providing a further boost.

The FT Ordinary Share Index closed up 12.7 at a record 1,061.3, compared with the previous high of 1,051.8 reached on October 24 1985. The FTSE 100 gained 16.5 to 1,384.4, overtaking the October 24 peak of 1,349.6. Page 33

Marks & Spencer's pre-tax interim profits were 22 per cent up at £137.7m. Page 26; Lex, Page 16

WALL STREET: The Dow Jones industrial average closed up 8.74 at 1,368.73. Page 34

TOKYO: stocks turned lower in lacklustre trading. The Nikkei market average lost 23.2 to 12,913.92. Page 34

DOLLAR: lost ground in London, closing at DM 2.821 (DM 2.843; SwFr 2.149; Fr 2.167), FF 8.0025 (FF 8.055) and Yen 12.3 (Yen 13.5). On Wall Street, the dollar's exchange rate index fell from 130.5 to 130.0. Page 27

STERLING: gained 75 points against the dollar in London to close at \$1.435. It was lower, however, at DM 3.7825 (DM 3.7725; SwFr 3.085 (SwFr 3.0225); FF 11.485 (FF 11.4975) and Yen 4.5 (Yen 4.75). The pound's exchange rate index rose to 80.8 from 80.5. Page 27

GOLD: in New York the Comex December settlement was \$329.3 fell 75 cents on the London bullion market to \$328.00 and was down 20 cents in Zurich to \$328.55. Page 26

BRITAIN'S manufacturing companies reported that the outlook for industry's costs was the best for 18 years, but said business confidence had weakened and export orders had levelled off. Page 12

TRAVEL: companies in Britain confirmed their avalanche of price cuts for package tours as the head of the country's travel agents' federation expressed alarm about the financial consequences for the industry. Page 12

CHANNEL TUNNEL: Group, one of four competitors for a contract to build a fixed link between Britain and France, said it had received provisional commitments of up to £42m (£60m) in development loans from 31 international banks. Page 16

MASSEY-FERGUSON, Canadian-based farm-equipment group, is to invest a further £90m (£55m) at its tractor plant in Coventry, England but up to 500 jobs are likely to be cut because of increasing automation. Page 12

SAFEWAY STORES, U.S. supermarket group, is to raise £40m with a £100m issue of "deep discount stepped-interest loan stock," a new form of bond in the British market. Page 16; International Capital Markets, Page 17

KOHLBERG: Kravis Roberts, the Wall Street investment firm, sweetened its cash-and-paper leveraged buyout bid for Bear Stearns Companies, the U.S. food and consumer products group, by \$2 a share to \$47 a share, or a total of \$3.12bn. Page 17

ALLIED-LYONS: attacked a consortium of banks, led by Citibank of the U.S., which is involved with the Australian brewing company Elders IXL in a £1.8bn (\$2.16bn) takeover bid for the British food and drink group. Page 21

STANDARD CHARTERED: international bank based in London, is to reduce its stake further in its South African affiliate Stanbic from 42 per cent to 38 per cent. Page 21

XEROX: the U.S. office equipment group, posted a \$1.5m third-quarter loss after taking previously announced charges totalling \$164m related to the restructuring of its Crum and Forster insurance subsidiary. Page 17

PIRELLI and IBM are to launch a 50-50 joint venture company in the building services sector with an initial capital of \$1.5m. Page 17

Tin talks continue as LME seeks £50m crisis fund

BY STEPHEN WAGSTYL IN LONDON

THE INTERNATIONAL Tin Council, meeting in London, will today resume its emergency session called in the wake of the collapse of the world tin market.

Members of the producers' and consumers' price pact last night adjourned after six hours of talks to consult their governments about plans to refine their efforts to control tin prices.

The London Metal Exchange, the world's leading metals market, has been asked to restore confidence in its market-place by asking traders to outstanding ITC contracts to lodge a total of over £50m (£710m) against possible losses.

In other developments, Bolivia has warned that the threat to the value of its tin exports is desperate. In Brazil, a fall in shares of the leading tin producer has hit the São Paulo Stock Exchange, and in Britain, Members of Parliament representing Cornwall have pressed the Government for action to secure the future of the country's tin mining industry.

Delegates of the 22 ITC members met yesterday behind closed doors to review the crisis, which blew up last week when the ITC announced that it had run out of money to support tin prices and trading was sus-

pended on the London Metal Exchange.

After the meeting, delegates said they were determined to keep the ITC going and to honour its obligations.

But some warned that it would take time for governments to approve extra finance and any decision to lower the tin price to levels where it is more easily defended.

One delegate said that yesterday's meeting had not considered a single concrete proposal.

Fears that the ITC might not reach a settlement - at least not by the end of today, when the emergency meeting is scheduled to finish - were reinforced by comments made by Datuk Paul Leong, Primary Industries Minister of Malaysia, the largest producer.

He warned that the London Metal Exchange should consider the possibility of a tin market without the intervention of the ITC's buffer stock manager (who controls the price support schemes) in the near future.

Datuk Leong said the world tin supply meant it was no longer possible to defend prices at current levels.

Malaysia and other producers are concerned that adding to the ITC's stockpile of some 62,000 tonnes of tin, worth just under £500m (£710m),

Continued on Page 16

Future of LME; Banks' involvement, Page 25

London SE bid to avert foreign split in market

BY JOHN MOORE, CITY CORRESPONDENT, IN LONDON

THE LONDON Stock Exchange is expected to discuss the possibility of setting up an international securities exchange with foreign bankers and brokers' operating in London.

A meeting of the 52 members of the ruling council yesterday attempted to devise a policy that would prevent a fragmentation of the central market in securities in the UK at a time when sweeping regulatory reforms are planned for London's financial community.

It decided yesterday that it should establish a wide-ranging self-regulatory body so that many different types of securities dealers will be encouraged to become members.

It will also lower the cost of entry for new members, although no details were finalised yesterday or amounts agreed.

Sir Nicholas Goodison, chairman, and officials have been alarmed at an initiative by foreign brokers and bankers who intend to set up their own regulatory organisation.

The exchange warned that such a move would not only lead to fragmentation of the market in UK securities but might also undermine standards of investor protection.

Yesterday's meeting decided to adopt a conciliatory approach to the move by the international securities dealers and their proposed political body, provisionally called the

International Securities Regulatory Organisation. Talks are likely with a steering committee of the international dealers, which is being set up to form the body.

The exchange intends to become a recognised self-regulatory organisation in the reformed system of supervision in London's financial community.

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It will also lower the cost of entry for new members, although no details were finalised yesterday or amounts agreed.

Yesterday's debate took place as controversial plans for the future supervision were being drawn by Sir Kenneth Barrill, chairman of the Securities and Investments Board, which is to be the main regulatory body of the financial community.

The board will be able to authorise investment businesses directly. Alternatively, firms may gain their authorisation through self-regulatory organisations. In addition, the board will be able to recognise investment exchanges that would regulate markets, provide support services to the practitioners and establish rules for market-making.

The exchange intends to be both a self-regulatory organisation and a recognised investment exchange in the new supervisory environment. The Securities and Investments Board's preliminary plans anticipated that companies supervised by the International Securities Regulatory Organisation would participate on three types of recognised exchanges - stock exchange, an exchange for dealing in Eurobonds

payment into the 1986 budget for fear of a reaction in the French national assembly which will be debating the EEC budget next week.

All remained calm, however, and the ministers endorsed a payment to the UK to be made next year of £124m (£155m). No one seemed to want to take issue with the fact that this is more than the £123m (£148m) extra budget contribution to the Community budget this year.

British ministers have remained noticeably reticent about this small windfall, even in the face of sharp attacks by Conservative Members of Parliament in the House of Commons last week about the level of UK contributions to the EEC budget.

Any uncomfortable reminder about the windfall with the use of arcane mathematical formulae, the French Finance Minister, for one, wanted to avoid stoking up a demand for public explanations. Ministers made no move to insert Britain's

New EEC unit trust rates.

Page 16

Continued on Page 16

Takeover policy outlined, Page 11

Britain to get 'surprise' £7m bonus on EEC budget refund

BY QUENTIN PEEL IN BRUSSELS

BRITAIN is about to achieve a remarkable budgetary feat in the EEC, in defiance of its normal status as a heavy net contributor.

Next year, the UK Government is set to get back in refunds a bonus of some £1m (£0.9m) more than it is making in extra payment it is making to the UK to be made next year of £124m (£155m). No one seemed to want to take issue with the fact that this is more than the £123m (£148m) extra budget contribution to the Community budget this year.

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New EEC unit trust rates.

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Takeover policy outlined, Page 11

EUROPEAN NEWS

Greek civil servants to strike against austerity measures

BY ANDRIANA IERODIAKONOU IN ATHENS

MASS STRIKES against the Greek Socialist Government's economic austerity measures resumed for a second week yesterday, after a brief respite on Monday for a national holiday.

The most dramatic is a 24-hour stoppage today by 300,000 civil servants. Public services, state schools and hospitals, courts, ports, customs and tax offices are all expected to be affected.

Teachers at private and state schools are to stay out on strike until Saturday. Post office workers and civil staff stopped work for 24 hours yesterday.

Today's civil servants strike has been endorsed by the Socialist majority in the leadership of their union, underlining the split which has developed

in the Socialist union movement nationally as a result of the austerity measures announced by the Government earlier in the month.

These include a two-year wage freeze and the scaling down of the system of linking wages to inflation.

A significant number of Socialist unions are committed to fighting the measures. Eight senior unionists were expelled from the Socialist party 10 days ago for supporting protest strikes. They have retaliated by lending their weight to continuing labour action and joining Conservative colleagues in an attempt to depose the Socialist president of the trade union congress.

Bulgaria accuses planners and managers of inertia

BY PATRICK BLUM IN VIENNA

BULGARIA HAS stepped up its battle for higher efficiency by accusing planners and managers of inertia and incompetence.

An editorial in *Rabotnicheskata Dela*, the Communist Party daily newspaper, said economic and planning organisations have "not overcome inertia and have continued to drift along the old patterns. Their projects have been far removed from the requirements of the new approach" adopted at a plenum of the party's central committee in February.

There has been growing concern in Sofia about the effects on the economy of problems in energy and agriculture caused in part by a severe drought. Industrial and agricultural outputs are expected to fall short of targets and criticism of management has grown.

The daily said that, one of

the planners' greatest failures was to consider only the quantity of goods produced without taking into account quality and labour efficiency. There was inefficient use of raw materials, food and energy.

The introduction of new technologies was "sluggish" and "formalism and incompetence" affected supplies to and the maintenance of plants. "A decisive improvement of the manager of planning and investment expenditures" was needed.

Industrial production increased by 4 per cent in the first nine months of this year compared with 5.2 per cent planned for the whole of the year. Production of electricity, coal, ferrous metals and agricultural goods has been lower than in the corresponding period in 1984.

Poland eases fund raising

POLISH state-owned enterprises will be able to raise money by issuing bonds from next year as part of wider plans to restructure the economy, the government newspaper *Kreczpospolita* said yesterday. Reuters reports from Warsaw. Bonds may be sold to other state-run concerns from January 1.

Polish newspapers have commented favourably on Hungary's example, where com-

panies have expanded, and built roads and amenities with funds raised through issuing shares.

Kreczpospolita said the Government has also finalised a system of income tax reductions to promote technological progress, exports and greater economy. Preferential tax concessions will be granted to enterprises exporting highly processed products, it added.

Solidarity cash ruling

THE POLISH Supreme Court ordered a former Solidarity underground leader yesterday to repay money collected by the now-outlawed free trade union that the Government claims was spent illegally, the Solidarity activist said.

At issue is 80m zlotys (£570,000) which the activist, Mr Jozef Pinior, withdrew from a Solidarity bank account 10 days before the martial law crackdown and suppression of the union in December 1981.

Mr Pinior, said the supreme court

upheld a lower court order that he repay the money, which the Government maintains financed Solidarity underground activities under martial law.

The lower court ruled the money belonged to a new national trade federation created by the government to replace Solidarity.

Mr Pinior had appealed against the lower court ruling, made in February in the southwestern city of Wroclaw, where he lives. AP

U.S. spells out Soviet arms pact violations

By Bridget Bloom, Defence Correspondent, in Brussels

THE U.S. yesterday presented detailed evidence of Soviet violations of two major arms control agreements to Nato defence ministers meeting here in the Nuclear Planning Group.

It was described as "coupis

and convincing" by Herr Manfred Woerner, the West German Minister. Coming only three weeks before the November 19 summit between President Ronald Reagan and Mr Mikhail Gorbachev, yesterday's presentation by Mr Caspar Weinberger, the U.S. Defence Secretary, was clearly designed to win strong support from the U.S. Nato allies.

The precise form of that support will only become evident with the publication today of the NPG's final communiqué. In the past, such US allegations have been greeted with considerable scepticism by some European defence ministers, but yesterday there was evident concern to paper over these differences.

The US case, which British officials said gave more details about existing charges, is that the Soviet Union has breached both the SALT 2 arms agreement and the Anti-Ballistic Missile (ABM) treaty by deploying a new intercontinental ballistic missile, the SS-25, and by building a new surveillance radar at Krasnoyarsk.

The Soviet Union says that the SS-25 is an improved version of the SS-13 and is therefore allowable under the SALT 2 agreement. However, Mr Weinberger and his officials' presentations are said to have included satellite photographs of great clarity (as well as a cartoonish model of the Krasnoyarsk radar station), said that the SS-25 is 10 per cent longer than the SS-13 and had 22 per cent more launch power. The missile is said to have been deployed at three sites.

In line with the Finance Ministry's wishes that the nationalised banks should make more use of the financial markets to improve their capital backing, Credit Lyonnais earlier this month

raised a FF 1.5bn non-repayable subordinated note issue on the Paris financial markets carrying an interest rate linked to bond yields of about 11.75 per cent.

This follows a pattern of issuing subordinated debt already established by Société Nationale de Paris, the other two big French banks.

According to British officials, the Nato ministers yesterday gave formal approval to the detailed plan by General Bernard Rodgers, the Supreme Commander in Europe, for implementing the 1983 decision to reduce by 1,400 the European stockpile of tactical nuclear weapons by 1988.

However, a decision has been reached after a 12-hour meeting which finished in the early hours. It will put up contributions by 0.35 per cent, paid for by employees and employees who share financing roughly in a 2:1 ratio.

The agreement also extends the unemployment insurance contributions will rise from next month as a result of a last-minute financing compromise hammered out yesterday by the Patronat employers' association and the main trade unions which run the system.

All the main unions except the Communist-backed CGT confederation signed the agreement reached after a 12-hour meeting which finished in the early hours. It will put up contributions by 0.35 per cent, paid for by employees and employees who share financing roughly in a 2:1 ratio.

The agreement also extends the unemployment benefit period slightly for long-term jobless. The Government is also to be asked to help reschedule repayment to the banks of FF 12bn (£1.04bn) of loans contracted to help finance the system last year.

The judges thus overruled, on an appeal from the state prosecutor's office, a decision earlier this month by a lower court that Count von Galen might flee the country.

The state superior court in Frankfurt yesterday ruled that although the DM 16m was one of the highest sums offered for bail in the country's history, there was still a danger that Count von Galen might flee the country.

The judges thus overruled, on an appeal from the state prosecutor's office, a decision earlier this month by a lower court that Count von Galen could be freed.

Count von Galen, who was 50 years old this month, was arrested in Frankfurt in December soon after arriving by aircraft from Paris. Along with three former associates, he faces trial on charges of fraud and breach of trust in connection with the near-collapse of SMH.

A consortium of German banks stepped in with a rescue operation in November, 1983, after SMH seriously over-lent to IBM - a

Lloyds bank of the UK swiftly bought up the healthy parts of the old SMH and formed a new operation under the same name with effect from January, 1984.

Ironically, a report from the CAP

leaked to the Press earlier this year, after M Gergorin left the organisation, argued against participation of European companies in SDI.

Ministers try to break deadlock over steel controls

BY PAUL CHEESSRIGHT IN BRUSSELS

EEC INDUSTRY ministers tried yesterday for the second time this month to settle the pattern of controls to remain on the steel market and the nature of subsidies to be permitted to steel companies after the end of this year.

Failure to reach agreement on the controls poses a threat to the stability of the Community steel market that is becoming increasingly serious. The key

issue is whether production quotas should remain or whether they should be progressively lifted, product by product, over a two-year transitional period.

Mr Peter Morrison, the UK Industry Minister, made clear that unless British Steel is given a larger share of quotas, the Government would block any agreement on subsidies in order to encourage further plant closures.

At the other end of the spectrum, Greece wanted more subsidies in the form of regional aid, an argument which runs

counter to the Commission view that steel industry aid should not be mixed up with regional assistance.

Yesterday, Mr Peter Sutherland presented tighter Commission proposals, confirming the use of aid for closures, but he

citing the extreme German and Greek positions.

The Community is committed politically both to ending subsidies for the steel industry at the end of this year and to lifting market controls - the two means chosen to restructure the industry through capacity reduction and increases in productivity. But these commitments have been forgotten in the face of the industry's fragility.

Big French bank loses loan battle

By David Marsh in Paris

CREDIT LYONNAIS, the second largest French nationised bank, is to repay early a FF 500m (£43.5m) low-cost loan granted by the Government in 1980 to stiffen its capital resources.

This follows several months of wrangling over the Finance Ministry's request that the loan - originally due to run until 1995 - should be repaid early to help finance the budget deficit.

M Jean Dasselin, the bank's chairman, claimed that early repayment would harm the bank's financial structure, but government officials now say he has been overruled.

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leaked to the Press earlier this year, after M Gergorin left the organisation, argued against participation of European companies in SDI.



Ruud Lubbers (left) is expected finally to oversee an agreement to deploy U.S. missiles. The defiance shown by demonstrators, joined here by soldiers in the 1981 300,000-strong march, has become markedly subdued in the last two years.



Laura Raun reports on the expected deployment agreement

Dutch cruise resistance crumbles

EVERY FRIDAY after the weekly Dutch Cabinet meeting Mr Ruud Lubbers, the Prime Minister, holds a routine press conference. When Mr Lubbers faces journalists this Friday, he is expected to make an extraordinary announcement that many people have been fighting bitterly for the last six years while others have been waiting hopefully.

He is expected to say that the Netherlands will finally accept 48 nuclear missiles on Dutch soil after years of divisive opposition, delay and soul-searching.

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OVERSEAS NEWS

Activists arrested in Cape Town area crackdown

BY ANTHONY ROBINSON IN JOHANNESBURG

POLICE continued their round-up of anti-apartheid activists in the Cape Town area yesterday. Those arrested included a textile trade union leader and Dr Ivan Toms, director of the Sacta clinic in the black squatter town of Crossroads, who is also a prominent member of the End Conscription Campaign (ECC) which is actively campaigning to get troops out of the townships.

Dr Toms was arrested in the early hours of the morning and then released after questioning and confiscation of documents. A group of 17 white Cape Town University students have also been jailed for 14 days under the emergency regulations for taking part in a demonstration outside the university.

Meanwhile, police reported five more deaths in continuing widespread township unrest, including the death of an unnamed black woman whose charred body was found in a burnt out car in Crossroads. The woman was apparently the victim of a "necklace killing," the name given to the placing of a burning tire around the victim's neck.

Jordan, PLO paper over cracks on peace initiative

BY OUR MIDDLE EAST STAFF

JORDAN and the Palestine Liberation Organisation appeared yesterday to have papered over their differences but gave no indication of fresh moves to come forward in the Middle East peace process.

During several hours of talks on Monday night King Hussein of Jordan made clear to Mr Yassir Arafat, the PLO chairman, his anger at recent Palestinian actions, particularly the seizure of the Italian cruise liner and the failure to hold planned talks with the British Government.

An official Jordanian statement said that the talks had concentrated on ways of "avoiding a recurrence of such developments in the future."

Mr Arafat claimed, however, that the meeting had been "constructive and brotherly" and announced that a permanent joint committee would be established in order to coordinate future policy.

Mr Arafat brushed aside suggestions that any lasting damage had been done to PLO-Jordan relations which he

The Christian militia, the Lebanese Forces, yesterday stopped publication of a French-language newspaper sympathetic to President Amin Gemayel, in an early-morning raid against Le Reveil publishing house, Nahr Boushay reports from Beirut.

As the inter-Christian power struggle escalated, the pro-Syrian Rafat Party withdrew 300 militiamen from positions on the Moslem side of Beirut's dividing Green Line.

claimed free "historical and strong." He also asserted that the PLO was doing its best to improve relations with all its friends including Britain.

The two men are also under contention over relations with Syria. Jordan has been operating with attempts by Saudi Arabia to ease tension with Damascus caused by the February 11 peace initiative launched in conjunction with the PLO.

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S Korean police round up students

By Steven B. Butler in Seoul

Elsewhere President P. W. Botha, in a by-election campaign speech at Vryburg in the northern Cape called on South Africans to rally behind the flag and show the same kind of unity in adversity shown by Britain in 1940. Vryburg is one of five constituencies where parliamentary by-elections take place today.

In Johannesburg Mr Jules Brodes, a prominent advocate who is chairman of the steering committee set up to organise a "National Convention Movement" told a press conference that both the white opposition Federal Progressive Party (FPP) and the predominantly Zulu Inkatha Movement had withdrawn from the management committee of the movement.

The decision reflected concern that close identification of the convention movement with the two parties placed obstacles in the way of attracting the broadest possible support for the movement's aim of persuading the government to call a national convention to draw up a new, non-racial constitution.



Gen Samuel Doe

Doe keeps power in Liberia

The Liberian Army was yesterday on full alert, with troops and tanks stationed at strategic points in Monrovia as Gen Samuel Doe was proclaimed President following the country's first multi-party elections two weeks ago based on one-man, one-vote, writes Peter Blackburn from Abidjan.

The Special Elections Committee called on Liberians to accept the "sincere and fair" results of the elections, which are to pave the way for a return to civilian rule at the beginning of next year, more than five years after President Doe seized power in a bloody

military coup.

Gen Doe, who is also commander-in-chief of the armed forces, obtained 51 per cent of the vote, with his National Democratic Party of Liberia (NDPL) winning more than two-thirds of the seats in the Senate and House of Representatives. The President gained 265,000 of the 519,000 votes cast, nearly twice those of his nearest rival, Mr Jackson Doe (no relation), leader of the Liberia Action Party (LAP).

Mr Jackson Doe did not attend the election results ceremony. He had said earlier that his party would not

accept the election results, claiming that there had been serious irregularities in both the casting and counting of the vote.

Other earlier opposition charges involved the last-minute creation of military polling centres, imprisonment of activists and the two main presidential challengers' being barred from standing.

The U.S. Congress has warned that it will withhold further aid from Liberia, the world's largest per capita beneficiary of American aid at about \$96m, unless the elections were seen to be "free and fair."

IRAQ, vowing to silence what it called "the voice of lies" of its Gulf War foes, said yesterday its jets had raided radio and television stations in the Iranian city of Isfahan, AFP reports from Baghdad.

Earlier Iran had said its jets had attacked Iraqi oil installations in the southern part of the country inflicting heavy damage.

The Iraqi raid was the first reported air strike against media installations since the war started in 1980.

Uganda ceasefire offer

Ugandan rebels yesterday offered to observe a ceasefire for the duration of the latest round of peace talks in Nairobi, but largely rejected a series of concessions made by the Government on Monday, Reuters reports.

The National Resistance Army (NRA), the main rebel enemy of Uganda's ruling Military Council, said in a statement that it had decided to suspend hostilities "in order to provide a suitable atmosphere for the conduct of these talks."

Tamil cut city's power

Tamil guerrillas cut off power supplies to Sri Lankan port city of Trincomalee yesterday by blowing up a relay station, the Defence Minister said. Reuters writes from Colombo.

Marcos orders sale

Pressed for money to finance the fight against communist insurgents, Philippine President Ferdinand Marcos has ordered the immediate sale of state-owned companies and private property foreclosed by government financing institutions, the government said yesterday. AP reports from Manila.

Income from the sale will be used to finance the 1.4bn pesos worth of arms and other supplies needed by the military, the palace said.

Dollar drain fuels liquidity crisis

BY PETER BLACKBURN, RECENTLY IN MONROVIA

AN ENLARGED \$100 banknote hangs in a glass frame on the wall behind the desk of Major G. Alvin Jones, Liberia's Finance Minister.

It is an unusual sight these days in Monrovia where greenbacks have become almost as rare as gold even though the dollar is still the official currency.

Payments for everything from hamburgers to Charminets are increasingly made in locally minted \$5 coins which are officially valued at par with American printed dollar notes. But in the Lebanese and Indian shops of Monrovia's main broad street \$100 notes can fetch a premium of up to 25 per cent, though the rate is much lower for large volume transactions.

Own cheques

Premiums are even offered for privately cashing cheques into coins. Banks are so short of cash that most will only accept their own cheques.

It has also become increasingly difficult to transfer funds abroad through bank drafts. Businessmen and traders are often obliged to operate outside the banking system and are prepared to pay a premium for

dollar notes to pay for imports or send earnings abroad.

Several factors underlie Liberia's liquidity crisis:

- Government officials point out that earnings from the country's main exports — iron ore, rubber and timber — have fallen to \$653m (£265m) in 1985 from \$844m in 1980. Export revenue, however, has remained high, especially the public payroll which absorbs two thirds of Government income.

- The bloody 1980 coup by junior army officers led by former Master Sergeant Samuel Doe provoked a crisis in investor confidence and a massive flight of capital. Although the initial panic has subsided, bankers say that each time a plane takes off from Robertsfield International Airport several thousand dollars leave with it. In the run-up to the October elections there has been renewed uncertainty and delays in contract payments and Government salaries.

- Elicit cross border trading in diamonds, palm oil, coffee and other farm products has resulted in a substantial drain of dollars into neighbouring Sierra Leone and Guinea.
- Hoarding by uncouth Liberian farmers has further squeezed liquidity. Even Mon-

roviaans are boycotting the banks and keeping money at home.

The National Bank of Liberia

WORLD TRADE NEWS

Airlines step up bid to recover \$900m revenues

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT, IN HAMBURG

THE WORLD'S airlines are stepping up their diplomatic efforts to recover up to \$900m (£562m) of revenues from passenger ticket and cargo sales blocked in countries of the developing world.

Over the past year, these efforts have enabled the airlines to get back some \$450m of their earnings that have been frozen in overseas countries.

But even as these efforts have borne fruit, other countries have blocked new earnings, with the result that there is always a substantial sum outstanding.

The offending countries discovered a long time ago that raiding airline revenues was a good source of interest-free funds for other purposes.

The problem has been endemic in Africa and the Middle East, but other parts of the world are also involved, although to a lesser extent.

Some years ago, the airlines in the International Air Transport Association set up a special committee to study the extent of the problem and find ways of getting round it.

This committee has had some considerable success and is still quietly working behind the scenes, with the result that over the past 12 months, \$450m has been restored to its rightful owners.

Cairo trade bank builds up business

BY TOM WALKER IN CAIRO
EGYPT'S new Export Development Bank, which has completed its first six months of business, is finalising agreements for six enterprises with loan backing totalling about \$120m (£11.4m) in export-related sectors. Its letter-of-credit activities are also building up.

The bank is set to take a 10 per cent share in a proposed General Motors car assembly and component project. Dr Hazem el-Behawi, the bank chairman, said he was attracted to the GM proposal because it held out possibilities of significant exports of automotive parts.

Dr el-Behawi said his priority in his first six months has been to establish a solid basis for the bank's operations.

China to boost technology ties with West Europe

BY ROBERT THOMSON IN PEKING

CHINA INTENDS to increase technological ties with Western Europe. In the next few months, the Chinese state science and technological commission are aiming to finalise agreements for six enterprises with loan backing totalling about \$120m (£11.4m) in export-related sectors. Its letter-of-credit activities are also building up.

The announcement coincides with the Peking visit of the West German Foreign Minister, Herr Hans-Dietrich Genscher, who yesterday met with the Chinese leader, Deng Xiaoping.

Deng said China encourages closer links between eastern and western Europe because neither wanted any part of what he called the war train — "we know the Europeans do not want war. They hope the disaster of war will not fall on their heads."

The West German Foreign Minister briefed the Chinese leader on the Eureka programme for the development of

A current analysis by the Iata shows that countries in the Middle East are currently blocking up to \$300m of airline earnings.

Up to another \$100m is being blocked by North African countries, and \$150m blocked in other parts of Africa. The rest, about \$350m, is blocked elsewhere in the world.

Mr Gunter Eger, Iata director-general, told the association's annual meeting in Hamburg that there had recently been a shift in the geographical nature of the problem.

Growing concern

"The countries of the Middle East and North Africa are causing growing concern," he said, while the situation in Africa south of the Sahara has shown a slight improvement.

Industry efforts in those countries in the Middle East and North Africa where problems exist are being intensified, although the political situation in some cases makes progress difficult."

The airlines can only employ patient and persistent diplomacy to recover their frozen assets.

Although they have the ultimate option of withdrawing their flights, this is regarded as counter-productive, often guaranteeing that their money

remains even more tightly locked up.

As one airline in Western Europe, which is a particularly severe sufferer from this problem, commented: "We are in the business to promote air transport, not to reduce it."

This need to recover blocked earnings is of vital significance to the air transport industry in the light of its current overall precarious financial situation.

According to the West German company, the Chinese have expressed interest in a wide range of Siemens activities, but need to consider priorities and the practical organisation of such matters as personnel training.

Revised forecasts for the overall financial results of the industry for 1986 show the likelihood of a net loss of between \$200m and \$300m.

If there is any unexpected problem, or if circumstances, such as fuel, continue to rise, the net result could be a loss for the industry as a whole of anything up to \$100m for the year.

Blocked earnings

In such a situation, every dollar that the airlines can recover from their blocked earnings is of critical importance.

The airlines are employing not only their own pressures on the countries concerned but are also using the resources of their governments at diplomatic level, to try to achieve what beneficial results they can.

Siemens in 'know-how' pact with Peking

By JOHN DAVIES IN FRANKFURT

SEIMENS, the West German electronics and telecommunications concern, has signed an outline agreement in Peking on the long-term supply of equipment and "know-how" to the Chinese.

Under the agreement, Siemens and representatives of various Chinese economic organisations will form a co-ordinating committee.

Revised forecasts for the overall financial results of the industry for 1986 show the likelihood of a net loss of between \$200m and \$300m.

If there is any unexpected problem, or if circumstances, such as fuel, continue to rise, the net result could be a loss for the industry as a whole of anything up to \$100m for the year.

The group received orders from the Chinese worth DM 700m (£17.9m) in its financial year ended September 30, compared with orders of DM 120m in the previous financial year.

With the Chinese anxious to speed up economic development with Western help, they have turned to a number of West German companies during the past few years, including Siemens, for equipment and technology.

Siemens executives believe they have good prospects for co-operation with the Chinese in such fields as engineering, electronics, telecommunications, energy, and medical equipment.

Canadair jets for Chinese

By BERNARD SIMON IN TORONTO

CANADAIR, the Montreal-based aircraft manufacturer, has sold three Challenger-601 business jets to China as part of a recent revival in sales of the aircraft.

Terms of the sale, channelled through the Chinese Government agency Poly Technologies, were not disclosed. Delivery is scheduled for summer 1988.

The three jets are expected to be used as personal carriers by the Chinese armed forces reflecting Canada's efforts in recent years to clinch military and quasi-military orders.

Similar sales have been concluded in West Germany, Malaysia and Canada.

Container group in HK \$2bn plan to expand terminal

By DAVID DODWELL IN HONG KONG

HONG KONG International Terminals (HIT), the territory's largest container-handling operation, yesterday announced plans for a major expansion of its Kwai Chung container terminal.

The new terminal, due to be in operation late 1989, will cost about HK\$2bn (£136m).

The announcement comes after more than a year of haggling with the Hong Kong Government over the terms under which the new terminal will be built.

It will more than double the annual handling capacity of Kwai Chung from about 1.4m to 2.8m tonnes a year.

HIT, on the other hand, have balked at the high cost, aware that their future in Hong Kong after 1997, when the territory

reverts to Chinese sovereignty, was uncertain until recently.

They argued that a decline in the volume of world trade had sown doubt over the need for expansion.

Also, they argued that the surge in import trade with China—which has been largely responsible for the recent steady growth in terminal traffic—could be reversed if China's open door policy was overturned.

If the two parties had failed to reach agreement, then the Government would have been forced to consider inviting public tenders for the expansion, which would have involved delay and extra cost.

The seven-year loan facility will cover start-up costs, initial working capital, and other expenses. It follows standard Saudi financing of Sabic projects.

Plants are financed 60 per cent by the Public Investment Fund, 30 per cent by the partners in the project, and 10 per cent by commercial banks.

Lead managers of the loan are Albank, Al-Saud, Al-Faisaliyah of Jeddah, Gulf International Bank of Bahrain, the Saudi British Bank of Riyadh, and the Saudi International Bank.

Other participating banks are Al-Bank Al-Saud, Al-Hilal of Jeddah, the Arab Bank of Jordan, the Arab Investment Company, Taibah of Riyadh, and Misr Bank of Cairo.

The Kenya chairman, Dr Faizel Al-Bashir, said the loan was denominated in riyals and dollars because some of Kenya's business would be outside the kingdom, which requires riyals.

Two years elapsed since the banks were mandated to syndicate the loan. Mr Ibrahim Salama, Sabic vice-chairman, said the delay was primarily because Kenya had mandated the loan early, and had no urgent need for the money until it came on line.

Bankers privately said that the long period between the mandate and actual signing of the syndication gave Kenya a time to train financial personnel in banking.

Reuter reports: A seven-bank group led by the Riyadh-based Saudi American Bank (Samba) has signed a Sr 150m syndication for Saudi Medical Services and its subsidiary, Saudi Charter Medical, a Samba official said.

Saudis take loan for polyethylene plant

By FAISAL BASHIR IN RYADH

THE AL-JUBAIL Petrochemical Company (Kwara) yesterday signed a medium-term facility to borrow Sr 140m (£30m).

Commercial banks participated in the loan syndication for 10 per cent of the cost of the petrochemical joint venture between Exxon Chemical Saudi Arabia and the Saudi Arabian Basic Industries Corporation (Sabic).

Kwara is to produce up to 270,000 tonnes a year of polyethylene. Production began in 1984. The plant produces linear low-density polyethylene, but can produce different varieties of the material, if needed.

The seven-year loan facility will cover start-up costs, initial working capital, and other expenses. It follows standard Saudi financing of Sabic projects.

EEC to press Japan on trade

By CHRISTIAN TYLER, TRADE EDITOR

THE EUROPEAN Commission is to launch another attack on the perennial problem of Japan's big trade surplus with the West.

A team of Commissioners, led by Mr Willy de Clercq, responsible for external relations, is to visit Tokyo early next month in pursuit of what is being called a "verifiable commitment" by Japan to increase its imports of manufactures.

In some EEC countries, like the UK and France, this commitment is understood to mean that Japan must quantify its imports, particularly oil, as agreed in April by Japan's Prime Minister, Mr Yasuhiro Nakasone.

In effect, they want the Japanese Government to set firm targets for redressing the trade imbalance.

However, the idea of a target is not clear what the EEC would do if the delegation returns empty-handed, apart from reviving the EEC's shelved complaint against Japan in the General Agreement on Tariffs and Trade.

This suit, taken under Article 33, is a catch-all complaint that Japan has nullified or impaired its trading partners' benefits under the Gatt rules.

The EEC mission follows a visit by Mr Karl-Heinz Nierles, Commission vice-president, to Tokyo at the beginning of this month.

It coincides with fresh efforts by Britain to co-ordinate EEC trade policy on Japan with the U.S., whose deficit on visible trade with Japan is four times larger, and running at about \$40bn this year.

The delegation is expected to include Mr Nierles, who looks after industrial affairs, and possibly Lord Cockfield (taxation and the internal market) and Mr Peter Sutherland (competition and social affairs).

The mission is a result of last week's meeting of the EEC's foreign ministers.

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THE MOST ADVANCED TELECOMMUNICATIONS SYSTEM FOR THE ISLE OF MAN.

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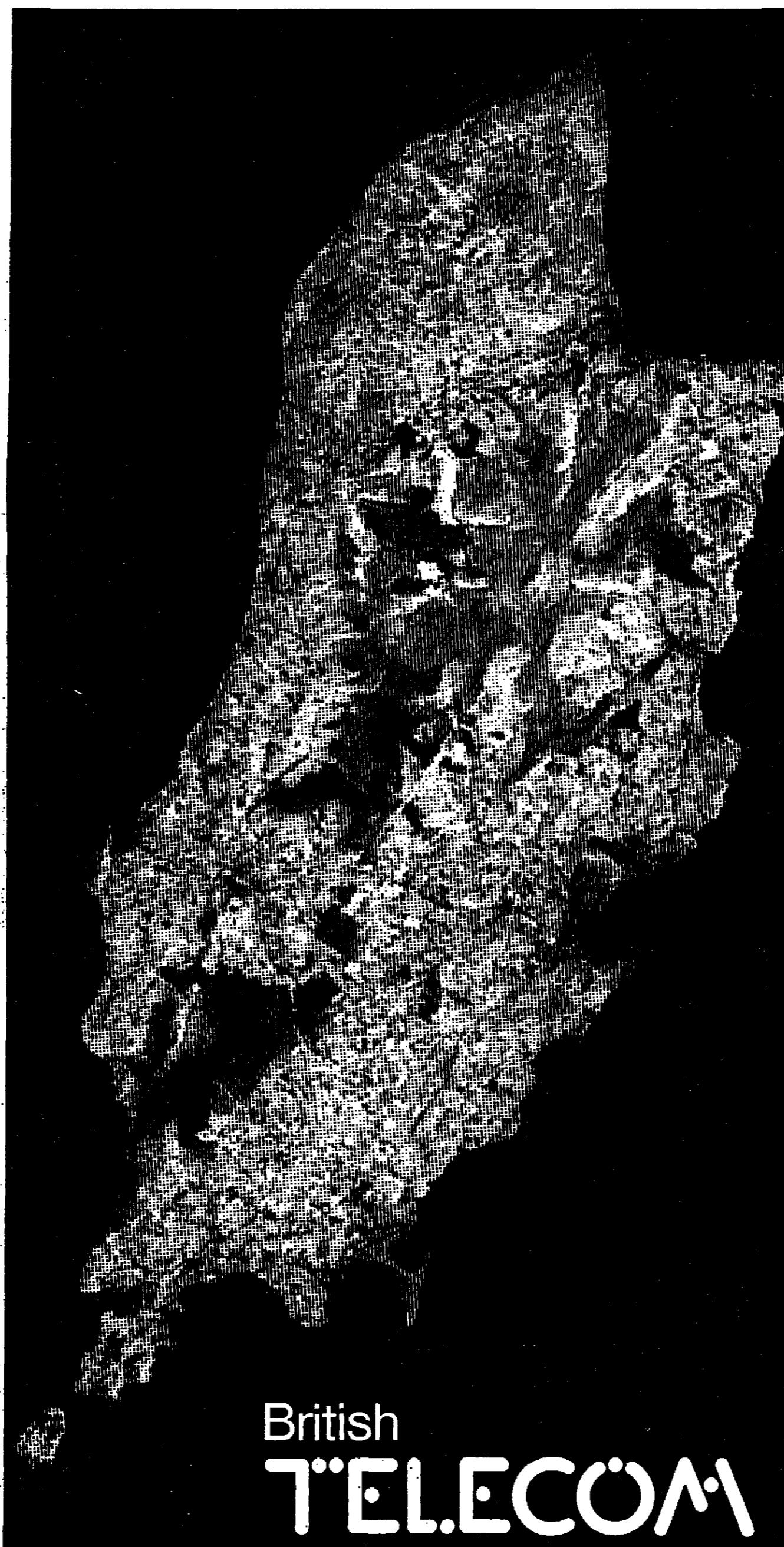
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The Island also has access at local call fee rate via the Prestel System to viewdata services. A computerised data base provides information on a wide range of financial, legal, travel and agricultural topics.

Other services currently available include radiopaging, Linkline (which allows trunk and international calls to be made free or at local call rate) and a wide range of value-added network services such as BT Gold, credit card authorisation and Voicebank.



British
TELECOM

FUTURE DEVELOPMENTS

British Telecom's extensive modernisation programme will keep the Island abreast of the best in the world. All the existing exchanges will be replaced by computer-controlled digital units. These will be an integral part of British Telecom's recently announced voice and information technology network — the Integrated Services Digital Network.

PRODUCTS

The range of products available on the Isle of Man is constantly being updated and improved to meet all the customer's telecommunication and information technology needs — from communicating work stations and new facility telephones to sophisticated word-processor based telex machines and advanced integrated services call connect systems.

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LOCALLY BASED OPERATION

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BRITISH TELECOM'S LONGSTANDING COMMITMENT TO THE ISLE OF MAN

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Recognising the importance to the Island of maintaining the best possible job opportunities, most of the administrative work related to the Island's telephone service was transferred from the mainland in 1984, creating 32 additional jobs in Douglas, as well as improving the service offered to the 23,000 Manx customers.

The Headquarters of British Telecom on the Isle of Man is at Asgard House in Douglas — a brand new building, incorporating a business information centre and phone shop, displaying the full range of products and services available to customers on the Isle of Man.

With a planned investment programme in the region of £2 million per annum, we at British Telecom are fully committed to the future development and growth of telecommunications services on the Isle of Man.

We look forward to the continuation of an established, successful enterprise — one which promises an exciting future for the Manx people, their Government and British Telecom.

NO REASON TO CHANGE OPERATORS

British Telecom offers:

- Longstanding and continuing commitment to the Island
- Comprehensive range of services and equipment — the complete package
- Locally based operation
- Access to the most advanced technology in the world
- Planned modernisation programme to keep the Island's telecommunications system abreast of the best in the world
- Smooth transition into the future.

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Financial Times Wednesday October 30 1985

AMERICAN NEWS

Reagan pressed for response to Soviet arms offer

BY STEWART FLEMING IN WASHINGTON

SENATORS

WILLIAM COHEN

AND SAM NUNN

OF CONGRESS'S

MOST INFLUENTIAL EXPERTS ON MILITARY AND ARMS CONTROL ISSUES

HAVE PUBLICLY URGED PRESIDENT REAGAN TO PUT FORWARD A POSITIVE, STRATEGICALLY SOUND AND POLITICALLY SUSTAINABLE RESPONSE TO THE SOVIET UNION'S PROPOSAL FOR A 50 PER CENT REDUCTION IN OFFENSIVE STRATEGIC WEAPONS

WHILE CONCEDING THAT THE SOVIET PLAN IS "HEAVILY WEIGHTED" IN MOSCOW'S FAVOUR

THEY MAINTAIN "IT REMAINS FOR THE PRESIDENT TO APPRAISE THE POSITIVE PRINCIPLES AND SEEK TO CONVERT THE NEGATIVE COMPONENTS INTO AN EQUITABLE AGREEMENT"

THEY WARN THAT FAILURE TO DO THIS WILL PRESENT THE SOVIET UNION WITH AN OPPORTUNITY TO "PAINT (PRESIDENT REAGAN) AS BEING INDEFENSIBLE AND UNCOMPROMISING" AND SO ENABLE MOSCOW "TO WIN IN WESTERN EUROPE AND INDIRECTLY IN CONGRESS, WHAT THEY COULD NOT ACHIEVE IN GENEVA"

THE SENATORS SAY THAT DIVIDING THE NATO ALLIANCE IS ONE OF MOSCOW'S MAJOR OBJECTIVES

ON THE STAR WARS STRATEGIC DEFENCE INITIATIVE, MR COHEN, A REPUBLICAN, AND SENATOR NUNN, A DEMOCRAT, SAY THE U.S. SHOULD MAINTAIN A REASONABLY FUNDED RESEARCH PROGRAMME (AND)

WHAT CONSTITUTES ALLOWABLE DEVELOPMENT AND TESTING UNDER THE PROVISIONS OF THE ABM TREATY"

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My daddy going to work on mercedes
in Milton Keynes by Michael Neustadt
ages 3

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THE MANAGEMENT PAGE

Offshore engineering

Why ITM is running fast

BY ANDREW FISHER



Alf Duffield: sees himself as the anchor man

"WE'RE IN a hard game," says Alf Duffield, the racehorse-owning boss of ITM (Offshore), which gave British Shipbuilders a much-needed boost this year by ordering a huge crane-ship in Sunderland.

"We've never made a quick buck," he asserts. Nonetheless, the Middlesbrough-based engineering, heavy-load transportation, and offshore group has turned in impressive results in recent years, the latest being a 25m profit on turnover of £25m.

The crane-ship, costing around £60m with all its lifting, handling, and computer equipment, will be the largest mono-hulled crane vessel in the world, though an Italian company is building an even bigger one which will be of semi-submersible design.

Under Duffield, a former accountant with the Vickers group, ITM—which stands for International Transport Management—has grown in nine years from a five-man outfit with a capital of £10,000 into a group employing about 700 people and looking to reach annual sales of £100m in the next two years.

Has it all happened too quickly? Saltford-born Duffield, a laconically spoken, silver-haired 48-year-old, reckons it "can't happen fast enough."

"We're running fast. We've got

to be on the road to going to run out and we'll be too late."

"It's time for our philosophy to come true. We're gathering things quickly to us. It won't be long, a few years, before other companies, especially foreign, realise this." The philosophy centres on the ability to carry out most aspects of offshore energy and other engineering projects without drawing heavily on foreign help.

By building the ITM Challenger crane ship at Sunderland Shipbuilders, Duffield says ITM is "adding another spoke to the wheel." The vessel, with a crane jib 28 times the height of Nelson's Column, will be able to lift 4,000-tonne loads. ITM hopes to order a sister ship in Britain next year.

Spokes in the wheel are a favourite analogy of Duffield, who is also chairman of Middlesbrough Football Club. ITM's main activities broadly cover engineering, manufacturing and marine (including under-water) work.

Duffield sees a great oppor-

tunity, which he says other companies have not picked up, for a UK company to develop skills in the offshore sector, and then export them.

Five months ago, ITM paid £1.5m for the Head Wrightson engineering company in nearby Cleveland. The seller, Davy Group, said it would close it down without a purchaser. ITM wanted the facility, capable of high-quality fabrication for the oil, chemical, petrochemical, plant and nuclear sectors, to add to its large site in Middlesbrough.

Head Wrightson, now employing 350 compared with the 150 to which the workforce had been run down before the purchase, still needs more work, says Duffield. Though profits of ITM as a whole rose from £2.6m to £5.0m on turnover of £28m (£22m) in the financial year to March 31 1985, Head Wrightson made a £400,000 loss from the time of the acquisition.

Duffield feels that more of Head Wrightson's work should be linked to projects in which ITM is involved. Having worked on lifting, handling and diving, it wants to be more active in production and take a stake in marginal North Sea oilfields.

The crane ship will play a key part in ITM's offshore strategy. She will be able to lift loads at sea, as well as carry out salvage, fire-fighting and other emergency

work. The competition, in a field not over-crowded at present, will be Dutch, US, and Italian.

On the drawing board is a project called ITM Victory to convert a supertanker into a crane-ship capable of lifting up to 8,000 tonnes. At the moment, though, says Duffield, "this is not being actively pursued."

The potential of ITM Challenger, for which ITM is building the crane—nearly a third of the ship's value—is to be designed by Cipolla Cranes, will be assessed if a second ship is built, believes Duffield. The two could work together, their activities controlled by computer.

The rival semi-submersible, with a 6,000-tonne lift capacity, is being built by Micoperi of Italy. Duffield has met Dr Giovanni Makaus, head of the Milan-based company. Co-operation on certain projects may be possible, "but our reputation has been built on providing packages and being responsible for them."

At ITM, adds Duffield, "we like to do everything ourselves." The crane ship "could be a very big crane overseas for the UK." ITM Challenger will be an advanced ship. "We intend to go into the world and compete with her."

He has strong views on the erosion of Britain's manufacturing capacity. He feels the Government has let too much of industry slide away. "We can't allow Head Wrightson to disappear. It's a major facility that would never be replaced."

Keeping key manufacturing plants going, he believes, "is necessary for the survival of British industry." He feels vindicated in this view by the difficulties suffered in the electronics sector. With northern bluntness, he states: "We can't survive with silly computer companies."

ITM intends to survive by concentrating hard on the business it knows. The rolled-up sleeves approach is very much part of the ITM style. Duffield says he has only had a week's holiday in eight years.

"I feel like that anchor man who's got to be available." Very much committed to the future growth of ITM, he describes himself as a worker-owner. "I don't consider myself as labour or capital, I'm in the middle. I work for both sides."

"PLATEAUED managers" are becoming a problem for British companies. The term is part of the jargon of the personnel industry and refers to the manager who is valued by his company but for whom there are no prospects of promotion or advancement even though his company wishes to retain him.

Coming to grips with the problem has defeated even those companies which recognise it. And the ranks of these managers have swollen enormously over the past decade of manufacturing contraction, shrinking management numbers and strangled promotion processes.

In personnel jargon—against the plateaued manager—is a "solid citizen," part of the "boiler room," but who has reached the highest branch he is ever going to reach on the management tree. (It could be a woman who finds herself in this particular predicament, but the vast majority are men.)

Those who find themselves stranded in this management limbo find it generates feelings ranging from guilt to frustration and de-motivation. Such a man is likely to be in his 40s, though he could also be a graduate in his 30s with high, unfulfilled expectations.

These findings emerged in a survey of 19 companies, each employing more than 1,000 people, carried out by the Cambridge-based Industrial Training Research Unit specially for the recent Institute of Personnel Management conference.

In almost half of these companies, some of them household names, the plateauing phenomenon was seen as "serious problem." Yet few, if any, were geared up to cope with it.

The researchers also came

Overcrowding on the promotion ladder

Nick Garnett on the background to the growing number of 'plateaued' managers

away with a strong impression that many companies actually behave in a way that is detrimental to the plateaued manager.

Such managers represent a big chunk of many companies' management talent. The personnel department of one large manufacturing and services organisation classified 39 per cent of its managers as plateaued.

In another manufacturer, over half its 400 managers had been stuck on the same grade for more than five years and were unlikely to proceed further.

Tom Glynn Jones, manager of human resources at BP, which seems to have thought about this problem a little more than most companies, told the conference that 40 per cent of its 1,350 managers are plateaued.

It must be said that while 19 companies took part in the investigation, 31 others approached did not bother. Personnel managers in a few of those that did fail to see plateauing as a problem. There appeared to be scepticism, too, among some managers at the ITM conference that it was really an all for all for their businesses. "Many of our managers are just happy they have got a job," said one man from the National Coal Board.

But there was one other question thrown up by the seminar. The 121 personnel people attending it were asked to fill in a questionnaire about their own feelings as managers. Eighty per cent of them said they were satisfied or very satisfied with the amount of responsibility they had and the opportunity open to them to use their abilities.

The plateaued manager was classified by the survey into three groups. One was the senior/middle manager aged 40-50 who has moved up the company steadily but is now displaced from further promotion by young high-fliers.

These people are slightly frustrated and somewhat put out but quite relieved at the chance which plateauing may give them to relax in their present job, says the report.

The second group was made up of similar people but who had bigger aspirations and for whom self-esteem was tied to their level in the company.

"These people tend to be characterised by low morale, cynicism and depression."

The final group was the high-flier in his 30s who now sees that the company is not likely

to deliver the rewards, advancement and eventual status he expected. Browned off, these

people are likely to pack their briefcase and clear off—when it is just what the company does not want them to do.

Plateauing (sometimes also known rather in a banal way as the "menopause" factor) occurs more in companies that are in decline and which have traditional pyramid management tiers.

It also appears to be more common in organisations relying on annual appraisal systems for assessing promotion potential and where there are no clear ideas on management succession.

Unfortunately, researchers found that companies were doing things that aggravated the problem. Many plateaued managers actually did not mind too much being in this state but were encouraged to move "up" to this for fear of being branded a "waste of space." The corollary of Britain's biggest companies seems literally sprawled with such closest neighbours.

One general feeling was that communications between what might be loosely referred to as "the company" and plateaued managers is poor, to the point where they are even worried to say they are not worried. If companies use appraisal systems, they should use them properly.

Pedigree petrochemicals has a well-developed counselling service which it says it needs because a hefty two-thirds of its agents are plateaued. Howell Wilson-Pace, the company's management and resourcing manager, said three key features of the service were its absolute confidentiality, that it was not rooted in a judgment of the individual, and that people were encouraged to marshal their own resources to help themselves.

The third group was made up of similar people but who had bigger aspirations and for whom self-esteem was tied to their level in the company.

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no attempt to collect under its first floating charge presumably because to do so would have undermined the bank's position—indeed it has not even made a claim against the liquidation, although it is now evident there would not be any money available for unsecured creditors.

The bank subsequently changed the form of debtenuance to include the new clause. It was also going to change the finance house to which it was connected to "promote" it, as apparently there was a problem since it had given it the priority on a floating charge.

Unfortunately we had to call in the receiver to the group soon after the new debtenuance was signed and before the "promotion" was made.

Immediately both the bank and the finance house called on my guarantee; however, I felt secure in the assumption that both guarantees were covered.

The finance company made

the bank may have had to rely on my guarantee but this was limited to £50,000. I suspect the finance house agreed with the bank not to take action.

Do you consider I have a case?

The finance company was entitled in law to choose to seek its remedy against you in preference to proceeding direct against the principal debtor. On paying out the finance company you will be entitled to stand in its shoes as against the principal debtor and to enforce against that debtor any charges which were given by it to the finance company.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Personal guarantee

I was principal of a group of companies and to support the group lending I gave a personal guarantee limited to £50,000. In addition to support lending from a finance house I also gave a personal guarantee.

The finance house had a debtenuance, fixed and floating on the assets of the company and had a first charge up to £50,000 plus interest. The

bank also initially had a debtenuance fixed and floating and gave priority to the finance house for £50,000.

The bank subsequently changed the form of debtenuance to include the new clause. It was also going to change the finance house to which it was connected to "promote" it, as apparently there was a problem since it had given it the priority on a floating charge.

Unfortunately we had to

call in the receiver to the group soon after the new debtenuance was signed and before the "promotion" was made.

I appreciate a guarantee is what it says but surely if the finance company could have

collected under its priority charge it should do so even if it prejudiced a claim by the parent bank.

If the finance company

had done so, it would have

collected £50,000 plus approximately £5,000 interest

(which I am currently pay-

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Tories to name MPs who 'abuse' regulations

By Kevin Brown

MR DOUGLAS HURD, the Home Secretary, yesterday promised to name 23 members of Parliament accused by Mr David Waddington, the Home Office Minister of State, of abusing immigration regulations.

Mr Hurd's statement followed sustained protests from opposition Labour members angered by Mr Waddington's claim that the immigration service was being strained by the excessive representations.

Mr Waddington refused to name the MPs involved on the grounds that his comments were based on confidential correspondence sent to the Home Office.

Mr Hurd said it was "entirely right" for Mr Waddington to raise the issue in the House of Commons. He said the 23 MPs were being contacted for permission to publish their letters, after which they would be named.

He said it was not being suggested that the Labour members had broken the law, but there were "obvious difficulties" when representations were made on behalf of overseas visitors about whom an MP had no knowledge.

There were "one or two cases" where MPs seemed to be deliberately facilitating the temporary admission of overseas visitors who they had every reason to believe would not qualify for entry under the immigration rules, Mr Hurd said.

If these MPs' actions were widely copied the result could only be a weakening of the immigration controls.

Mr Hurd said the Government was anxious to strike the right balance between MPs' rights to make representations and the need for effective immigration control. He promised talks with the MPs involved "in the hopes of working out a sensible answer."

The statement failed to satisfy Mr Gerald Kaufman, Labour's home affairs spokesman, who had led opposition protests on the issue.

Mr Kaufman said that "in essence the allegations which the government are making add up to a whine that the actions of MPs are an inconvenience to the executive. But one of the most essential functions of an MP is to be an inconvenience."

THE WEIR group and Balfour Beatty have formed a joint venture to tender for the management contract at Rosyth naval dockyard in Fife, Scotland. The Government announced last July that it wanted to place Rosyth and Devonport dockyards under commercial management by the spring of 1987.

BRANCH officials from the breakaway Nottinghamshire area miners' union unanimously approved a 5.9 per cent pay offer from the National Coal Board to the area's 27,000 miners.

BRITISH doctors earn more than £400 a week on average, according to figures published in the Government's New Earnings Survey. The survey shows medical practitioners are the first group to pass the £400 mark.

REUTERS, the news and information group, has taken a majority shareholding in Viewnews, the international television news agency. Reuters has paid the BBC £2.5m for just under 22 per cent of its stake to lift the Reuters share from 33 to 55 per cent.

THE BBC stake in the organisation, which has more than 420 subscribers in 83 countries, falls to 11.25 per cent, matching the share of the other shareholders - the Australian, Canadian and New Zealand Broadcasting Corporations.

THE GOVERNMENT has approved the sale of the Vosper Thornycroft shipyard at Southampton to a management consortium for £18.5m.

OBITUARY

Charles Douglas-Home: editor of The Times

MR CHARLES DOUGLAS-HOME, who died yesterday, was editor of The Times for little more than three years, but it was under his leadership that sales of the newspaper rose from under 300,000 to almost 500,000 copies a day. He was 48.

He took over the editorship of the Murdoch-owned newspaper at a time when The Times was split into various camps after the departure of Mr Harold Evans, its former editor, in 1982. "In little more than a year, he managed to pull the paper together, to get people going and to improve the sales. Had The Times stayed where it was when he took over, it would have died," a senior executive of the paper said.

Mr Douglas-Home, whose death came after a long illness, was the nephew of Lord Home, the former Conservative prime minister. He joined The Times as its defence correspondent in 1965.

"He was a Times man through and through," said one journalist who worked with him. "He had been in The Times and in its role as

Inquiry ordered after spy case acquittals

By KEVIN BROWN

THE GOVERNMENT yesterday announced an independent inquiry into the case in which eight service men were cleared of charges brought under the Official Secrets Act. They were all accused of espionage based on their work at a signals unit in Cyprus.

The total collapse of the prosecution's case came on Monday when the last two accused were acquitted at the Central Criminal Court in London. It was Britain's largest, longest and most expensive spy trial, estimated to have cost £5m.

It was also revealed that the case was referred to the Security Commission by Mrs Margaret Thatcher, Prime Minister in June 1984, because of the gravity of the apparent breaches of security.

Mrs Thatcher told the House of Commons yesterday that the involvement of the Security Commission was not announced in order to avoid any interference with the trial of the eight. She promised a full report to parliament after consultation with the chairman of the commission.

Mr John Stanley, the Armed Forces Minister, said in a statement that Mr David Calcutt, QC, would inquire into the conduct of investigations by the Royal Air Force and Army Police.

He said the inquiry would be non-statutory, but promised full cooperation by the Ministry of Defence. It emerged yesterday, however, that Mr Calcutt would not be called to give evidence by Sir Michael Havers, the Attorney General.

Accountants oppose Bank of England plan

By DAVID LASCELLES, BANKING CORRESPONDENT

THE BANK of England is under increasing pressure to drop its controversial proposal to hold private meetings with bank auditors as part of its drive to strengthen its supervision of the UK banking system.

Yesterday, Britain's chartered accountants came out against the proposal. The main interested parties have now all placed themselves in opposition.

Earlier this month, UK banks refused to sign a form sent to them by the Bank that would have given the Bank's supervisory staff the authority to consult their auditors. Bankers were angered by the form because it anticipated the Government's forthcoming banking White Paper (policy statement) which is supposed to lay the basis for whatever changes are made to banking supervision.

In a joint memorandum to the Bank yesterday, the chartered accountants' institutes of England, Wales, Scotland and Ireland said that supervisors should not have the right to meet a bank's auditors unless the bank's management was present as well. They also argued against the Bank of England receiving, as a matter of course, the auditors' reports to management on internal control weaknesses.

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Minister sets out takeover principles

By Charles Batchelor

COMPETITION was the biggest but not the only issue considered by the Government when applying its mergers and acquisitions policy, Mr Michael Howard, Corporate and Consumer Affairs Minister, said in his first major policy speech yesterday.

The policy had, however, always provided for cases deserving investigation on other grounds where the destiny of a vital national capability is at issue, he told a conference on international mergers and acquisitions.

Mr Howard stressed that he did not want to appear to prejudice a decision on any specific merger proposal. But his comments have come at a time of intense takeover activity.

This has culminated in a record-breaking £1.5bn offer from Elders IXL, the Australian brewing, agricultural and trading company, for Allied Lyons, the British food and drink group.

Mr Howard's confirmation of government policy on takeovers was intended as a reply to comments made last Thursday by Mr David Walker, a senior Bank of England official, suggesting that the policy was too narrowly based.

Mr Walker said that UK policy should take into account the financing techniques used by bidders, particularly if they resulted in a rise in company debt. Many recent bids, including that by Elders, have been heavily financed by debt.

Mr Walker, the Bank director responsible for industrial matters and the securities markets, said government should take into account the broader international implications of a merger.

Although UK bankers have already come out against the proposal, a formal response from the British Bankers Association is not due for another few days. Like the accountants they are expected to say that bank management must be told of - and be given the chance to attend - any meetings between the Bank and their auditors.

Despite the hostility, the Bank seems unlikely to drop its proposal that easily. A spokesman said yesterday that some banks had supported it. He also stressed that the Bank did not intend it to be a rule so much as a facility to be used in exceptional circumstances.

The Bank had not wished to anticipate the White Paper by sending out the form, he said. But if auditors were to become involved in the dialogue between the Bank and bank management, he asked why one should not start now.

Polls give Tories lead

By PETER RIDDELL, POLITICAL EDITOR

THE CONSERVATIVE Party has moved into a narrow lead over Labour, according to two opinion polls taken since the end of the party conference season.

A Market and Opinion Research International poll says in yesterday's London Standard that the Tories at 37 per cent (up 7 points over the past seven months) compare



Douglas-Home: "Times man through and through"

an opinion pollster. He set out to maintain what he regarded as the paper's historic mission. But at the same time he wanted to widen its appeal.

He himself was a man of eclectic tastes. If the paper started looking too academic or bookish, he would start asking why we did not have more about horses or the rise of a pop group.

Those who knew him emphasised his managerial ability to delegate and at the same time to keep a grip on a paper - via a squawk box at his hospital bedside during his illness. On a personal level, he drew admiration for his courage, his knack of making friends and for his sense of humour.

The Times met considerable criticism during his editorship for going downmarket - notably when its bingo-style stock market game was introduced. But at the newspaper yesterday, such criticism was being set at little against the paper's rise in circulation and its financial turnaround over the period of Mr Douglas-Home's editorship.

UK NEWS

JAPANESE GROUP WORRIED BY SCALE OF HONDA PLANS IN BRITAIN

Nissan may step up UK operation

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN TOKYO



The four-door version of the car Nissan of Japan will assemble at its factory in the UK from next summer.

between his company and the Japanese group - for a medium-sized car which will, in Austin Rover's case, replace the Maestro and Montego models.

Honda's known potential for speed of executive action, could leave Nissan well behind. Nissan said formally it would start assembling the GP at the rate of 24,000 a year in the UK from next August and then will take a decision on phase two in 1987, which could lead to the production of 100,000 cars a year on a single shift at Washington, starting in 1989.

Some Nissan executives say privately, however, that not only could the decision on the phase two be brought forward to next year, but also production at Washington could quickly be pushed up to two shifts, or more than 150,000 a year.

The model will be offered in three body shapes - a four-door saloon plus three and five-door hatchbacks, with five different standards of trim. There will be four engines available in Europe.

numbers of its cars made in the UK on a sub-contract basis by BL's Austin Rover subsidiary. Mr Harold Musgrave, Austin Rover's chairman, is in Tokyo with a large technical team for discussions with Honda, as well as to present at the first public presentation of the XX, the executive saloon developed jointly by the two companies.

It would seem logical for Austin Rover at first to produce at its Longbridge factory some versions of the Honda Ballade for the Japanese group's European dealer network.

Mitsubishi Steel Manufacturing is a big supplier of steel springs to the Japanese industry, which produces 4.3m commercial vehicles of all types last year. So far, the springs are suitable for vans and light trucks only but units for heavy trucks are in the process of development.

The joint venture is being undertaken by the UK group's GKN Sankey division. It will hold 60 per cent of the equity in a new company, Transite UK, with Mitsubishi holding the remaining 40 per cent. Initial share capital is £1.2m (£20.4m).

An agreement between the two companies was signed yesterday, although it is still subject to Japanese Government approvals.

It provides for Transite to carry out sales, design and testing activities at a Tokyo base on behalf of both and with the Japanese vehicle producers. It will also undertake a feasibility study into requirements for local manufacturing capacity.

Initial demand is expected to be met from GKN Sankey's plant at Telford in the West Midlands of England, where capacity is 600,000 units a year.

While GKN has patented some aspects of the springs, which were developed by its GKN Technology division, it has not patented most of the production process.

Mitsubishi joins GKN car spring project

MITSUBISHI Steel Manufacturing of Japan is entering a joint venture with GKN to develop the model of the UK engineering conglomerate's technology breakthrough in composite springs for commercial vehicles, writes John Griffiths.

The potential world market for the springs, which are about two-thirds lighter than their steel equivalents, is about 20m units a year. The Japanese market could be worth £180m to £170m a year.

While several of Europe's largest commercial vehicle producers are still evaluating the springs, on which GKN has spent £1.7m to develop and bring into production, Mitsubishi appears to have recognised

the potential threat to its steel-vehicle springs business and is therefore seeking access to the new technology.

The springs provide a weight saving - and equivalent payload increase - of about 55 lbs on a typical medium van and have the advantage that should they fail, they split longitudinally rather than break. This means a vehicle can continue in use until repaired.

Freight Rover, BL's van-making subsidiary, has just introduced them as a "world first" on its Sherpa van range, but with annual production of just under 20,000 vehicles a year it is one of Europe's smallest light commercials producers.

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UK NEWS

Massey plans expansion at Coventry plant

BY ANDREW FISHER

MASSEY-FERGUSON, the Canadian farm equipment group, plans to invest a further £20m at its Coventry tractor plant in the English Midlands over the next five years. But up to 500 jobs are likely to be shed there as a result of increasing automation.

The group is in the midst of a £22m capital spending programme aimed at increasing efficiency at its Banner Lane plant in Coventry, the largest tractor factory in the world.

Massey, which almost collapsed five years ago, employs around 4,600 people in Coventry. The manual workforce is about 3,000, half the peak level of 1977. Mr Scott Glover, director of UK supply, said future reductions would be achieved through voluntary redundancies and retirements.

Massey's investment programme was announced the day after J.I. Case, the U.S. farm equipment group, revealed plans for its U.K. operations that could mean spending £30m and the creation of 2,000 jobs in the next five years.

Mr Glover said most of Massey's spending at Coventry would go on computer controlled machine tools and flexible manufacturing sys-

tems. The aim was to reduce production costs by about 20 per cent over five years. The investment depended, however, on the company becoming efficient and profitable enough to generate the needed funds.

The present investment pro-

gramme, most of which has been spent on changing the layout of the Banner Lane plant and transferring machining operations from a nearby factory at Buntington, had been funded through a reduction in stock.

The Banner Lane plant produces around 60,000 tractors a year, of which 50 per cent are exported. The value of the exports is about £235m a year.

Mr Glover said Massey had to match its operations at Coventry to the lower sales volumes of recent years.

Mr Denis Schwieger, director of marketing and planning, said that tractor demand in the West was likely to drop to around 583,000 units in the year 2000 from this year's 600,000, but there were good prospects in the developing world where Massey had a 30 per cent share.

AS THE AVALANCHE of price-cuts in the package tour industry continues, serious alarm is being expressed about the financial consequences for the UK's 600 or more tour operating companies.

But the big groups claim they are heading for a profits boom, in spite of an almost hour-by-hour cut and counter-cut in an extraordinary Dutch auction as the Association of British Travel Agents (Abta) met for its annual convention in Sorrento, Italy.

Amid much talk of a "blood-letting" year, Mr Harry Goodman, chairman of the Intasun parent, International Leisure, said that as many as 100 tour companies would pull out of the business or fail in the coming year.

He cited some of the less that rivals who complained about the new aggression of Intasun and Thomson Holidays were "moaners and whiners."

At the convention yesterday Intasun launched its new discount programme under the Lancaster label, with a programme which includes, for blatant promotional purposes, two-week holidays in Spain for £39.

Mr Sutherland told the 3,000 travel agents at the convention: "The cost is, at best, massively reduced profits across the trade as a whole, for both tour operators and travel agents. It is at worst massive blood-letting, and deficit trading to the least."

Mr Goodman thought these com-

ments were "nonsense". He argued: "This industry is growing up. Yes, there will be blood-letting, but why shouldn't there be blood-letting?"

He pointed to the success of the

Thomson has said it has already sold 450,000 holidays, worth £100m

not seeking to featherbed the week, but I am talking about the rights of your neighbour, the viability of an industry and ultimately the true interests of the public."

Mr Terry Grew, managing director of British Airways' holiday activities, felt that Thomson's move was "ridiculous". They (Thomson) have taken a gigantic gamble, not just with their own business but with the whole industry."

Mr Grew said that the BA tour operations, which include Enterprise, Sovereign and Martin Cooks, and which is being groomed for privatisation, would not make a loss as a result of discounting "but profits will be smaller."

Mr Paul Brett, managing director of Thomas Holidays, said his tour would sell at a good profit, "but it does depend on volume, of course."

The Rank Travel programme in-

cludes some 250,000 holidays with

prices considerably lower than in

1984 - some more than £100 cheaper.

Admitting that Thomson's prices, Mr

Eric Sutherland, the president of Abta, talked of a "trivial challenge to the trade."

Thomson and Intasun point out

that the supply of airline seats on

the UK market has dropped by

about 8 per cent for the coming year.

There would be a maximum of 20

per cent more holidays available in

the coming year, including unsold

holidays from last summer.

These include free parking at air-

ports (which could be worth more

than £25 at the London airports of

Gatwick or Heathrow) and opportu-

nities to buy weekends in London at

heavily discounted prices. Rank

is also promising no surcharges and

no consolidations (major changes to

holiday plans).

Inflation hopes rise as manufacturing cost pressures ease

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

BRITAINS MANUFACTURING

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ARE REPORTING

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Wednesday October 30 1985

Soviet Utopia postponed

UTOPIA IS postponed. That is official. The Soviet Communist Party says as much in its draft party programme, the first for 24 years, which admits the road to true communism is rockier than earlier thought, and capitalism not the pushover it once hoped. In sum, the new programme shows the eastern superpower's ruling élite to be more realistic and, possibly, therefore easier for the rest of the world to handle.

These Soviet party programmes come very roughly once a generation. They are meant to be milestones, at which the party takes stock of where it is on the road to communism, periods and gauges the progress ahead. Though weak on argument and strong on assertion, they offer valuable insights into what the Soviet party thinks it is and where it is going.

Early forecasts

The latest programme rids the party of an embarrassing inheritance. After calling in 1903 for the overthrow of the Tsars, and in 1919 for the establishment of socialism there followed—after a long silent interlude under Stalin—the third party programme in 1961 under Khrushchev which declared that the communist era would dawn in 20 years' time. By 1980, it forecast, the Soviet economy would have overtaken the U.S. and every Soviet citizen would be living rent-free in his or her own accommodation and working a six-hour day without any hard manual labour. Although Soviet Union came to surpass the U.S. in certain crude categories such as basic steel output and possibly rockets, continued shortages in food, consumer goods, and housing affecting the quality of Soviet life have made this Khrushchevian programme risible even to most Russians.

The 1985 programme avoids giving such boasting to fortune. It makes no risks, comparisons with foreign countries and sets few specific targets apart from expressing the hope that Soviet economic output will double and labour productivity will increase by 130-150 per cent by the end of the century.

Most interestingly, it is notably cautious in stating how far the party thinks it has to go to true communism, or what that goal really is. The advance to communism may be "inevitable," but the road to it is

"never, complex and controversial."

This lowering of expectations bears the pragmatic hallmark of Mr Mikhail Gorbachev, who though he became general secretary of the party only in 1985, is clearly very much in charge. Also bearing the Gorbachev stamp is the economic portion of the party programme, which calls for better planning, guidance from the centre coupled with more regional and factory level initiative, more pay incentives, a better (though not market-oriented) price system, and a modern service sector (though without private enterprise).

Nevertheless, one of the areas in which the Soviet party still seems unrealistic is in its desire to mould the new Socialist man. The new programme says greater efforts should be made to get rid of "bribery, pilfering, thievery, fawning and windbagery," as well as the new Gorbachevian emphasis on the campaign against drunkenness.

These are ills that afflict all societies, but perhaps particularly socialist societies in which there are still some chronic shortages, in which the state is the sole employer and dispenser of favours, and in which ruling politicians have no legal opposition to cut them down to size.

But for the rest of the world the key assurance, if it is to be believed, is that the Soviet Union is not interested in exporting revolution.

If this is the Soviet party's view that capitalism, by which it means the West, is "still strong and dangerous" and, though historically doomed (of course), has bought time for itself "by constantly manoeuvring to adjust itself to the changing situation."

This may be a back-handed admission that the West has, after all, its problems of unemployment and inflation, launched its economy into a new industrial era in which the Soviet Union is finding it hard to compete, and for all the divisions and arguments in Nato, has matched the Soviet military build-up. If so, then this is praise indeed from such a quar-

Surplus coal for cheaper power

THE IDEA of burning surplus coal in under-used power stations to make cheaper electricity for large industrial consumers seems on the face of it, attractive.

The National Coal Board claims that it could produce electricity at a marginal cost of £32 per megawatt. That is some 27 per cent less than it is now charging the Central Electricity Generating Board for the first tranche of supplies negotiated under the four-year agreement negotiated at the end of 1983.

The CEBG says that its surplus capacity would enable it to turn this coal into electricity at close to its present generating costs. It could therefore pass much of the power on to consumers. Large industrial users, which have complained persistently about the high cost of their electricity, say that if the price went down they would use more electricity and keep open plants which might otherwise have closed.

These were the makings of a deal which could benefit all the parties to it, particularly large companies like ICI and Pilkington whose electricity costs could be brought more into line with those which bulk consumers in France and West Germany are said to enjoy. It is not surprising, therefore, that the scheme was launched in Whitehall with some enthusiasm this summer. Nor is it surprising that it is now moving into rough political waters, for it raises several uncomfortable questions. The most obvious is whether, under the camouflage of marginal costings, it is no more than a subsidy for big process industries paid for by the taxpayer.

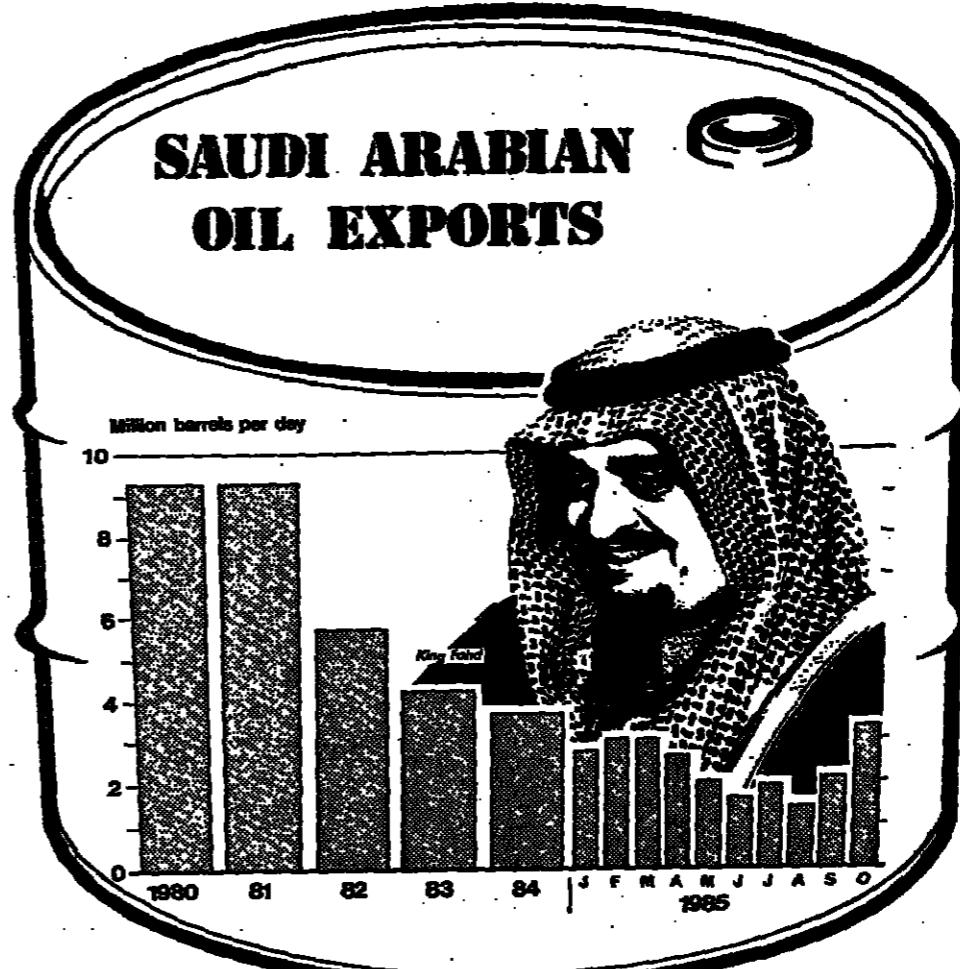
In free market conditions this certainly would be the case. For the marginal price of extra supplies of British coal would be determined, not by its own costs, but by world competition. Any scheme to sell coal at below this price would pile loss upon loss for the coal board.

The coal industry may count that it could benefit by capturing extra customers (through the agency of the generating board) which it would otherwise have lost. This will be said, could secure the jobs in the mines and in the large process plants of com-

THE SAUDI ECONOMY

The Kingdom feels the pinch

By Michael Field



Leighton Morris

Foreign businessmen and the more hard-headed Saudis were starting to talk of the government being incapable of managing the economy

sector is composed of two wholly Saudi banks, National Commercial and Riyad, which between them have 65 per cent of the market, and nine joint Saudi-foreign banks. The foreign partners include Citibank and the British Bank of the Middle East.

During the summer Saudi oil production fell to levels not seen since the early 1960s. By August it had revenue earning exports of not much more than 1m barrels a day, equivalent to about 15 per cent of its exports at the beginning of this year.

So not surprisingly, business

in Saudi Arabia, banks

not even regain their principal

assets. The Saudi real

estate market, they have not

had assets in the Kingdom to

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Five minutes to midnight...

IT WAS a bold and imaginative idea. Ford of Europe would merge with Fiat's car business and at one stroke revolutionise the European motor industry. Between them the two companies would have over 20 per cent of the European car market, well ahead of any rival, and the potential for economies of scale, savings in investment, pooling of research and technology would be enormous.

It was also an idea which caused consternation and dismay among the middle managers of both companies. They knew that should the merger take place, two executives would be fighting for each position.

The plan — the brainchild of Bob Lutz, chairman of Ford of Europe — was not to be. Unresolvable differences in corporate culture and legal difficulties were among the reasons the two companies decided recently to call off the merger talks.

So where does that leave Bob Lutz? Some think Ford of Europe is worse off than it was a year ago. There are suggestions, for example, that the introduction of replacements for two important models, the Escort — Ford's best-selling car in Europe — and the Fiesta have been delayed because of the Fiat negotiations.

In 1984 Ford of Europe, once the jewel in its worldwide crown, made a marginal net profit of \$147m down from \$251m the previous year and the peak \$161m achieved in the organisation's heyday only five years ago.

This reversal of its fortunes in Europe caused so much concern at Ford's headquarters in Dearborn, Michigan, that last summer Mr Lutz, previously Ford of Europe chairman from 1979 to 1982, was sent scurrying back to sort out the mess.

Soon he was handing out warnings that Ford simply had to do something about its excess capacity either cutting horizontally and closing some capacity, or cutting vertically and working one shift. Sierra production lines at Ford's factory at Ghent, Belgium, or even the Escort assembly facility at Halewood in Britain, appeared to be in question.

Mr Lutz says, however, that since last summer several factors have taken some pressure off the company. The Scorpio/Granada has had a better reception than Ford dared hope, while the problematic Sierra, which until recently had not lived up to expectations, has suddenly started to climb the sales charts in some Continental markets.

Ford has also raised prices and unit profit margins this year, gritting its teeth at the need to sacrifice some market share. Lutz says, to his surprise, the fall in market share was less than expected — from 12 to 12 per cent. At the same time European car markets have remained more buoyant than Ford predicted.

According to Lutz, because of higher volumes, a "richer mix" (more higher-priced cars in the total) and continuing cost-cutting, financially Ford of Europe "is doing considerably better than last year — the same European car markets are still not satisfactory, but they are much better."

Whatever happens, Lutz will continue to attack costs. Among other things, this means a gradual reduction in the workforce. Since 1979, between 2,000 and 3,000 hourly-paid workers plus 800 1,200 white collar staff have gone every year, and this trend will continue. We should be able to achieve this without any forced redundancies," he says. How long will the process go on? "Until we are competitive with the rest of the world."

Lutz, 52, is charismatic, tall, slim, grey-haired and energetic.

Kenneth Goading
talks to Bob Lutz,
(left), chairman
of Ford of Europe,
about the company's
future after the
breakdown of merger
talks with Fiat

Some Ford insiders suggest that Lutz will not ease up on the pressure until Ford of Europe once again tops \$1bn pre-tax profit.

Lutz maintains that, in spite of the improvements, he cannot give a guarantee about plant closures. "In the final analysis we have to be cost competitive with Japanese imports and with the Japanese factories in Europe (such as Nissan's in the UK) which might have an even greater cost advantage."

He points out the Japanese, who are producing a car for about \$1,000 less than the Europeans but, once freight and the 11 per cent European Community tariff have been paid, Ford's German plants can compete. "Because of the high value of sterling we are not quite there in Britain, we will do just that."

He admits that Ford of Europe's middle management executives could not have been expected to receive the merger with Fiat with any enthusiasm, particularly as an operationally blended Fiat-Ford would have resulted in a reduction in their ranks.

But he thinks the shock to them was one of the beneficial effects of the Fiat discussions. "When you set about fixing a company you need to grab the attention of middle management and see what has to be done and management's task is to get on with the job."

Neither would the group

have major assembly facilities, regardless of the country involved, which for one reason or another — perhaps uneducated government action (giving longer holidays, a shorter working week) or union intransigence — cannot be competitive. Quietly and calmly we will do what is necessary. If there is the chance to become more efficient by buying a component from an outside supplier (which after all is the Japanese approach) we will do just that."

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"But there has to be a very strong realisation that the underlying fundamental problem of lack of cost competitiveness versus the best in the world will not be solved without years of unrelenting, dedicated action and no let-up."

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Wednesday October 30 1985

PARTY CHIEFS MEET IN BID TO RECONCILE DIFFERENCES

Italian crisis closer to solution

BY JAMES BUXTON IN ROME
SIG BETTINO CRAXI, the Italian Prime Minister-designate was last night meeting his erstwhile coalition partners in a move which could produce a swift and painless end to the country's political crisis.

If the parties can reach agreement on a document to reconcile their differences, Sig Craxi will return to President Francesco Cossiga today to tell him that the Government's internal divisions have been patched up.

The head of state would then formally reject the Government's resignation - which he accepted officially provisionally in the first place - and the Government would then go before parliament, present its document and ask for a vote of confi-

dence, which it would expect to win.

The device of a president sending a government that has resigned before parliament is rarely used. It has emerged in the last few days, however, as the most likely solution to the crisis as it became clear that any other outcome would be very difficult and consuming to achieve.

Sig Craxi resigned on October 17 after the small Republican Party pulled out of the coalition in protest against the Government's decision to allow Abu Abbas, the Palestinian leader, to leave Italy. Abu Abbas came to Italy aboard the Egyptian airliner intercepted by jets of the U.S. Navy in the aftermath of the hijacking of the cruise ship Achille Lauro. The U.S., Israel and others

allege that Abu Abbas organised the hijacking, in addition to presiding over its solution.

From the moment he was asked last week by Sig Cossiga to form a new government, Sig Craxi made it clear that he intended to do so on his own terms. He indicated that he did not intend to make concessions to Sig Giovanni Spadolini, Defence Minister and leader of the Republic Party, over his Middle East policy, which the Republicans say is too favourable to the Palestine Liberation Organisation.

Sig Craxi was said to be thinking in terms of forming a four-party government, comprising Christian Democrats, his own Socialists, the Social Democrats and the Liberals, the Socialists and the Liberals,

but excluding the Republicans. This would be an unstable affair, however, with a small parliamentary majority and could lead to an early general election in the spring.

With an urgent need for parliament to approve the 1986 budget and finance Bill by the end of the year, Sig Cossiga asked Sig Craxi at the weekend to try to solve the crisis as soon as possible. On Monday Sig Spadolini told Sig Craxi that he was prepared to try to reach a compromise in the document that leaders of the five parties were trying to hammer out last night.

Everything therefore depends on whether the five parties can agree on a form of words that will bridge their differences.

Channel group wins £4.2bn backing

By Andrew Taylor in London

THIRTY-ONE international banks have made provisional commitments to provide up to £4.2bn (\$6bn) in development loans to Channel Tunnel Group, one of four groups bidding to build a fixed link between Britain and France.

Thirteen Japanese banks have said they will provide up to £1.64bn to Channel Tunnel Group which is proposing a twin-bore rail tunnel. Three West German banks have pledged to provide up to £400m.

The offers are conditional upon the Anglo-French consortium raising £1bn in equity and satisfying the terms of a preliminary information memorandum issued to potential investors.

British and French banks, including five founder shareholders of the consortium, National Westminster, Midland, Banque Nationale de Paris, Credit Lyonnais and Banque Indosuez, are pledged to provide up to £1.35bn on the same terms.

Only one U.S. bank has so far made a provisional commitment, but the consortium expects this to increase if its plans are approved. An Arab bank as well as banks from Belgium, Italy, the Netherlands, Switzerland and Norway also support the scheme.

Channel Tunnel Group yesterday announced that the British arm of Mobil, the international oil group, had joined the list of founding shareholders. These have pledged to provide up to £50m of equity to cover the cost of preparatory work while the necessary legislation and treaty between the two countries are put in place.

Financial institutions in London have said they would be prepared in principle to underwrite the £1bn equity issue in full. The plan, however, is to sell the shares internationally in several stages.

Channel Tunnel is the first of the four schemes to announce details of its submission which must be lodged with both governments by tomorrow.

Talks wanted on Baker plan

Continued from Page 1

about accelerated disbursement of its loans and prospects for its guarantees and over the conditions attached to its lending.

The banks themselves also needed to resolve issues about the regional breakdown of their new lending.

As for ultimate decisions on new lending, he stressed that "the institute is not a place for the banks to give their answer... it is essentially an individual decision of each bank". The institute, however, is to form a series of working groups to discuss the issues and will, for example, on November 20 be holding discussions with the Paris Club, where governments discuss problems associated with government debts to developing countries.

Trusts rule may aid opening of other EEC finance industries

BY QUENTIN PEEL IN BRUSSELS

NEW rules for unit trusts and other mutual funds, designed to allow them to be marketed freely throughout the EEC, should provide a big impetus for opening up other financial service industries, officials in Brussels believe.

The common regulations for unit trust operations were approved by EEC Finance Ministers on Monday, subject to a Danish reservation on one point of clarification. The decision amounts to the first specific move to liberalise capital movements in the Community for 23 years.

The key point of principle in the regulations, which can be applied in future to other fields such as insurance, is that member states are recognising "home country supervision" of such funds as adequate to ensure the protection of investors.

In addition, the new directive governing undertakings for collective investment in transferable securities (Ucits), sets out minimum requirements for unit trust and fund portfolios, which now

have to be incorporated into national laws. Member states have until October 1989 to comply although some, such as the UK, will undoubtedly do so sooner.

The agreement will allow Ucits to be marketed throughout the Community, although a special delay will be allowed for Greece because of its relatively small capital market. France, Italy and Ireland also have continuing exchange controls which will still apply to the capital movements involved - although officials hope there may be some further relaxation before 1989.

The Danish problem is how to allow some mutual funds to invest a higher proportion of their portfolios in mortgage bonds, which account for a particularly large part of that country's capital market.

The regulation on Ucits would normally restrict funds to investing a maximum of 5 per cent of their portfolios in any one company, with a minimum of 90 per cent invested in quoted securities. There are limitations on how much they can invest in other unit trusts, but there is a relaxation for UK operations to allow them to borrow for the first time.

For West Germany, the directive will allow funds to be marketed for the first time, with portfolios invested 100 per cent in government securities.

West German acceptance of the principle of supervision by other member states is regarded as a breakthrough in the insurance sector in particular. Bonn has resisted attempts to draft similar regulations.

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SECTION III

FINANCIAL TIMES SURVEY



New uses for aluminium: this windsurfer spreader bar won first prize for Bill Brown of Makfast Ltd in the Alcan design competition

BY IAN RODGER

THE WORLD aluminium industry is preparing to celebrate a significant milestone next year, the 100th anniversary of the development of the Hall-Heroult electrolytic process which made possible the economical high volume production of this light, versatile metal.

But the industry approaches this milestone in a state of considerable unrest, as major structural changes, set in motion in the 1970s, continue to work their way through.

The key problem for the aluminium industry in the past few years has been the slowdown in consumption growth rates from the glorious 7 per cent annual increases of the 1960s and early 1970s to something more like 2 to 3 per cent on average. That in itself might have been manageable if other factors affecting the industry had remained fairly stable.

But the industry has also had to cope with the sharply rising price of electricity, one of its main production inputs, and with volatile exchange rates.

Aluminium is one of the most international of basic manufacturing industries. A few large, integrated companies operate bauxite mines, alumina refineries, aluminium smelters and fabricating plants in many countries.

There is also a growing

number of independent producers, but wherever they are, international trade in both raw materials and output tend to be important.

The large movements in energy costs and exchange rates have caused havoc in the relative competitive strengths of various producers and countries. For example, the Japanese have virtually abandoned aluminium smelting in the past four years, cutting annual output from more than 1m tonnes a year to less than 300,000 tonnes.

Four years ago, a large, modern smelter at Invergordon in Scotland had to close because the high value of sterling and high electricity costs made it uncompetitive. Today, with sterling at a much lower level, another modern Scottish smelter at Fort William is one of the most competitive in the world.

More competition

As if these problems were not enough, the industry has also had to cope with increasing competition from competitive materials, such as plastics, some of its traditional materials.

It is hardly surprising that customers who have seen the upheavals in the aluminium industry and the increasing volatility of aluminium prices have been tempted to move to other materials.

Aluminium has lost ground in the home improvement

market, for example, and has failed to penetrate the automotive industry as quickly as producers hoped in the 1970s.

The big integrated aluminium producers, who once dictated the health of the industry, are the principal victims of the upheavals.

On the other hand, their fabrication operations have survived, continuing reasonable prices because customers expect to pay rates that are related to those quoted on the terminal markets, such as the London Metal Exchange, for primary metal.

The return on equity of Alcan, the largest U.S. producer, has not exceeded 10 per cent since 1980, and the company has just reported slightly lower third quarter net earnings of \$37.1m and forecast little improvement for the rest of the year.

Mr David Culver, president of Alcan Aluminium of Canada, the world's largest integrated producer, told financial analysts in Montreal earlier this month that, in his view, demand for aluminium would grow at only 2 to 3 per cent for the foreseeable future.

That meant the company, which earlier this year made major cutbacks in its headquarters staff, would have to diversify into high technology industries and concentrate on finished products if it wanted to establish a solid growth pattern again.

In pursuit of this new strategy, Alcan has just spent \$1.5m on a significant minority interest in Space, a Canadian high technology company best known for its boom grappling arm used on the U.S. space shuttle.

Other integrated producers had already embarked on similar strategies. Alcan, for example, has been diversifying into space-related aerospace components and computer disc manufacture. Alusuisse of Switzerland has also gone into automotive components and chemicals.

These and other companies are also making major efforts to solve the problems that have been hurting aluminium's competitive position in some markets. To some extent, the industry has been the victim of its own complacency, with its existing markets — packaging, aerospace and engineering — and confident they would keep on growing.

Now, most sectors of the industry are embarking on major promotion campaigns, aimed at educating engineers and engineers' students on the merits of the metal.

However, the industry's biggest marketing problem is the volatility of the aluminium price. Whether the customer is a maker of beer cans or of flexible packaging, he does not like using a raw material whose price can gyrate wildly over a short period of time.

Aluminium prices slumped to under \$1,000 a tonne in late 1982, but then soared to more than \$1,600 a tonne a year later. They dropped again to about \$1,000 a tonne in 1984 and have stayed roughly in the \$1,000-\$1,100 range ever since.

For its part, Pechiney, the French producer, has undoubtedly given its customers an increased feeling of security by recently negotiating a 10-year FFr 2bn power deal with Electricité de France. This follows a 25-year FFr 2bn deal it made with EDF in 1983. The two cover more than half of Pechiney's basic electricity needs.

Some people argue that the price has been reasonably stable in the past two years, and that this is an indication that the volatility may be easing. But the price stability is at a level at which few, if any, producers can make a satisfactory return on their primary smelting operations, so it is only a matter of time and more restructuring before prices start to move again.

Nevertheless, producers hope that one effect of the big restructuring achieved already will be to prevent the price rise, when it comes, from being as high and short-lived as it was two years ago. There is some evidence to support them. The smelters which have survived the last five years are, in general, those which have the lowest operating costs.

In some cases, such as Alcan's big smelter in northern Quebec, the costs were already low because of the availability of cheap hydroelectric power. But there and elsewhere, producers have made huge efforts in the past few years to cut all their costs.

In a few cases, such as the British Alcan smelter at Fort William in Scotland referred to

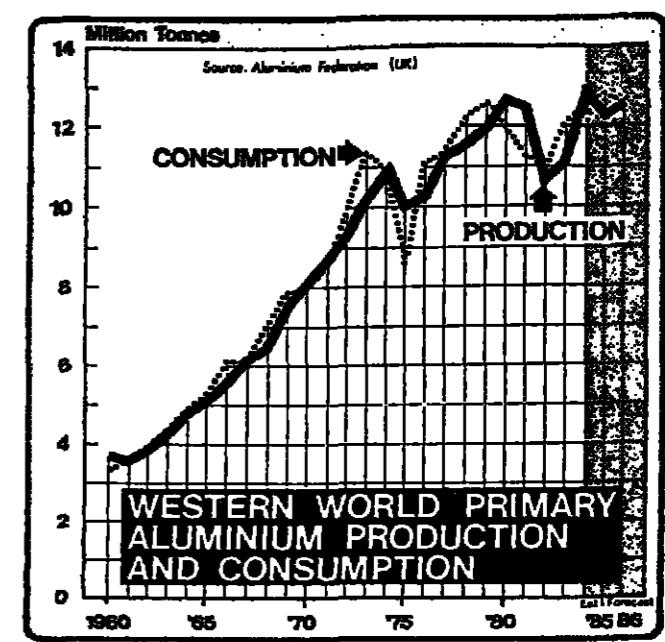
earlier, a major investment programme in new, automated production lines has brought with it a 30 per cent improvement in energy efficiency, permitting increased output from the same smelters.

tonnes this year, nearly 5 per cent lower than last year, while consumption should rise marginally, perhaps by 1 per cent.

So far, the price has stubbornly refused to move. The big surprise in the past year or so has been the failure of stocks to decline rapidly as the number of smelter closures would have suggested. Total western world inventories, as published by the International Primary Aluminium Institute in London, were 4.1m tonnes in August 1985, only 3 per cent lower than a year earlier.

Analysts still believe the closures will have an impact, but this has been delayed because the actual closures often happen some months after an announcement is made. Also, consumers have learned to live with much lower levels of stock.

Another hopeful sign was the recent meeting in Buenos Aires of a number of producers from developing countries. Until now, almost all of the production cutbacks have come from



Unrest at the milestone

Producers and fabricators continue to suffer from the cripplingly low market price for aluminium. So far, the markets remain unimpressed by efforts to bring supply back into line with demand by reducing output and so more smelter shutdowns can be expected.

smelters in the industrialised countries.

Elsewhere, producers are often controlled by governments that are less sensitive to market prices than to the need to maintain employment and earn foreign exchange. Apparently, the price slump has triggered some of them as well. Another meeting is to be held in January when they might agree on production cuts.

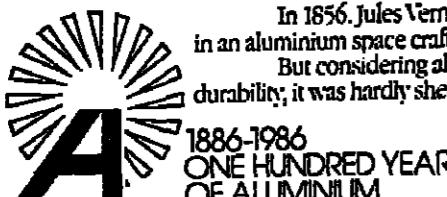
However, it is all a bit uncertain and so the outlook for the industry remains difficult to predict. But it would be wrong just to contemplate the industry's problems at this time. Next year marks the 100th anniversary of the year in which a Frenchman, Paul Heroult, and an American, Charles Martin Hall, working independently, developed the electrolytic process for smelting aluminium.

The Hall-Heroult process, as it is now known, enabled aluminium to be produced at prices customers were willing to pay.

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Jules Verne was right.



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ALUMINIUM 2

On this and the following two pages the survey examines the performances and prospects of some of the principal countries involved in production

Fall in U.S. dollar aids industry

Canada

ROBERT GIBBENS

THE BEST news for the Canadian aluminium industry has been the 10 per cent slide in the external value of the U.S. dollar this year and last month's Big Five commitment to a controlled descent over the next year.

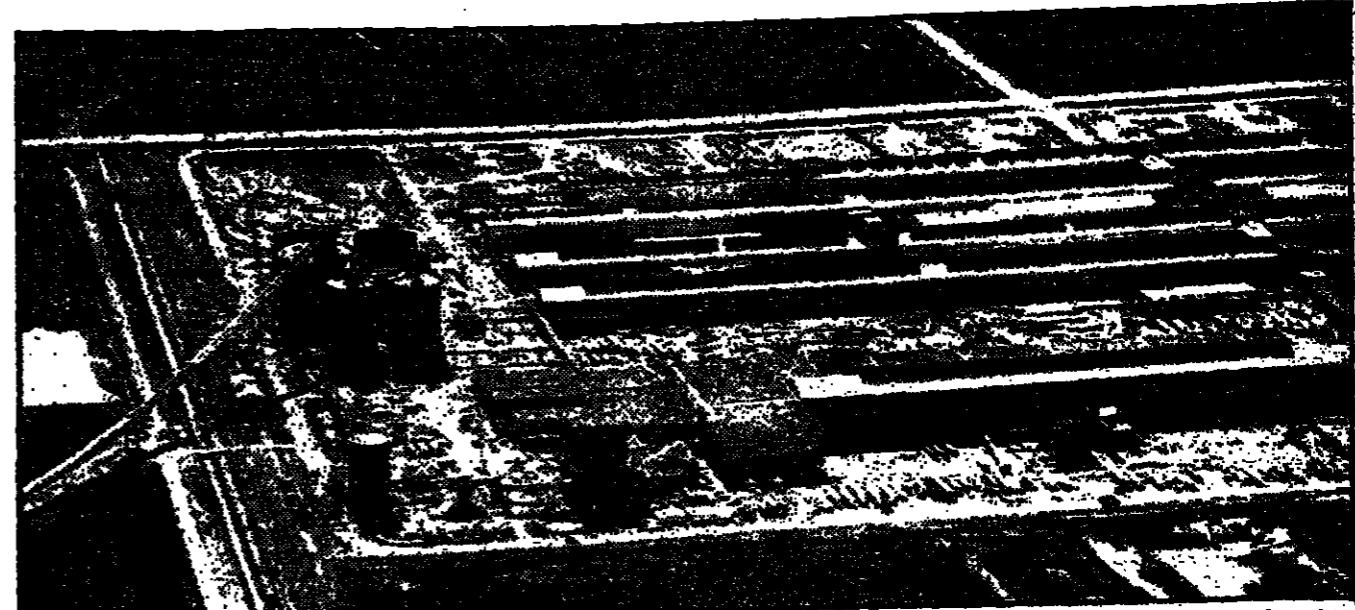
Canada has well over 1m tonnes of primary aluminium capacity, nearly all in Quebec, and has drawn the Paris-based Pechiney group away from the U.S. to put its chips on a CSib plant near Montreal due to open next spring.

The other producers are Alcan Aluminium with total primary capacity of 820,000 tonnes in Quebec and a further 270,000 tonnes in Northern British Columbia, and Canadian Reynolds Metals, which recently completed two more potlines at Baie Comeau, Quebec, bringing capacity to 275,000 tonnes.

Canada's ace card is cheap power, and Quebec equals Manitoba with the lowest rates in the continent. The low power rates more than compensate for the distances involved in hauling in bauxite and alumina and exporting ingot, since the domestic market consumes only a small fraction of ingot produced.

Cheap power brought Pechiney and Anax into Quebec and late in 1983 this major construction project looked well timed. However, since then North American ingot prices dropped from a post-recession high of around U.S. 75 cents, a level at which Alcan and the other producers can show good profitability, to below U.S. 45 cents, before recovering slightly to the 48 to 48 cents now.

Demand in North America has not been the real problem, but the persistent high level of the U.S. dollar—aluminium ingot as a world commodity sells in U.S. dollars, as do the raw materials. Imports have reached about 20 per cent of the enormous U.S. market



Barry McGee-Photo Champs
Pechiney's aluminium smelter plant nearing completion at Bécancour Quebec, some 85 miles north east of Montreal. The plant incorporates

Peckiney's latest high productivity technology

show cost savings of about U.S. \$40m.

The European subsidiaries have already been through the wringer, while Alcan has moved out of Mexico and Columbia and is looking for further disposals.

Ideally it would reduce its commitments in alumina, where, because of industry over-

expansion in the 1970s and early 1980s, plants are working at between 50 and 60 per cent of capacity and in some cases cannot cover their debt.

Alcan's strategy is to hold back primary expansion, use its low-cost smelter base in Canada to the best advantage, maintain its most stable foreign operations, make its raw materials base more profitable, search out new product areas, develop its expanded fabricating base in the U.S. and integrate forward where possible into high-technology areas where aluminium is a key metal.

Both Alcan and Reynolds have sizeable fabricating operations in Canada, fed with domestically produced ingot, but most of Reynolds' production at Baie Comeau goes to the parent company's U.S. fabricating plants.

The plant will have the advantage of Peckiney's latest high-productivity technology, excellent water and rail connections, and a relatively stable labour pool. Lower interest rates have helped to keep capital costs near CSib. Capacity will be 230,000 tonnes.

Most of the production will go to the international partners' fabricating operations in the U.S. and the external value of the U.S. dollar and North American ingot prices will be almost as important as for Alcan.

Big three step up their fabrication

U.S.

TERRY DODSWORTH

U.S. ALUMINIUM manufacturers came out of the recession more or less on cue a couple of years ago, giving the strong impression that they were heading towards a typical cyclical recovery after the economic problems of 1981-82.

But much to the chagrin of the forecasters, the recovery stalled almost as soon as it had begun. Profits of the big three producers—Alcan, Reynolds and Kaiser—amounted to only \$332m last year, about one-third of the 1980 figure at the peak of the last recovery, and since then the industry has spiralled down into another mini-recession.

The problems were underlined recently in the third-quarter figures from Aluminum Company of America (Alcoa), the largest producer of the metal in the U.S.

Alcoa's year-on-year earnings were down slightly for the three months, but over the first nine months of the year dropped to \$104m from \$271m. Shipments in the quarter fell to 432,000 tons from 459,000 tons, and Mr Charles Parry, chairman, complained of "continued price weakness in both aluminium ingot and fabrication."

Perhaps the most evident short-term difficulty for the U.S. producers is the competitive advantage given to foreign manufacturers by the increase in the value of the dollar, which even after its recent decline stands at about 50 per cent more than its trade-weighted average five years ago.

The U.S. has always imported a significant amount of aluminium ingot, a product in which Canada has a natural advantage because of its cheap hydro-electric power. But with the dollar at present levels, importers from all over the world have found new markets in the U.S. for milled products as well.

This year, the flood of imports has been contained to some extent, as shipments of foreign milled products have fallen by almost 9 per cent over the first seven months. This trend has offered only small relief to American producers who saw imports soar by 76 per cent in 1982, hitting 100,000 tons, and about 21 per cent of the market—up from 9 per cent five years ago.

The difficulties caused by the dollar have been compounded by structural changes in the world industry which seemed to creep up on the U.S. manufacturers before they noticed them. New markets have failed to open up at the rate they were doing a few years ago, and supply has consequently expanded too fast.

For the more marginal U.S. manufacturing operations, particularly in smelting where the industry has not been modernised as effectively in fabrication, this imbalance has brought tremendous pressures.

In the first seven months of this year, these difficulties showed up in a sharp decline in total U.S. domestic consumption, including imported milled products, from 8.5bn lbs in 1982 to 8.0bn lbs. Total domestic industry shipments, including exports, fell to 8.67bn lbs from 9.1bn lbs in 1982, bringing about a drop in production through to the end of August of around 16 per cent on the year.

Inevitably, one area where the imbalance between supply and demand has shown up is in production. Against a decline of around 70 cents per pound back at the beginning of 1982, aluminium has been selling recently at closer to 50 cents per pound—less than it costs some U.S. producers to make it.

Paine Webber, the New York securities house, has estimated that the balance between supply and demand has shown up in imports. Against a decline of around 70 cents per pound back at the beginning of 1982, aluminium has been selling recently at closer to 50 cents per pound—less than it costs some U.S. producers to make it.

Under the impact of this flood of problems, the U.S. industry has begun a wave of reorganisation. Two of the smaller producers, Atlantic Richfield and Martin Marietta, dropped out of the aluminium business last year, and it is expected that several others will follow, leaving the ground more open to the three big players.

It is likely that the U.S. manufacturers will also push more heavily to exploit some of their strengths in advanced fabrication products by closing down more of their smelting capacity.

This is not, of course, a sure-fire guarantee of success, since the higher margin products are being eyed by most ambitious companies, while, in the meantime, some traditional markets, such as the aluminium beverage can, are coming under increased attack from plastics.

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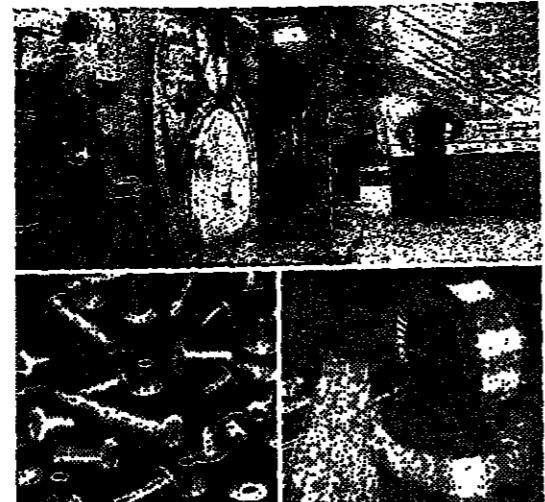
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ALUMINIUM 3

Profits rising but mood stays cautious

U.K.
ANDREW FISHER

AFTER THE traumas of the early 1980s, the UK aluminium industry is now firmly on its feet again and battling hard in the tough markets of Europe. Output has risen and profitability has improved.

The fight is a tough one because demand is only edging slowly forwards, rather than shooting ahead, while supplies for UK aluminium products have fallen as a result of sterling's rise in value this year.

At British Alcan Aluminium, the mood is cautious, but not despairing. Higher operating costs and lower selling prices on some products have put a brake on the recovery from previous heavy losses and first half profits of the Canadian-owned company were 13 per cent lower than £23m before tax.

When announcing the results in July, British Alcan said it did not foresee much of an improvement in the second six months. The company, formed when Alcan Aluminium (UK) took over British Aluminium three years ago, more than doubled its profits, the whole of 1984 to nearly £50m.

But the cost of putting itself into fighting shape was high. Capacity was sharply reduced and the number of jobs fell by around 3,500 to 10,000. The measure of the problem was shown by the fact that the two companies which merged into British Alcan had made combined losses of some £90m in 1981 and 1982.

Like the rest of the industry, British Alcan is still striving to improve its productivity, enhance quality and keep its energy costs at bay in an industry which is highly energy intensive. Last year, the company spent around £8m, a figure likely to double this year and rise by another 50 per cent or so in 1986.

At Alcoa, which nearly closed its South Wales sheet mill in 1980 after heavy losses, invest-

ment of up to £5m a year is taking place on what Mr Alan Aylesbury, UK managing director of the U.S.-owned company, calls "a quality-driven improvement."

With only slow growth in the overall market and a trend towards use of lighter weight materials, Alcoa's tonnage of aluminium for the drink packaging industry is not actually rising. It supplies sheet for beverage can tops and pull-rings and capacity is around 50,000 tonnes a year.

Alcoa sells about 35 per cent of its sheet output to UK customers and the rest on the domestic market. It claims a share of 60 per cent at home and more than 50 per cent in Europe as a whole, its competitors being Pechiney of France, and the VAW plant owned jointly with Alcan in West Germany. There are no direct UK-based rivals.

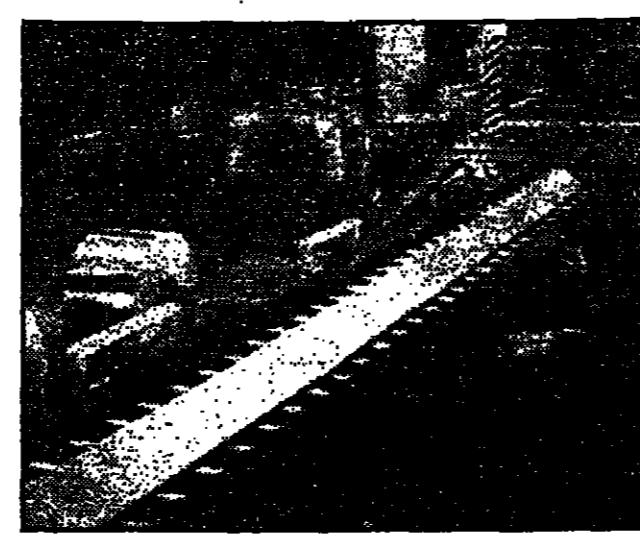
3 per cent growth

Mr Aylesbury reckoned that growth in the UK market would be around 3 per cent a year. Alcoa has encouraged the packaging industry to use lighter weight cans, even though this means the use of less metal.

"The UK is way behind the U.S. in light-weighting developments," he said. But he felt it was up to the customer to drive the process on, with a strong competitive impulse coming from the producers of other packaging materials.

Since streamlining its product line, Alcoa, which has cut some 700 jobs at its sheet mill (now 700 people) and extrusion mill (150), both in Swansea, has moved back into profit, though achieving "nothing exciting" as yet, commented Mr Aylesbury.

A few years ago, Alcoa made a big effort to promote a joint programme of recycling and boosting the use of aluminium for the whole drink can rather than just the ends. But the costly campaign came unstuck. Last year, around half of the UK's 4m beer and soft drinks cans were made of aluminium compared with just over a tenth five years ago. But the UK has a long way to go to catch up with the U.S., where most cans



Inside Alcoa's rolling mill at Swansea. It is Alcoa's largest European operation and exports over 50 per cent of its product for easy open can ends

UK Performance

	(tonnes)		
	1984	1983	1982
Production	292,375	252,525	240,806
Imports	166,144	157,821	149,306
Shipments (incl. exports)	452,824	418,269	399,248
Scrap:			
Shipments	143,997	128,052	115,775

Source: Aluminium Federation

are made of aluminium, which is a recyclable material.

Alcoa tried to persuade others in the industry to join its Cash-for-Cans scheme for used aluminium cans. Similar schemes operate on the Continent. Early last year, however, it withdrew the scheme and stopped making can body sheet in South Wales. The industry still has a recycling programme, but Mr Aylesbury said it would need "a massive injection" of cash to provide the right impetus.

On the stockholding side, Amari, shares of which were floated on the London stock exchange just over a year ago, showed itself in confident mood, when announcing its first half results. These showed pre-tax profits of £3.7m (£2m), before taking account of a £1.9m profit on the sale of Century

Aluminium.

Mr Jon Pither, the chairman, said the second half of the year had started well and that, encouraged by the success of the Canadian operations, Amari was now looking for opportunities in the U.S.

Significant changes

Over the past decade or so, significant changes have taken place in the main uses for aluminium. In the early 1970s, it was the transport industry which took the largest share of semi-finished aluminium products for use in trucks and trailers. Next came the engineering, electrical, and toll industries.

Now, engineering is in first place, with windows second as a result of the recent double-glazing boom, followed by non-foil packaging.

Concern over export prices

Australia

MICHAEL THOMPSON-NOEL

TO THE outside world, Australia is putting on a brave face at present. Growth is strong, employment growing, the stock market in an ebullient frame of mind and the unions co-operating, mainly with Mr Bob Hawke's Labor Government, whose wages policy has dampened industrial unrest and helped sponsor a surge in profits.

However, pockets of gloom remain, particularly in metals and mining, as typified by the Australian aluminium business, which is now fully integrated into the world aluminium scene.

Things used to be simpler. In 1979, Australia produced almost 270,000 tonnes of aluminium, of which it consumed 215,000 tonnes. Without any difficulty it was able to export the balance at acceptable prices.

In 1984, however, Australian production had reached 756,700 tonnes. Although local consumption had risen to 258,500 tonnes, it was necessary to find export markets for more than 477,300 tonnes at prices that were far from acceptable.

In 1980, the Department of Trade in Canberra was predicting that by 1985, Australia could become the world's largest exporter of primary aluminium, with exports totalling 1m tonnes a year out of total production of between 1.2m and 1.3m tonnes.

Things have not worked out as grandly. This year, says Mr Colin Kneip, director of the Australian Aluminium Development Council, total Australian production is likely to be around 780,000 tonnes, and whereas domestic sales are still quite strong, thanks to a buoyant economy, the continuing depressed state of international prices is little cause for cheer.

On the other hand, Australia's 1985 output could be as high as 850,000 tonnes, with exports close to 580,000 tonnes.

In the latest June half, Comalco's Bell Bay smelter in Tasmania was operating at a little over its design capacity of 171,000 tonnes. Alcoa of Australia's 165,000-tonnes-a-year smelter at Port Henry in Victoria was going flat out, and Alcan Australia's Kurri Kurri smelter in New South Wales was commissioning a third new potline that will boost capacity to around 150,000 tonnes.



Supplies of ingots awaiting export at the Tomago Aluminium smelter

Ashley Ashwood

spending at Portland (excluding capitalised interest), while total interest on borrowings was about NZ\$230m to annual running costs, was "cause for serious concern." (Mr David Lange, the New Zealand Prime Minister, said that formerly Comalco was getting electricity at "widow's prices.")

Alcoa's directors said that continued oversupply of both aluminium and aluminum would have an adverse effect on profits in the near-term, and that profitability continued to depend on the company's ability to cut costs.

Comalco, in turn, is the only majority Australian-owned aluminium company. It is 67 per cent owned by CRA, the big Australian mining house, whose other interests include copper, iron ore, lead, zinc, diamonds (the Argyle project in WA), coal, gold, etc. In 1984, group net earnings sagged from A\$71.6m to A\$29.5m.

Comalco is fully internationalised, which is why it is suffering at present. It has consortium interests in an aluminium refinery in Sardinia, and in the aluminium smelter at Tiwi Point, NZ, plus a smelter and rolling facilities in the U.S. It also has interests in aluminium fabrication companies in Japan, Hong Kong, Indonesia, Malaysia, the Philippines, and New Zealand.

Comalco says it has no regrets about broadening its downstream processing and marketing base. On the other hand it is constantly having to review its aluminium production, saying that last April's electricity price increase at Tiwi Point, which will add about NZ\$230m to annual running costs, was "cause for serious concern." (Mr David Lange, the New Zealand Prime Minister, said that formerly Comalco was getting electricity at "widow's prices.")

According to the Comalco chairman, Mr John Ralph, speaking in April: "The current dramatic decline in the value of the Australian dollar... has signalled that there is spreading international concern at Australia's economic performance."

"Like most other export-based enterprises (in Australia), Comalco is finding it increasingly difficult to remain competitive in the current domestic environment. Rates of return on investment continue to be inadequate, dampened by excessively high labour and capital costs, and state and federal government image of aluminium is a rather hazy one in the minds of the public and many business, the industry is embarking on a programme to sharpen its profile.

"In particular, the extent of current government expenditure has led to growing tax burdens on the productive sector as well as an unsustainable level of borrowing." This is a familiar complaint. Unfortunately, familiarity does not lessen its relevance, at least in the aluminium trade.

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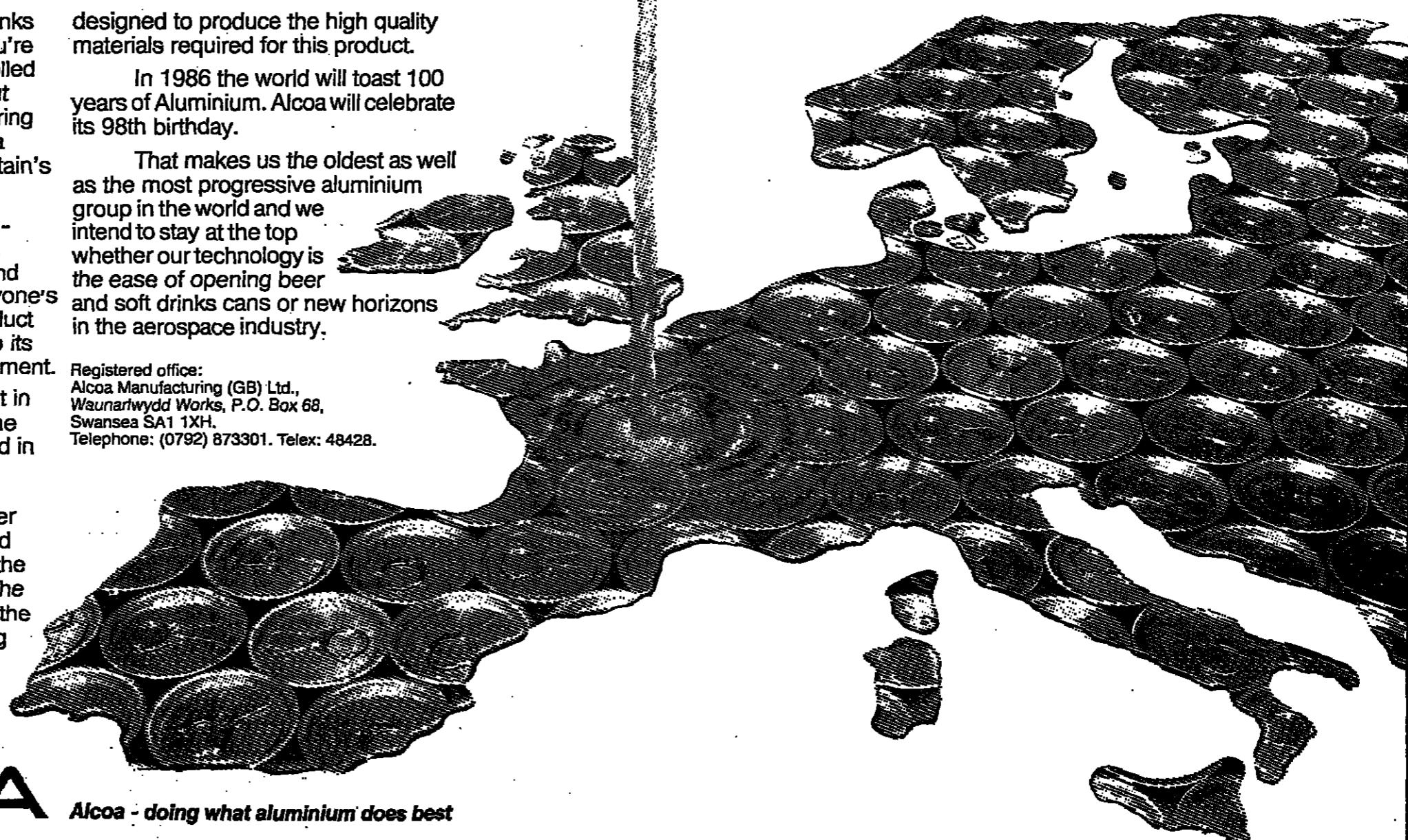
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Struggling to break even

Brazil

ANDREW WHITLEY

THE OFFICIAL inauguration last week of Brazil's newest aluminium refinery, Albras, which is a joint venture between a Japanese consortium and the government-controlled Companhia Vale do Rio Doce (CVRD), was not the happy occasion it should have been for this once-booming industry.

At a time when the aluminium price on the London Metal Exchange is dipping perilously close the US \$900 a ton (below the operating costs of even the most modern and efficient Brazilian plants) the last thing the established producer needs is higher installed capacity in the country and another competitor.

Newly established facilities such as the integrated Alumar complex at São Luís on the northern coast, and the Valeusol refinery near Rio de Janeiro, are struggling hard to break even on a current cost basis, leaving aside their heavy capital investments.

Energy costs, after a few years in which they declined in U.S. dollar terms to an average of around 13 mills, are expected to rise significantly in the near future; and the domestic market for aluminium, once regarded as perhaps the best reason to invest in Brazil, is now well below its 1980 peak.

The chequered story of Albras and its associated alumina smelter Alunorte reflects the changing fortunes of the Brazilian aluminium industry.

Conceived in the early 1970s as the plant's largest integrated works, producing 1.3m tonnes of alumina and 640,000 tonnes of primary aluminium, its strategic advantage is its location in the mouth of the Amazon River not far from major deposits of bauxite and cheap energy from the new Tucuruí hydro-electric plant.

The Alunorte alumina was intended to be fed integrally into the refining operation, whose offtake for domestic consumption or export would reflect the 51:49 ownership split between CVRD and the Nippon-Amazon Aluminium Company, a consortium of 31 companies concerned.

Full production for the first stage — 320,000 tonnes of aluminium — was scheduled for both units for 1986. This schedule has now gone haywire because of the worldwide recession in the industry and Brazil's own acute cash shortages.

President José Sarney last week inaugurated a refinery which has in operation only its first pot-lines, capable of producing 80,000 tonnes a year, and few with alumina imported from neighbouring Surinam. Work has been almost halted at the adjacent Alunorte plant for two years and is unlikely to resume again before 1987, at



Alumar, the aluminium refinery at São Luís, northern Brazil

the earliest.

Its power supply from Tucuruí, a big power station on the Tocantins river, is also well behind schedule because of delays in installing high-tension transmission lines.

Even the scaled-down target for Albras of 180,000 tonnes by next year is unlikely to be reached because of this unexpected limitation.

As for the Japanese, their initial enthusiasm for the whole project is believed to have cooled considerably. Capital outlays on completion have been revised upwards to near US \$2.5bn, and the operating costs of aluminium production on virgin sites in under-developed regions are likely to prove much higher than was earlier estimated — judging by Alcoa's experience with its nearby Alumar plant.

Alumar, a custom-made, Alcoa-designed plant in which Biliton, the Shell minerals subsidiary, had a minority holding, is in trouble only a year after its own grand opening.

The root of the problem is not surprisingly, the low world prices. With it standing at nearly US \$200 a tonne below production costs and the company trying to meet high short-term obligations at the same time, results in a circle that cannot be squared, as Mr Alain Belda, Alumar's president, has painfully discovered.

According to western bankers, Alumar is currently engaged in rescheduling its debt principal payments and has had difficulty even in meeting its interest payments. "They must be bleeding to death," said Mr Ian Rutherford of Alcan's Brazilian subsidiary.

Alcan admits it was over optimistic about the prospects of a Brazilian domestic market, originally expected to be the main market for Alumar. But in these they are not alone. During the 1970s, when recessions was a bad word in Brazil, local aluminium consumption was growing by about 15 per cent a year.

All the potential seemed to be there, a population which has now reached 134m with a tiny per capita consumption of aluminium, fast industrial growth, abundant raw materials and relatively cheap energy.

New plants were installed as fast as the finance could be found. Capacity jumped from 205,000 tonnes in 1978 to this year's 554,000 tonnes.

On original projections the curve

would have climbed to nearly 1m tonnes by the end of the

decade, making Brazil one of the few top producers in the world.

The severe Brazilian recession of the early 1980s which has now reached 134m with a tiny per capita consumption of aluminium, fast industrial growth, abundant raw materials and relatively cheap energy.

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Plastics pose new threat

UK Extruders

IAN RODGER

BRITAIN'S ALUMINIUM extruders are in the midst of a major market development campaign as they seek to recover from the adverse impact of the surge in the aluminium price in late 1983.

They are also trying to convince their customers that they have taken steps to insulate themselves from a further volatility in the metal price.

The 1983 price increases, which saw the aluminium ingot price rise from \$553 a tonne in June to more than \$1,100 a tonne the following January, sent customers running for cover or, to be more specific, in search of other materials and technologies for making their components.

The most damaging loss for the extruders was in the replacement window market. Until 1983, about 90 per cent of replacement window frames in the UK were made from aluminium extrusions, but today, plastic has raised its share to 30 per cent.

That was bad news for the extruders because the home improvement market, of which window frames are the most important part, accounted for about 30 per cent of their business.

The extruders realised that they had to take action if further erosion were to be prevented, and so they have been working on three fronts.

• They have been negotiating continuously with the primary aluminium producers with a view to having stable—and, as far as possible, low—prices for their metal. Mr Brian Turner, managing director of Indalex, a leading UK extruder, says that producers have reduced their costs and are now much more willing to negotiate prices than they were a couple of years ago. "We now feel we have the lower cost base of the smelters," he says.

Also, extruders have become much more enterprising in shopping for metal. Even though Indalex is part of the Rio Tinto Zinc group, which has a one-third interest in the Anglesey Aluminium primary smelter in Wales, the company imports about 70 per cent of its metal.

• They have been cutting costs and improving their processes; occasionally the two can be



A selection of extruded anodised components

accomplished at the same time. One of the most interesting developments is the emergence of secondary smelters that can upgrade scrap and primary metal to the best extrusion grade material.

This lowers the average metal cost to the extruder and it also provides an opportunity for reducing the number of grades he keeps in stock, thus reducing his working capital.

• They are making a major effort to develop new markets. The extruders are self-critical for having become satisfied with their established markets. They realised, in the wake of the 1983 shock, that they had to make a continuous effort to develop new markets, if only to replace those that would be lost from time to time in the constant competition with other materials.

Some have developed totally new products. British Alcan Aluminium, for example, has introduced an extruded aluminium radiator in the past year, and it has begun to make a slight dent in the stranglehold of steel in this market.

Mr John Bridgeman, managing director of British Alcan's commercial extrusions division, said the Alurad radiators were now selling at the rate of 700 per month and would be over 2,000 a month by 1987.

The group also has licences in France, West Germany, Italy, Spain, Portugal, Greece, and the Rio Tinto Zinc group, which has a one-third interest in the Anglesey Aluminium primary smelter in Wales, the company imports about 70 per cent of its metal.

• They have been cutting costs and improving their processes; occasionally the two can be

more parts, thus saving on material and assembly costs. They show tiny extrusions used in electronic equipment assemblies, masts for huge sailboats, frames for thermometers, frames for modular wall partitions and many other applications.

"Our promotion effort reflects our belief that our product is undervalued," Mr Richard Cowdell, managing director of CGCO (Engineering), says.

The Shapemakers campaign also has an information telephone number and inquiries are transmitted to all 20 participants for follow up. In the year since the campaign began, more than 2,500 inquiries have been received, leading to considerable new business for many of the extruders.

So far, no detailed study of the effectiveness of the campaign has been carried out, but extruders are convinced it has been helpful. Certainly, the production figures would suggest that this is the case.

Despite the sharp decline in the home improvement market, the overall tonnage of aluminium used in extrusions has dropped only slightly from 170,000 tonnes in 1983 to about 165,000 tonnes last year.

Extruders also point out that they face an annual erosion of about 5 per cent in their tonnage because of reductions made by customers in the thickness of their extrusions.

"We are in the acorn stage," Mr Cowdell says. "Some of the seeds we are sowing will not bear fruit for five years."

PROFILE: ALUSUISSE

BY WILLIAM DULLFORCE

Diversification plan brings change in role

THE GRITTING of teeth is almost audible in Alusuisse's trim and austere, aluminium-clad headquarters by the lakeside in Zurich, where determination is the order of the day for management.

The determination aims at adapting the last European aluminium producer remaining wholly under private control to a market, which has proved to be increasingly volatile and insecure.

Alusuisse has also made progress in the face of financial constraints with a diversification strategy that has already fallen behind schedule.

Teeth were gritted harder in August when the first-half figures showed that the optimism generated by last year's profit recovery had been premature and that 1985 net earnings would be lower than forecast.

Hard-pressed management drew consolation from the belief that the restructuring programme of the last three years has left a fitter Alusuisse, whose vital parts are not likely to be damaged by this year's setback. There is no intention of changing present strategy.

Important changes have occurred in the last decade. The first was the announcement in 1975 of a diversification campaign to reduce the share of aluminium in only half consolidated sales by Alusuisse's centenary in 1988.

The second, more recent change has stemmed from the recognition that Alusuisse can no longer sustain its proud image of being a fully integrated producer, generating its own requirements of primary aluminium.

It was decided that the future Alusuisse would buy part of the primary aluminium it needs on

the market. No target has been fixed but there has been talk of taking roughly a quarter from outside suppliers.

The assessment behind this appraisal is that aluminium prices will not return to former high levels and that with the coming on stream of large new smelters in Brazil, Venezuela and the Middle East there will always be enough output to provide Alusuisse with its mineral supplies at a reasonable price.

Capacity has already been trimmed under the restructuring programme started in 1982. The nominal capacity of the group's smelters was put at 877,000 tonnes a year in the 1984 annual report, leaving Alusuisse in sixth place in the world league.

The latest official figure is 810,000 tonnes and that includes the smelter at New Johnsonville, Tennessee, which has been operating at only 15 per cent capacity and may be expected to close next year.

Alusuisse still has greater capacity in the U.S., some 240,000 tonnes, than anywhere else but it is heavily concentrated in Europe, where its West German smelters can produce 197,000 tonnes a year and it has substantial capacity in Iceland, Norway, Sweden and Italy and smaller plants in Norway and Austria.

Looking to the 1990s and beyond, the management foresees the need for new, cheaper smelter capacity but it is almost certain that this will be built in partnership with other producers.

The project in Zaire, in which Alusuisse was the consortium leader, has fallen apart, following delays on the government side in putting in port facilities, roads and power

1984 Performance

1984 figures

	SwFr bn
Consolidated sales	8.34
of which:	
Aluminium	5.42
Chemicals	1.33
Metallurgical	1.15
Engineering	0.24
Shareholders' equity	2.04
Long-term debt	2.37
Short-term debt	1.90
Cash and equivalent	0.54
Inventories	2.07
Current assets	4.14
SwFr m	
Cash flow	537
Net earnings	169

the value of its bauxite rights at Gove in Australia, to create a restricted reserve of SwFr 700m.

This has been used solely to cover the costs of restructuring the aluminium business and had SwFr 123m left at the end of last year. A further withdrawal from the reserve will be needed this year.

The restructuring programme, scheduled to take five years, has entailed the closing of inefficient and loss-making plants, the reduction of inventories at all stages and cuts in overheads, notably research and development.

Employers' salaries declined from 45,000 in 1980 to 35,000 last year.

In a more offensive spirit the programme has led to a drive for new products and a better marketing approach in line with the industry-wide recognition that profits are now to be found not in producing primary aluminium but in developing finished products and applications for consumers.

At the management level, research and development has been linked more tightly with marketing, a change symbolised by the appointment to the executive board of Dr Adnan Odrok, the head of research, and giving him also responsibility for marketing.

The greatest registered at the product level was the supply of large extrusions for 700 new carriages for the Paris Metro. Alusuisse is now partnering two British groups bidding for a similar London underground contract and believes that in the transport field, including trucks, it has found an expanding market.

The switch to a marketing emphasis was symbolised, at least in the eyes of the Swiss media, when Mr Emanuel Meyer in 1982 resigned as chief executive after nearly 20 years and the post of chairman/chief executive was split, to allow Dr Bruno Sorato to become chief executive.

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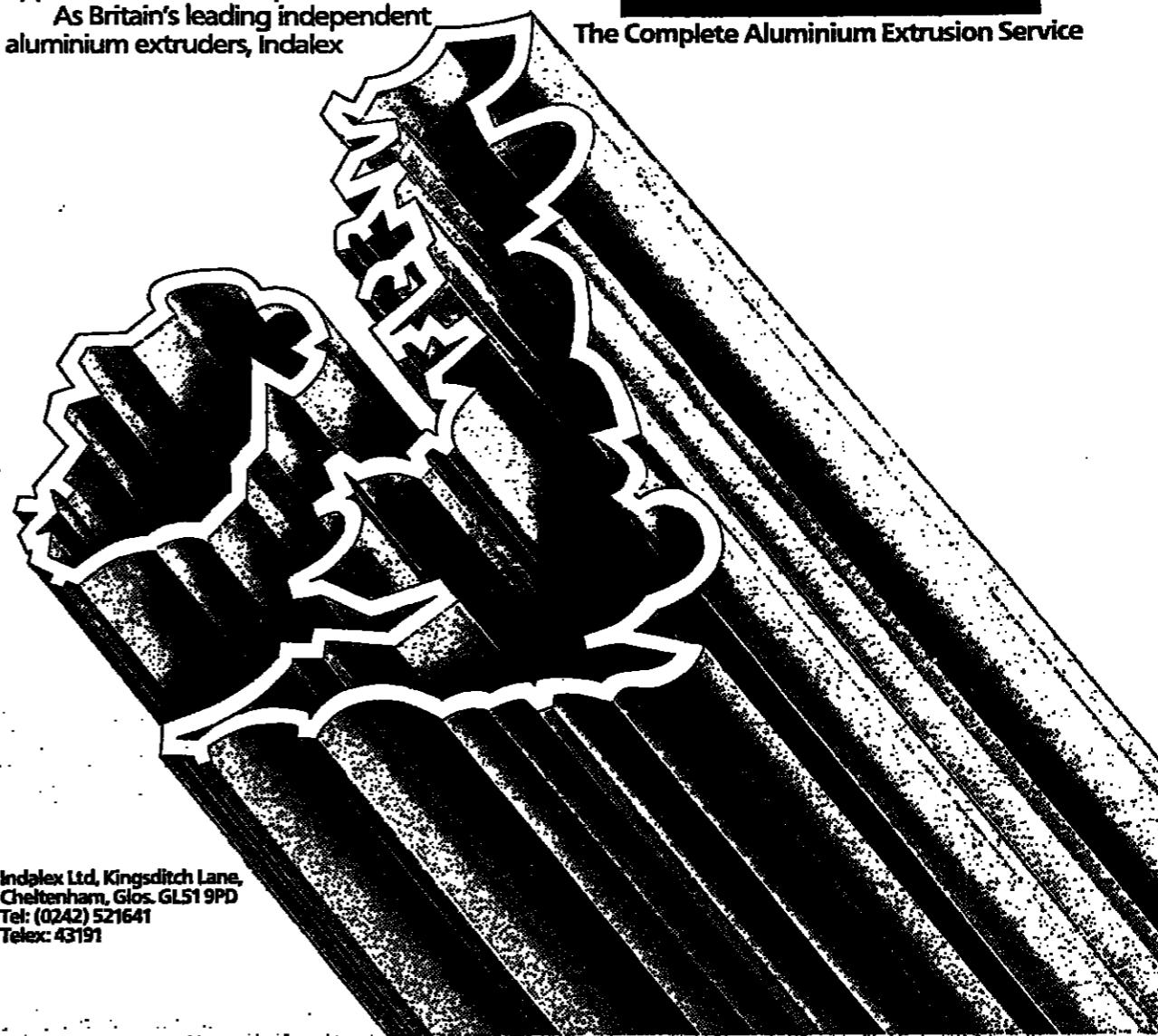
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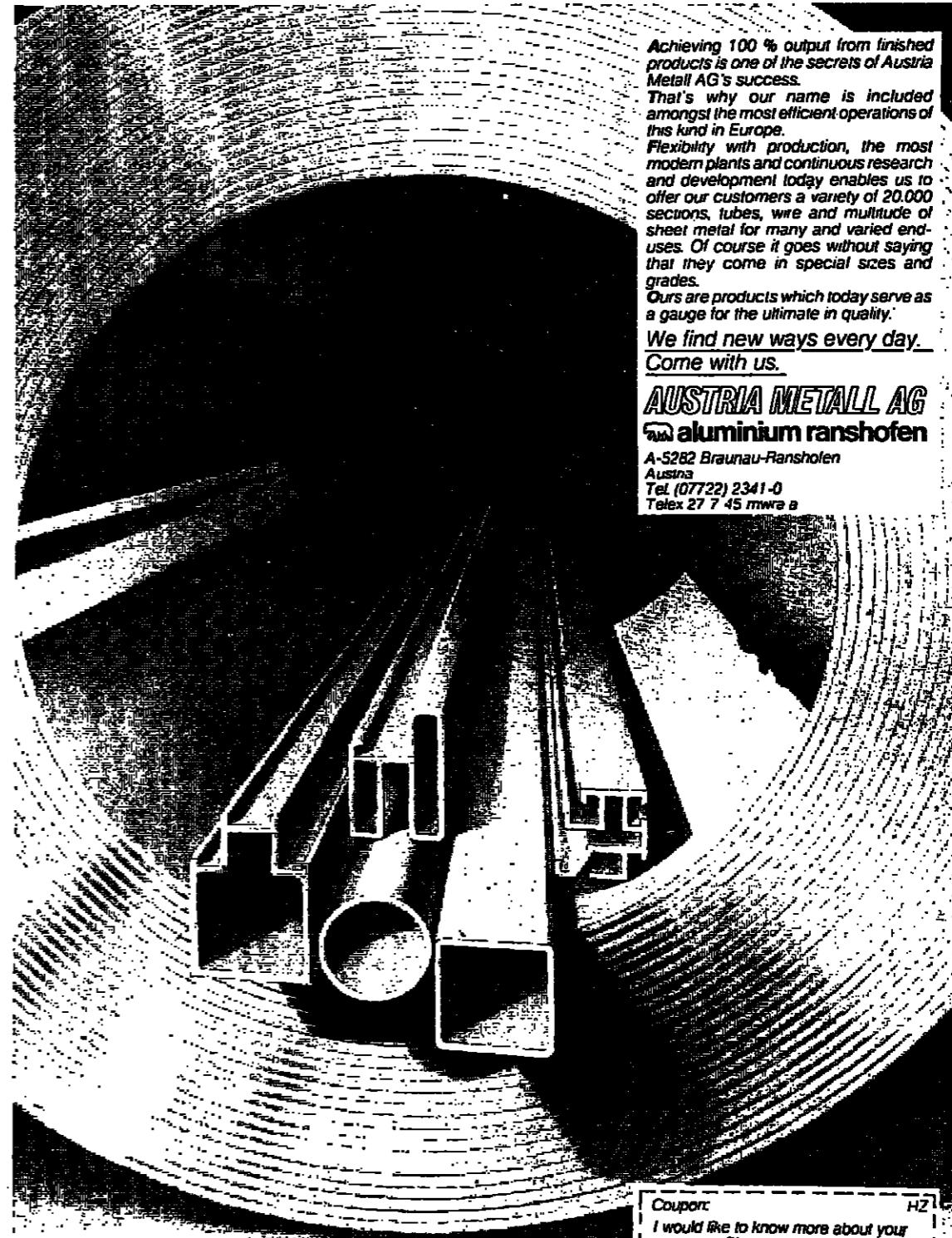
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ALUMINIUM 6

BY FAY GJESTER

Big retailers call the tune in the UK

Packaging

TONY JACKSON

PACKAGING, for the aluminium industry, is a vitally important and inherently perplexing market. As to the importance, the figures speak for themselves. Of the 240,000 tonnes of rolled aluminium used in the UK annually, around 66,000 tonnes, 28 per cent, are accounted for by cans or closures. Of the 55,000 tonne market for aluminium foil, packaging takes all but 7,000 tonnes.

The perplexing nature of the market has to do with the immense changes taking place in packaging itself. Packaging companies agree that the pace of substitution between various materials—metal, glass, plastic, board—is faster now than they have ever known. This, in turn, is above all the result of the revolution which has taken place in retailing in the past decade.

The concentration of power in the hands of a few big retail chains such as Tesco and Sainsbury has put immense pressure on suppliers. For food and drink manufacturers, the installation of packing lines is a major investment, and requests from retailers for innovative forms of packaging were formerly resisted as an unwarranted cost. Now, however, the big retailers have the kind of market share which enables them to call the tune.

It may not be a coincidence that 10 years ago beer and soft drink cans were almost all made of tinplate. Since then, aluminium cans have made steady inroads, and last year for the first time accounted for 50 per cent of the market.

Aluminium is a more expensive material than tinplate, even if it may save manufacturers something by causing less damage to tooling equipment. Retailers tend to prefer aluminium for its lightness and finish. There is, however, little evidence of their paying for the difference—a situation which can be swapped for cash

has become familiar throughout the packaging industry in recent years.

With aluminium and tinplate now neck and neck in the drinks can market, both sides are vying for a long battle. The aluminium industry, though, has hopes of one big long-term advantage—the environmental issue and the recycling that goes with it.

Recycling is not yet a major issue in this country, but it looks set to become one. In several European countries, there is pressure to limit the use of plastic in packaging. In West Germany, local authorities recently called on the Government to ban entirely the use of PE (polyethylene terephthalate), the fast-growing clear plastic used as a glass substitute for Coca Cola bottles.

For recycling purposes, aluminium has several advantages over tinplate. First, it is a pure rather than composite material. Second, it is inherently more valuable as scrap, being worth between £400 and £500 a tonne, or 10 per cent. Third, all drink cans have aluminium ends. Tinmakers are working on developing a steel-based can end, but seem several years away from commercial production.

The chief problem with recycling is that of gaining critical mass—of having enough of the material in circulation to make a collection system economic. Alcan of Great Britain launched a scheme three years ago called "cash-a-can," but it stopped and was stopped.

Since, according to the Aluminium Federation, aluminium cans used in the UK last year totalled 1.9bn, it is at least possible that reclamation in this country could reach the 50 per cent level seen in the US, where aluminium has a 90 per cent share of the drink can market.

In another attempt to set up a collection system, reverse vending machines were installed on a trial basis in half-a-dozen Safeway stores in the Midlands this September. These machines, familiar to the US shopper, give out in return for each aluminium can a £1 receipt which can be swapped for cash



A selection of aluminium foil pouches from various countries

at the checkout.

It is significant that a big retailer should be helping the plan out in this way. The environmental case against packaging is less developed in this country than in many parts of Europe, or in the US. But few in the packaging industry doubt that it will gather strength. When it does, the retailers will be an obvious target for pressure, and they are in position to pass that pressure on to their suppliers.

With packaging overall, drink cans are still the aluminium industry's main source of growth. Even if aluminium's share of the market is not further extended, the market is still growing at around 2 per cent a year. Elsewhere in packaging, growth prospects are more uncertain.

Aluminium foil—defined by the manufacturers as being under 0.2 mm in thickness—is used in packaging mostly in the form of household wrapping foil, a market which has shown modest growth for some years. For foil used elsewhere in packaging, prospects are more mixed.

One use which seems certain to decline is milk bottle tops. In the milk market, glass bottles are essentially tied to the system of doorstep delivery by milkmen, and that system is losing ground to the supermarkets.

The cardboard carton has doubled its share of the milk market in the past six years, to nearly 18 per cent, and the plastic bottle has come from no

where in three years to grab another 2 per cent.

Foil is also used in food packaging, both for frozen food and what are called by the trade "ovenable trays"—that is, the heat-proof semi-rigid containers which can be put in the oven to warm up television dinners.

The market for ovenable trays is likely to come under threat from PET—a remarkably versatile plastic, which besides its clear glass-like qualities also has enough heat resistance for use in ovens. In the frozen food market, demand for foil containers looks set to increase in the near future. But in the packaging market it is never safe to underestimate the plastics manufacturers.

Since the grim years of 1980-82, when Europe's plastics' makers made collective losses of several billion dollars, the plastics industry has looked to packaging as its main hope for near-term growth. This has meant a burst of innovation in new materials, and also combinations such as co-extruded plastics which offer improved barrier properties.

Across the whole range of packaging, this is the biggest long-term threat to traditional materials—glass and tinplate as well as aluminium. The adaptability of plastics is seemingly endless; even in the apparently secure market for drink cans, there is a warning note. In a number of states in the US, Coca Cola has just started test marketing of cans made—yet again—of PET.

THE GLARE of media publicity which surrounded recent negotiations about a link-up between Norway's two largest aluminium producers—Ardal og Sunndal Verk (ASV), and Norsk Hydro—was one reason why the talks failed. This is the view of Mr Haakon Sandvold, ASV's president.

Sandvold says the bargaining—which ended, last April, in at least temporary deadlock—should have been conducted behind closed doors. He will not comment on the chances that it may be resumed, but says ASV's management has opened the summer discussing various possible ways of achieving the group's main goal—securing markets for the primary aluminium which is its major product. "A reassessment of the future," is the way he describes it.

The state-owned ASV, Norway's largest aluminium producer, is vulnerable to the fluctuations of the world aluminium market because it is so big in primary aluminium, in relation to its other activities. In downstream operations, in Scandinavia and the UK, still about 40 per cent of its metal comes from ASV. The latter reached 383,000 tonnes in 1984.

Norsk Hydro, with output last year of 180,000 tonnes, is somewhat better placed—its own extrusion plants in Europe and the US take about 45 per cent of the aluminium division's metal. Moreover, Hydro's light metals group has a second leg to stand on—magnesium.

Good profits from magnesium sales in the first half of this year more than offset weaker prices for aluminium, and the light metals segment lifted profits to Nkr 450m (£57.8m) in the six months, compared with Nkr 400m in the same period of 1984.

ASV's eight-month report, in contrast, is expected to show profits down on last year. For 1985 as a whole, the concern is now forecasting a pre-tax result on around Nkr 400m—less than a third of the record 1984 figure (Nkr 1,020m), although still the second best result in its history. The pattern of widely fluctuating profits—losses, in some years—seems set to continue.

The advantages of belonging to a concern involved in highly diversified activities—fertilisers, chemicals and petroleum, as well as light metals—were started by Norsk Hydro as a

reason for not bailing off its aluminium activities to create a new company owned 50/50 by itself and ASV—the latter favoured by the former.

Instead, it wanted to buy a 90 per cent stake in ASV and bring it under the Hydro corporate umbrella. Then, it pointed out, Hydro's other sectors could "carry" aluminium during the metal's almost inevitable bad years, now and then.

Although both concerns recognise the benefits of joining forces, and although the Government (which owns a controlling stake in Hydro) was urging them to reach agreement, the issue of ownership structure proved insuperable at any rate for the time being.

Even if a Hydro-ASV merger had been achieved, the problem of finding secure outlets for enormous tonnages of metal would have remained. A partnership would perhaps have been in a stronger position to tackle it as it is, the two must find separate solutions.

Now, for ASV, two main options appear to be open. One is a co-operation deal with a major aluminium group within the EEC—main market for the concern's primary metal. This could raise political problems if, as is quite possible, the prospective partner should demand a stake in ASV in exchange for an agreement.

Much controversy surrounded the sale of a 50 per cent stake in the group to Alcan in the 1980s. It was felt inappropriate that a multination should benefit from investments funded by Norwegian taxpayers—not to mention Norway's cheap hydro power. The buy-back was completed—many claim at a loss to Norway—only six years ago.

Another possibility would be to buy downstream facilities in potential markets. The cash is there; after last year's record profits, liquid reserves are described as "ample," although the group will not put a figure on them.

One such purchase was finalised in April this year, when ASV bought Century Aluminium, a leading UK producer of aluminium profile. The company, with two manufacturing plants (in Scotland and England), a workforce of 350, and turnover last year of nearly £20m, makes 15,000 tonnes of profiles annually—a modest, but welcome additional market for ASV's primary metal.

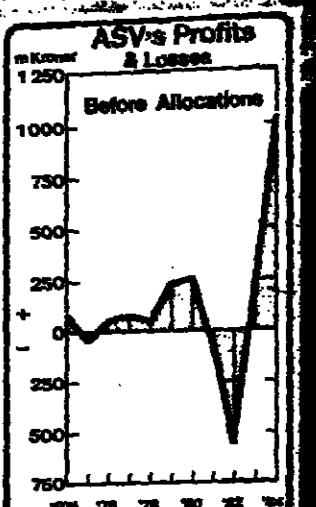
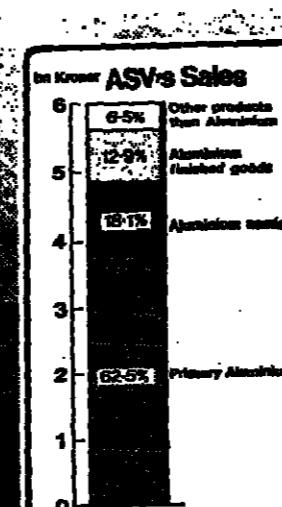
While the concern's downstream activities take less than a third of its metal production, this amounted last year to almost 40 per cent of its total sales and employed around 3,000 of its 7,000 labour force in Norway and abroad. Wholly-owned offshoots in Norway, Sweden, Denmark and the UK, turn over £100m, makes 15,000 tonnes of profiles annually—a modest, but welcome additional market for ASV's primary metal.

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The latter include aluminium cargo containers, road signs, motor car wheels, cladding for buildings (including offshore platforms), kitchenware, foil, tubes and spray containers. In addition, ASV has stakes of from 45 per cent to 55 per cent in three Norwegian companies making respectively, high tension cables, aluminium profiles and high-speed catamaran passenger ferries.

Reassessing the future

PROFILE: ARDAL (ASV)



Here's a pointer to Aalco's future plans

The Aalco story has been one of consistent and successful development throughout the UK for over 20 years, and more recently in Europe and Canada.

Now we're preparing for take off in the U.S.A. Behind us, we have the strength of our parent company Amari PLC and a track record of continued growth.

Growth in turnover. Now in excess of £100m, making us Britain's largest

independent stockist of high performance metals and plastics.

Growth worldwide. Aalco buys on the world markets to service our distribution outlets in the U.K., Europe and Canada.

Growth in stature. Aalco enjoys an enviable reputation for service, both to multi-national companies and local industry alike.

Growth in products. Our traditional

aluminium stock range has steadily expanded into stainless steel, copper, brass and rigid plastics. With the introduction of nickel alloys earlier this year, we now offer the widest product range in Europe.

Our record of expansion and performance is unrivalled in the aluminium distribution industry and we intend to more than double our business in the

next five years. So, wherever there are new opportunities you can be sure that Aalco will be pointing in the right direction.

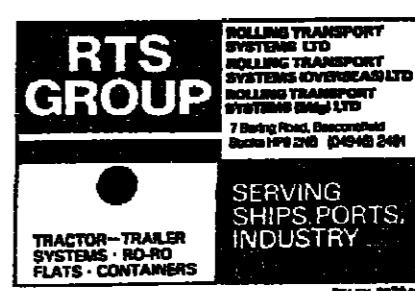
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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday October 30 1985



KKR lifts buyout offer for Beatrice to \$5.12bn

BY PAUL TAYLOR IN NEW YORK

KOHLBERG Kravis Roberts (KKR), the Wall Street investment firm, yesterday sweetened its cash-and-paper leveraged buyout bid for Beatrice Companies, the U.S. food and consumer products group, by \$2 a share to \$47 a share, or a total of \$5.12bn.

KKR had been widely expected to improve its original \$45 a-share or \$4.91bn offer for Beatrice, made two weeks ago after Beatrice's board unanimously rejected the bid, terming it "inadequate and not in the best interest of Beatrice shareholders."

Under the terms of the revised offer, the \$40-a-share cash element of the bid remains unchanged but KKR has raised the value of preferred stock to be offered in con-

junction with the cash to \$7-a-share from \$5 a share for each of Beatrice's 109m outstanding shares.

In the immediate aftermath of the initial KKR bid, Wall Street speculated that the investment firm would be forced to raise the offer if it were to win Beatrice's board approval - or head off a possible rival bid from elsewhere.

Beatrice's board, which is being advised by Salomon Brothers and Lazarus Frères, was reportedly told before rejecting the initial KKR offer that it could expect the bid to be raised, perhaps to between \$48 and \$50 a share. That would be more in line with most estimates of the break-up value of the conglomerate, whose brand name products include Tropicana orange juice, Max Factor

cosmetics, Playtex underwear, Samsonite luggage, the Swift/Hunt-Wesson food business and Avis car hire.

Wall Street analysts have also noted that Beatrice's rejection of the initial KKR bid was couched in terms which appeared to invite a higher offer. If the bid were accepted, key Beatrice managers would be offered an equity stake in the new private company under the chairmanship of Mr Donald P. Kele, the former chairman of Esmarck, which was acquired by Beatrice last year.

Beatrice, disclosing the raised KKR bid yesterday, said its board would meet to consider the new offer but gave no details of the timing of such a meeting.

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Xerox in loss after \$164m charges

By Paul Taylor in New York

XEROX, the U.S. office equipment group, yesterday posted a \$15m, or 26 cents a share, third-quarter loss after taking previously announced charges totalling \$164m related to the restructuring of its Crum and Forster insurance subsidiary.

The loss compares with net earnings of \$6m or 12 cents a share in 1984 and follows the announcement of measures to strengthen the insurance operations, including bolstering the reserves of one Crum and Forster subsidiary and phasing out the financial guarantee operations of another.

Third-quarter revenues grew marginally to \$2.12bn from \$2bn a year earlier.

For the first nine months, Xerox's net earnings were \$316m or \$2.05 a share, up from \$313m or \$2.79, in the 1984 period on revenues which increased to \$6.21bn from \$6.02bn.

Mr David Kearns, chairman and chief executive said income from the group's reprographics and information systems business increased by 15 per cent in the third quarter to \$71m from \$62m.

He said there had been "good marketplace activity" in the quarter and that operating profit margins substantially improved as a result of a significant increase in sales of copier/duplicator equipment and productivity gains.

Agreements on reducing wages and streamlining working practices were part of a deal arranged between Mr Ishaq and the unions representing TWA pilots and technicians in return for the takeover of the group, thwarting the alternative offer from Texas Air, which the unions opposed.

Operating revenues increased marginally to \$1.08bn, compared with \$1.06bn in the same quarter last year, while over the first nine months, revenues increased to \$2.89bn from \$2.80bn.

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NORWAY'S OIL BANK

As Norwegian energy reserves are so substantial, petroleum business is of great importance to the country's economy. Union Bank of Norway has all the experience and expertise of project finance for the North Sea, as well as managing and underwriting syndicated loans and new issues. Contact in Norway Carl Erik Haavaldsen or Tom Fronth-Mathisen.

NORWAY'S CAPITAL MARKETS BANK

UBN are active as managers and underwriters in Eurobonds in Kroner and other currencies. Government Bonds and Viking Bonds - the last of which we originated. Overall, our role in the Euromarkets is a vital part of the growing internationalisation of the Norwegian Banking industry. Contact in Norway Per Hagen or Morten Engebretsen.

NORWAY'S FOREIGN EXCHANGE BANK

We offer a complete range of asset and liability management services. This includes currency options, financial futures and interest rate and currency swaps. We are also the main supplier of foreign currency to the savings banks, a role that has increased both in size and importance as the banks themselves have grown. Contact in Norway Geir Bergvoll or Bjorn Kaaber.

NORWAY'S INVESTORS' BANK

The Norwegian Stock Market has outperformed most stockmarkets over the last few years. UBN has one of the biggest stock exchange departments in Norway and is well equipped to take care of your equity transactions. We also have a leading position in domestic bond issues and secondary market trading in bonds. Contact in Norway Knut Ørbech or Stein Jodal.

NORWAY'S NEW BANK

Union Bank of Norway was created on 14th October by a merger between Sparebanken Oslo Akershus and Union Bank of Norway Ltd. (Fellesbanken A/S). We are one of the "big four" in Norway with total assets of U.S. \$4.0 billion. The new bank will also be the central bank to the more than 200 savings banks in Norway with a unique network of more than 1,300 outlets all over the country.

London: Senior Representative Malcolm Stuart Allen. Tel: 01-248 0462. ■ New York: Representative Arthur L. Reisch. Tel: (212) 986-0614. ■ Luxembourg: (Subsidiary) Managing Director Øyvind Pannemann. Tel: 4768731. ■ Copenhagen: Representative Ole Mølgaard. Tel: 451-11 27 33. ■ Helsinki: Representative Fred Sundwall. Tel: 3580-1725239. ■ Stockholm: Representative Hans Wenehult. Tel: 468-7901379.

Head Office: Kirkegaten 14-18, Oslo, P.O. Box 1172 Sentrum, 0107 Oslo 1. Tel: (472) 31 90 50. Telex 19470 UBN BK. Domestic name: Sparebanken ABC.

Union Bank of Norway

INTERNATIONAL COMPANIES & FINANCE

Arco stages recovery after reorganisation

BY TERRY DODSWORTH IN NEW YORK

ATLANTIC Richfield, the U.S. oil company which has been engaged in a wide-ranging reorganisation, announced a sharp turnaround in profits in the third quarter, when it earned \$403m against a loss of \$21m a year earlier.

The net income figures, the equivalent of \$1.08 a share compared with a loss of \$0.01 a share in 1984, stemmed from a combination of improved margins, reduced expenditure and lower operating and depreciation costs resulting from the restructuring.

On a per-share basis, where the group's performance was helped by its share buy-back programme, the results reflected a 61 per cent in-

creas-

ed a sharp fall in earnings in the third quarter, due to takeover-related expenses and increased interest cost on debt raised as part of the defensive action.

Net earnings, which also reflected a \$21m gain from the sale of assets, fell to \$158.7m, or \$1.37 a share, from \$161.2m, or \$1.04. Because of the replacement of equity by debt, the average number of shares fell to 114.2m from 173.7m.

Revenues in the quarter rose to \$3.04bn from \$2.86bn, while in the first nine months of the year they increased to \$8.72bn from \$8.57bn. Net profits in the nine-month period dropped to \$458.8m, or \$3.17, from \$547m, or \$3.16.

Iscor hit by austerity measures

BY JIM JONES IN JOHANNESBURG

ISCOR, the state-owned South African iron and steel producer, suffered a two-thirds reduction in pretax profit in financial 1984-85, even though its steel sales tonnage increased by 5 per cent.

Steel sales increased to 5.17m tonnes to June 3 1985 from the previous year's 4.91m, largely because exports were increased to 2.31m tonnes from 1.5m tonnes and turnover rose to R3.12bn (\$1.2bn) from R2.92bn.

Pre-tax profit, calculated after stringent depreciation provisions, fell to R32.5m from R55.7m.

Foreign-exchange losses on overseas debt were R4m, of which R2m was charged against the R3m that was charged against the year's profits and R2m was de-

creased.

Mr Kotze, the chairman, said domestic demand for steel products fell by 13 per cent as austerity measures introduced last year curbed sales of consumer durables.

On the other hand, steel exports increased by 54 per cent, which allowed the company to maintain its steel plants at full-capacity operations.

Analysts believe Iscor's iron-ore exports are being hurt by competition from Brazil's Carajás iron mine, which produces a better product, and limitations on the size of vessels that can dock at Saldanha.

Iscor is widely expected to be sold to the private sector. However, that is unlikely before profits recover, even though the Government is eager to acquire additional income without raising taxes.

Asarco reduces debts despite quarterly loss

BY KENNETH MARSTON, MINING EDITOR, IN LONDON

ASARCO, the big U.S. smelter and refiner of non-ferrous metals, reports a third-quarter loss of \$121m, but its cash flow in the period was sufficient to allow a further reduction in the total debt to \$460m. That compares with a debt peak of \$617m in February.

Although the latest quarter's loss is below those of the previous two quarters, it still makes a nine-month loss of \$22.1m. For the first nine months of 1984, the loss amounted to \$69.8m, and included an extraordinary pre-tax charge of \$30m, which reflected the decision to close down the company's copper smelter at Tacoma, Washington.

As with other natural resource sales, the company earned \$6.4m in major assets, Asarco's results have been the third quarter

depressed by low metal prices, notably for silver, copper, lead and zinc. Similarly affected have been the affiliated companies in Australia (the 44 per cent-owned MIDCOM), Mexico and Peru.

Equity-accrued results of those companies for the first nine months of this year showed a loss of \$3.3m compared with equity earnings of \$26.6m in 1984. The results include currency, translation gains or losses, and included a 2.5 per cent fall in operating profit before tax and interest to R24.7m from R33m.

The board says recent unrest has

partly affected the trading of the Sales House chain, which mainly serves the black and Coloured communities. The directors believe this financial year's second-half consumer spending will be slightly better than the poor levels of last year's second half but that the year's total earnings will be less than last year's.

First-half earnings fell to R37.5 a share from R6.12 and the interim dividend has been cut to R1.26 from R1.65. Last year as a whole, earnings were R5.40 and a total dividend of R5.15 was paid.

N. AMERICAN QUARTERLY RESULTS

20th century		DOPASCO			
Dairy products		Steel			
Third quarter	1985	1984	Third quarter		
	\$	\$	1985	1984	
Revenue	1,160m	1,142m	Revenue	507.7m	479.5m
Net profit	57.7m	51.6m	Net profit	45.5m	48.5m
Net per share	1.11	0.98	Net per share	0.77	0.63
Nine months		Nine months			
Revenue	3,480m	3,426m	Revenue	1,550m	1,530m
Net profit	132.1m	130.6m	Net profit	140.4m	136.0m
Net per share	2.46	2.51	Net per share	2.37	2.63

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SWISS CAPITAL MARKETS

A global move by the Bank

By William Dullforce in Geneva

THE Swiss National Bank raised a bigger dust storm than it expected last Thursday, when it let it be known that it might ease regulations preventing Swiss capital market issues from being made outside the country.

A possible interpretation, not spelt out by the Bank, was that the traditionally insulated Swiss Franc was on the way to becoming a Eurocurrency like the Danishmark or the Pound and that a new Eurofranc sector was about to be created in the Eurobond market.

The disturbance on Zurich's Bahnhofstrasse and the tartness of some reactions from the banking community forced the National Bank to issue a statement promising early clarification of its intentions. It also passed the word that it was not planning a revolution.

The Bank's hints had evoked general confusion. At a dinner party in Geneva eight bankers preferred eight different interpretations of the Bank's intentions.

One dismissed the Bank's winks and nudges as nonsensical and thought they should be disregarded. Another wondered whether he should leave for London immediately to start looking for a house.

In Zurich several Swiss bankers, among them Mr Ulrich Grotte, Senior vice president at Union Bank of Switzerland, warned that if Swiss Franc issues were allowed to be made abroad without an accompanying dismantling of the domestic stamp duty on securities transactions business would be switched to London.

Many put the National Bank's move in a domestic political context. It was suggested, for example, that Mr Pierre Langueutin, the Bank President and a liberal in economic thinking, was trying to force Mr Otto Stich, the Finance Minister and a Socialist, to stop dilly-dallying over the removal, at least in part, of the stamp duty.

The duty generated SFr 1.45bn (\$670m) in revenue for the Federal Treasury last year, of which some SFr 920m was raised by foreign buyers. Mr Stich's civil servants want to know how to replace that income before the duty is lifted.

Swiss bankers generally presumed the worst possible case: that the National Bank would open up the market completely to foreigners. But the Bank said on Friday that this might not be so.



Pierre Langueutin, president of the National Bank.

requests for some dual currency issues to be done outside Switzerland but the question has been raised how far Swiss regulations can be applied, for instance to a Deutschemark/Swiss Franc bond issued in Frankfurt.

The D-mark is the currency to which the Franc is most closely linked by volume of trade and by tradition. The Bundesbank's decision earlier this year to allow foreigners to participate in D-mark bonds, provided the lead manager was based in Germany, particularly affects the Swiss.

On the assumption that the National Bank will allow lead managers abroad to syndicate loans, Swiss bankers say their commissions—3 to 3½ per cent against 2 per cent on 10-year eurodollar bonds—will be eroded. The big banks justify these high commissions by the costs of operating the dense network in Switzerland which gives them their placing power. The backbone of the Swiss Franc fixed-rate market is the Swiss investor who buys one SFr 5,000 bond.

This essentially retail market would be difficult for foreigners to penetrate, but one foreign banker based in Switzerland—and therefore eligible to underwrite Swiss issues—feared the spread to Switzerland of Euro-market commission cutting practices.

Views differ on how much demand there might be for other Swiss Franc issues outside Switzerland. One banker estimated that 10 per cent of the trade in Swiss paper is already taking place abroad, stimulated by the desire to avoid the withholding tax.

The Japanese, it was thought, would have the greatest interest, a large part of their equity-linked issues already being traded outside the country. Luxembourg, it was suggested, could take some business through its low fees.

A fair guess might be that the National Bank will take things step by step, initially moving into line with the Bundesbank and allowing banks based abroad to underwrite issues but keeping the lead manager in Switzerland. That would not hurt Treasury revenues.

Matters will not stop there. The National Bank has issued a warning that, as the global market takes shape, Switzerland cannot remain an isolated financial island.

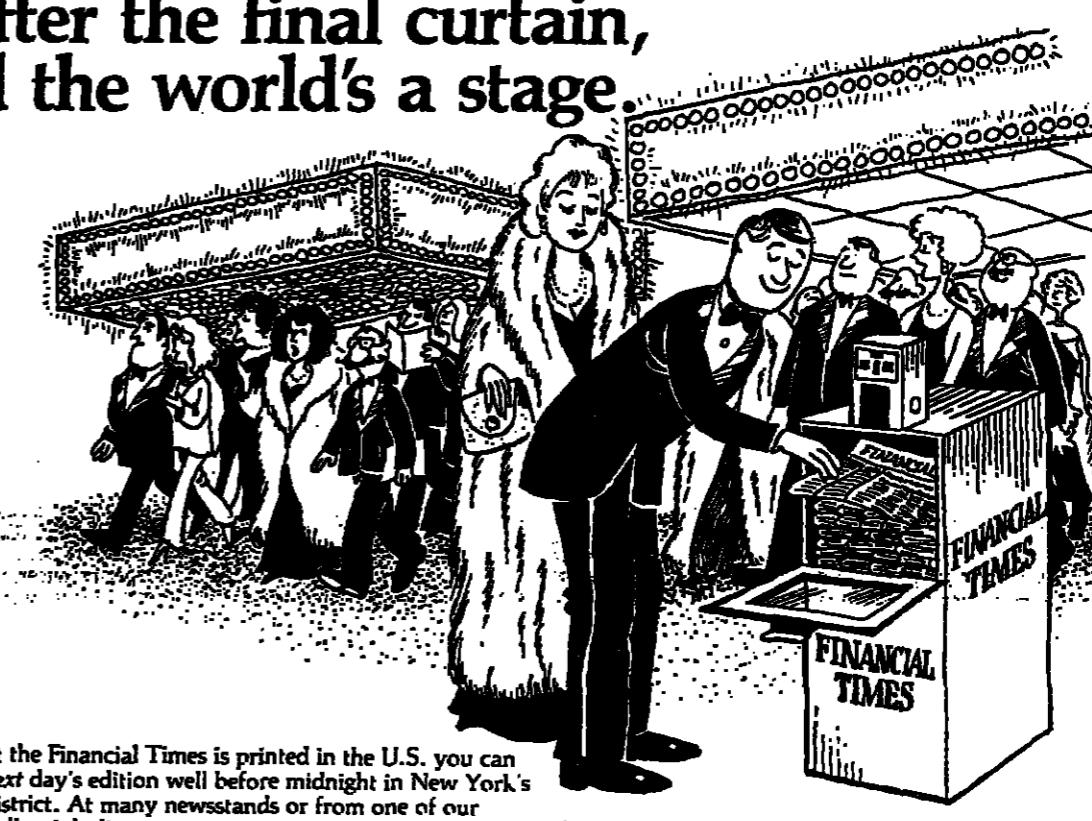
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Application has been made to the Council of The Stock Exchange in London for the Stock to be admitted to the Official List.

In accordance with the requirements of the Council of The Stock Exchange in London, £10,000,000 nominal amount of the Stock will be available to the market on the date of publication of this advertisement. The Stock is payable in full at the issue price on acceptance, for value not later than 10 a.m. on 4th November, 1985.

The interest rates and issue price will be determined, as provided in the Placing Memorandum, at 3 p.m. today, will be announced later today and published in the Financial Times tomorrow, 31st October, 1985.

Particulars of the Stock are available in the Exel Statistical Service. Copies of the Placing Memorandum including the Listing Particulars relating to the Stock may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) from the Company Announcements Office of the Stock Exchange (up to, and including, 1st November, 1985) and (up to, and including, 15th November, 1985) from:

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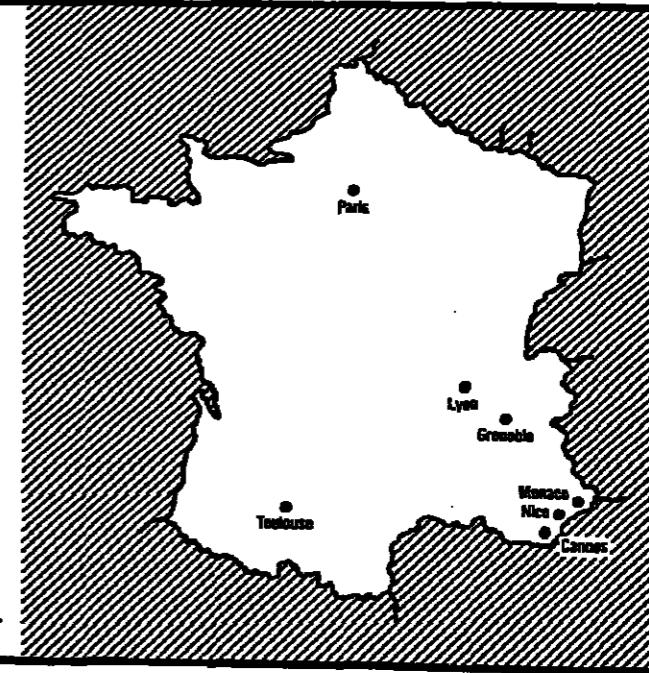
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UK COMPANY NEWS

M & S 22% rise surprises City

By LISA WOOD

Marks and Spencer's shares reached a high for 1985 yesterday as the group surprised the City with a 22 per cent interim profits increase.

At £137.7m pre-tax the result compares with £112.6m and analysts' forecasts of £130m, which were made in the light of the company's rather disappointing performance in the last couple of years.

M & S is Britain's biggest retailer and one of Europe's largest companies with a turnover of £4.5bn on last night's closing price of 183p, up 17p. The interim dividend is up from 1.08p to 1.25p.

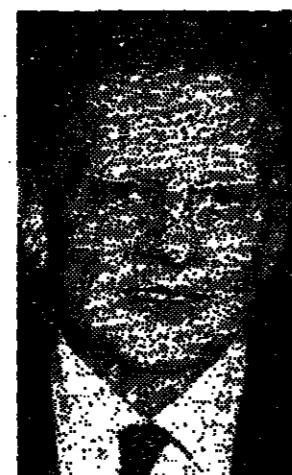
The result for the six months to September 28 1985 partly reflects changes that have taken place since Lord Rayner took over the chair in 1984 from Lord Shand.

M & S has made a fairly radical re-appraisal of activities after criticism that it was failing to keep up with many competitors' innovations in the High Street.

The re-appraisal has included the introduction of a charge card, which has proved popular with 360,000 cards in issue accounting for 8 per cent of UK turnover in the first half; a £45m refurbishment and expansion programme; and new product introductions such as garden furniture.

Of total group turnover of £1.6bn for the interim period a 10 per cent growth in the UK although European store sales rose 12.1 per cent to £41.5m. Canadian operations suffered a fall in sales from £77.6m to £74.5m although M & S said this was due to exchange rates.

M & S pointed to the turnaround in the clothing division which last year came in for



Lord Rayner, chairman

major criticism after reporting an increase of 7 per cent in sales. The latest figures show an increase of 15.4 per cent in clothing sales (14 per cent by volume).

The group said that previously in the ladies clothing the group had got wrong its mixture of fashion and classic clothing, but "this year we believe we have got the mixture right with a higher proportion of the basic merchandise and pricing it together with the fashion items which it sees as major competitor to Barclaycard and Access."

Given the size of the store refurbishment and investment programme the results show a time lag between a commitment to the £45m and actual spending reflected on the balance sheet. Net interest receivable, which the City expected to fall, rose by 25m to £4.2m. Mr Keith Gates, M & S finance director, said only about one-third of the expenditure would next year rank as Britain's second largest retailer of lighting.

Food sales contributing some 40 per cent of the total, grew by more than 16 per cent (11 per cent by volume) with particular success of two new product

lines, convenience foods ready for a microwave and calorie-counted dishes.

The homeware, footwear and accessories side of the store, contributing to a smaller percentage of turnover than the other two divisions—is clearly marked out by M & S as having strong growth potential with the interim result showing a 20 per cent sales rise.

M & S sold 2.5m pairs of shoes now sold more footwear than any other store in the world and the company believed its lighting department would next year rank as Britain's second largest retailer of lighting.

The charge card business incurred start up losses of £4.5m, compared with £0.3m last year when the business was in its infancy. M & S said it now believed it had resolved initial teething problems of the system, mainly due to the load of business which it sees as major competitor to Barclaycard and Access.

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Food sales contributing some 40 per cent of the total, grew by more than 16 per cent (11 per cent by volume) with particular success of two new product

ANALYSIS OF PERFORMANCE

	Turnover			Pre-tax profits		
	1985/86	1984/85	% change	1985/86	1984/85	% change
UK	£1,524.6	£1,313.3	16.1	£22.3	£10.3	21.2
Europe	41.8	37.3	12.1	3.9	3.0	22.3
Canada	74.2	77.4	-4.4	0.7	0.7	-
Total	£1,609.2	£1,452.4	15.0	£37.7	£12.6	22.3

FIVE YEAR RECORD

1984/85 1983/84 1982/83 1981/82 1980/81

Turnover £m £m £m £m £m

Pre-tax profit £m £m £m £m £m

Attributable £m £m £m £m £m

Shareholders' funds £m £m £m £m £m

Earnings per share 3d 3d 3d 3d 3d

Dividends 3d 3d 3d 3d 3d

* Loss. † Includes direct exports and financial activities. ‡ Adjusted for scrip issue in 1984.

See Lex

BET increases stake in SGB to 9.1%

BET, the international services company which has made a three-for-four takeover bid for SGB, the scaffolding company, revealed yesterday that it had increased its stake in SGB to 9.1 per cent.

Last week BET acquired 6.2 per cent before announcing by the issue of new Cray ordinary bid, quickly followed by 2.9 per cent. Yesterday it revealed another 1.7 per cent bought at 260p per share, which the company claimed, was below the value of BET's offer and thus demonstrated rejection by SGB shareholders of their directors' advice to resist the bid.

At BET's closing price last night of 345p, up 10p, and SGB's up 2p at 262p—the offer values each SGB share at 253p

Cray Elect £10m expansion

By FRANK KANE

Cray Electronics, the fast-growing manufacturer of weapons components and other scientific equipment, is to pay up to £9.7m for a privately-owned company, Marlowe Instruments, based in Worcestershire.

The deal will be financed by the issue of new Cray ordinary shares with initial instalments of £7.1m on completion and two further payments in a profit-related arrangement.

A vendor placing has been arranged for 335,585 Cray ordinary shares at 212p to raise £711,440 and provide 10 per cent of the initial consideration in cash. Cray's shares closed at 233p last night, up 13p.

Marlowe's business is in the field of particle analysis technology and instrumentation. Mr G is intended that Marlowe will

operate as a separate autonomous business under its existing management.

The acquisition will be put to shareholders' approval at an extraordinary meeting on November 21.

DPCE contracts

DPCE Holdings, managed in consortium, announced yesterday it had signed three contracts worth £270,000 annually with three banks, National Westminster, Citibank, and ABN.

"The UK banking community is becoming a major customer for DPCE's computer maintenance services," said Mr Colin Clive, the chairman, at yesterday's annual meeting. Our current revenue from this sector have now reached £1.5m."

The financial division and property division are profitable, while Glandfield, Lawrence (Developments) which has started trading should make a "sizeable profit" in the second half, the company says.

Group borrowings have been reduced from £4.7m at year end to £2.3m at September 30, and board expects "substantial" further reductions.

For the three months to September profits before tax are expected by the company to be at least £100,000.

Preliminary Statement of Results for 1985

FROGMORE ESTATES PLC

Audited Results

	Year ended 30 June 85	Year ended 30 June 84
Turnover	£38,607	£42,182
Profit Before Taxation	10,202	9,086
Taxation	(4,662)	(1,253)
Profit For The Year	5,540	7,894
Dividends	(2,402)	(2,123)
Retained Profit For The Year	3,138	5,771
Earnings per share	16.0p	22.9p
Dividends per share	6.919p	6.150p
Net Asset Value per share	226p	182p
Contracted Rent Roll	£6,829m	£5,497m

Dividend

The directors recommend the payment of a final dividend of 5.15p which together with the interim dividend paid, makes a total for the year of 6.919p net, an increase of 12.4%.

Subject to approval by the members at the Annual General Meeting, the final dividend warrants will be posted on 13 December 1985 to those shareholders on the register at close of business on 21 November 1985

Highlights from Chairman's Statement

- An excellent year, pre-tax profits £10.2m
- Dividend increased by 12.4%. Covered 2.3 times by earnings
- Independent valuation shows surplus of £12.9m; net assets per share now 226p, up 24%
- Portfolio now valued in excess of £97m, up 21%, over 52% of which comprises commercial and retail investments
- Contracted rent roll £6,829m, up 24%
- Borrowing down by over 40% to £16.7m
- Excellent start to the current year. Five new projects acquired and several major new lettings contracted
- Company's financial strength, coupled with revival in demand, makes prospects better than for several years past

Copies of the Report and Accounts will be available in mid-November from the Company Secretary

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ESTATES PLC



Unexpected loss for Glanfield Lawrence

By Lucy Kellaway

GLANFIELD LAWRENCE, North London-based motor dealer, announced yesterday a surprise first-half loss of £127,000 (profit £50,000) which contrasts starkly with a statement in May that the company had made a "slight profit" in the first three months.

The cause of the discrepancy was inaccurate management accounts which had attributed profits to subsidiaries which were actually making losses, says the company.

The latest announcement makes a repeat performance of the results for the full year which contained a provision against a "significant discrepancy" in the accounts of a subsidiary.

Glanfield is 53 per cent owned by Gregory Securities, a private company, which won control in February after a fierce battle in which Glanfield's previous owners had forecast a profit for 1984 of £250,000 only to turn in a loss for the period of a similar amount.

Mr J. Provost, Glanfield's new finance director, yesterday reiterated the company's earlier assurance that the problems are now solved.

The company is in consultation with its legal advisors over the "responsibilities for those and past matters," and says that it will "report any progress in due course."

Turnover in the six months to June was £7.1m (£9.8m) and the loss was arrived at after charging interest of £223,000 (£163,000).

In the first six months some of the garages have been closed. The filling station at Finchley and the garage at Gravesend are still in operation, although the Gravesend garage, where the bulk of the accounting problems have occurred, is still making losses.

The financial division and property division are profitable, while Glanfield, Lawrence (Developments) which has started trading should make a "sizeable profit" in the second half, the company says.

Group borrowings have been reduced from £4.7m at year end to £2.3m at September 30, and board expects "substantial" further reductions.

The major part of this money is to be used to expand the operations of M & G's U.S. subsidiary, Mercantile and General Reinsurance Company of America, where the capital is to be used to double the capital base of the company.

M & G of America expects to write just over U.S.\$1.5m of premiums this year, giving a ratio of premium to capital of around 6.8. Many reinsurance companies in the U.S. are operating on a ratio as high as 2 or even 3, such has been the contraction in their capital bases.

M & G is still undecided as to how to use the £7m of the new capital given by its parent.

Second half lift takes

BCA 12% ahead to £10m



Mr David Wickens, chairman of BCA

SECOND half pre-tax profits up from £6.6m to £8.5m have lifted the full year figures of the British Car Auction Group by 12 per cent to a record £16.1m for the year ended August 2 1985.

This compares with a revised £26.0m last time, which included an exceptional profit of £1.1m.

The group has not yet received for the investment some £2m which will be shown over cost.

The contribution to group profits for the 1984/85 year was £14.7m.

Gross auction sales for the 12 months rose by 38 per cent from £13.6m to £18.2m, against an increase of 32 per cent.

The board, headed by Mr David Wickens, states that trading so far in the current year is ahead and they view the future with an optimism and expectation which are reflected in the latest results.

After the charges of £3.3m, compared with £1.8m, earnings per 10p share are given as 8.3p (8.3p) while the dividend for the year is lifted from 2.5p to 3.5p with a final payment of 2p.

Net profits of the UK auction businesses increased from £4.0m to £5.1m, a rise of 27 per cent.

Proceeds on November 28 1984 for £2.5m were completed on June 13, 1985. The total sale proceeds were £9.75m of which £4.75m was paid by the auctioneers.

The returns on the investment

had never been high and the cash from the divestment will be more productively used in reducing BCA's 68 per cent gearing.

There has been concern about the extent of BCA's ring-fence activities, and the directors say that BCA had never done in the same way.

The first auction sale at the new branch at

UK COMPANY NEWS

Allied attacks IXL banks' role

BY MARTIN DICKSON

Allied Lyons, which is fighting a £1.8m takeover bid, yesterday delivered a strong attack on a consortium of eight international banks, led by Citibank of the US, which are involved in the bid with Elders IXL, the Australian brewing and agricultural company.

Allied, one of Britain's biggest food and drinks groups, accused the banks of "speaking of a take-over that is aimed at destroying a very large and important group where each of the parts contributes to the success of the others and the whole." It demanded an explanation of their conduct and policy.

The attack was made as part of comments on the structure of IXL, the Standard Chartered bank which is break-up the Allied-Lyons group.

It went on: "As their involvement facilitates an attack which Elders could not normally hope

more than 20 per cent held by Elders and by two Monaco-based advisors to the Australian group.

Elders, which is about one quarter of Allied's size, has called options enabling it to take full ownership of IXL, the Australian brewing and agricultural company.

Allied argued that if the banks' loans were repaid out of the profits of the new group, which would constitute a breach of the Companies Act, under which it was illegal for companies to provide financial assistance for the purchase of their own shares.

"An explanation is due from Citibank, not just as to its technical methods of avoiding the relevant Companies Act section (such as artificial costs), but also from Allied-Lyons into a private company) but as to the propriety of its proposed

course of action in circumventing this long-established principle of UK company law."

However, Hill Samuel, Elders' merchant bank, last night dismissed the attack as mischievous and designed to divert attention from a serious cash offer.

It said that IXL's plans were entirely legal. Most of the questions raised by Allied had already been adequately covered, and any further necessary disclosure would be provided in IXL's formal offer document.

Although the seven banks involved with Citibank are understood to be Bankers Trust, Canadian Imperial Bank of Commerce, Dresdner Bank, Hongkong and Shanghai Bank, The Bank of Nova Scotia and Banque Paribas.

Magnetic Materials' £20m value

AN OFFER for sale of 4.98m shares in Magnetic Materials Group has been arranged by Phillips & Drew at £15p a share, valuing the business—one of Europe's largest manufacturers of magnetic materials—at £20.1m.

In total, 26.2 per cent of the company is on offer, of which 1.9m shares are coming from existing shareholders and the balance raising £3.17m, after expenses, to expand the manufacturing base.

Products fall into two broad areas of magnetic materials—soft and hard. Soft products are actually not magnets in themselves but are made from metal oxides and only demonstrate magnetic properties in the presence of an electric circuit. Hard magnets are those which retain magnetism and are, therefore, known as permanent magnets.

The group has a capital expenditure plan which totals almost £4m over the next 18 months.

The group was formed as recently as 1983 despite parts of the business spanning 100 years. Profits for 1983-84 were £1.1m, down from the previous year, on the basis of rationalising the new operation, leaving the pre-tax figure at just £79,000. The following year that leapt to £1.73m and then to £2.22m.

On historic profits, MMG is coming to the market on a p/e of 12.1 on a notional tax charge of 2.7 on an actual charge of 18.4 per cent. The prospective yield is predicted at 3.5 per cent.

• comment

Rating a group such as MMG with such a wide spread of customers is never easy, but as investors lack industry trends on which to base their judgment, Electronics, for example, is one obvious customer area but MMG seems none the worse for the 12.5p.

Godwin Warren £1.7m expansion

BY LUCY KELLAWAY

Godwin Warren Control Systems, the USA-quoted manufacturer of car parts, barbecues, yesterday made an agreed £1.7m bid for Sunleigh Electronics, a manufacturer and distributor of electronic and scientific optical equipment.

The terms of the offer are one Godwin Warren share for every 23 Sunleigh shares, which are also quoted on the USM. There is a separate cash alternative of 155p which has been underwritten by Foster & Brathwaite and de Zoete &

Braverman, which will be accepted by the shareholders.

Full acceptance would involve the issue of 1m new shares in Godwin Warren, increasing its share capital by 17 per cent.

Sunleigh, which employs 70 people, has a customer list including the Ministry of Defence, British Telecom and Marks and Spencer, and made profits of £179,000 last year com-

British Assets buys Investors Capital stake

British Assets Trust, the Edinburgh-based investment trust managed by Ivory and Sime, yesterday announced the purchase of 12m shares in Investors Capital Trust, a stake of 19.4 per cent.

British Assets also said it was formulating proposals which it believes will be in the interests of all shareholders. Ivory and Sime said a further announcement might be made as soon as possible.

Another other investment trust share dealing, it was announced yesterday that British Empire Securities and General Trust has increased its stake in Scottish Investment Trust to 7.68m ordinary shares (8.07 per cent).

On the partnership Garst has worked well over the last month," ICI said. "This seemed the right time to take the next step."

ICI sees Garst as an important part of its strategy for the next century. Seed technology is seen as a promising area for biotechnology and genetic engineering techniques of the kind which ICI has developed in its central research establishment at Buncrana, Cheshire.

Before its connection with Garst, the group had no outlet for the skills it had developed.

ICI said: "Garst is already experienced in the area of biotechnology. But it was looking for a partner to expand its activities, and it took it some time to find someone with the right plant technology."

Garst has about 300 employees, and had sales last year of about £80m (£56m). No profit figures have been disclosed.

The company's policy of sub-

ICI to buy rest of U.S. seed company

Standard Chartered cuts stake in SA affiliate

BY DAVID LASCELLES, BANKING CORRESPONDENT

Standard Chartered, the London-based international bank, is about to further reduce its stake in Stanbic, the South African affiliate, from 42 per cent to about 38 per cent.

Stanbic is acquiring two companies which it already owns, a stake in Unisec and Hespervis, in exchange for an issue of 9.3m shares worth R174m. Standard Chartered will not be subscribing to this new issue, though it will form part of the group that will underwrite the cash alternative.

Its underwriting role is designed to dispel any suggestion that the Unisec and Hespervis acquisitions are being made purely to give Standard Chartered an opportunity to lower its South African profile at a highly sensitive moment.

Unisec and Hespervis are both financial and investment companies, a large proportion of whose assets are in cash or readily realisable form. The acquisition is, therefore, essentially a rights issue for Stanbic, which is leaving a successful year.

Although Standard Chartered's stake in Stanbic will fall,

the size of its investment remains the same, and is valued at about £130m.

This is the second time Standard Chartered has cut its stake in Stanbic this year. Last February, it stood back from a R17m rights issue, reducing its stake in its holding, falling from 50.3 per cent to 41.9 per cent and Stanbic becoming an affiliate rather than a subsidiary.

The bank has a policy of gradually building up its business in new geographical areas, notably North America where it recently bought a bank in Arizona.

Frogmore improves to £10.2m

A YEAR of continued progress has lifted pre-tax profits of Frogmore Estates, property developer and investor, from £9.09m to £10.2m for the year to June 30.

The directors say that, in expectation of a continuance of the revival in demand, they feel the current year will present excellent opportunities for property development and investment. The company says its overall strength in financial terms places it in a good position to take advantage of this improved climate.

A final dividend of 5.15p (4.545p) is being recommended, making 6.815p (6.15p) for the year. An independent valuation of the group's property portfolio, as at June 30, showed a surplus over cost of £12.6m. This is some £5.1m more than the surplus shown in last year's internal valuation.

Rent roll at the year-end rose to £5.05m (£5.02m). Many new lettings were contracted and during the past six months the company has seen some evidence of a revival in demand and rental growth.

The reduction in borrowing has placed the company in a very strong financial position, to which its existing investments being sold by pension funds and institutions.

Net asset value per share rose to 236p (182p), including the property revaluation surplus of £12.91m (nil).

• comment

The first independent property valuation since 1980 has put Frogmore Estates' asset value per share up by a quarter to 226p. This has the shares at 178p trading at a somewhat steeper discount than the 15-18 per cent sector average.

Possibly the reason for this is that the company retains its house building activities and is still seen as a hybrid by some in the market. Completions totalled 780 in the last year, down from the previous year's 1,030. This year 500 sales are expected and by mid-1987 the run down of this activity will have been completed.

The drop in housing completions has depressed turnover but not profits. A generous dispensation with regard to changes of land use is making the pum on industrial property, the sector's weak area, attractive. On a handful of property companies can boast 5.6 per cent yield but forecasts of 6.1 per cent for this year suggest that the shares are fairly topish.

However, any firming of industrial lands rents could alter the view as could takeover talk.

Investing in the future

Marks and Spencer p.l.c. unaudited results for the first half of the financial year ending 28th September 1985.

	26 Weeks ended 28th Sept 1985	29th Sept 1984	Inc	52 Weeks ended 31st March 1985
GROUP SALES (excluding VAT and other sales taxes)				
United Kingdom Stores				
Clothing	743.6	644.6	15.4	1,422.8
Homeware, Footwear and Accessories	145.6	118.5	22.9	305.1
Foods	635.4	550.2	15.5	1,171.3
	1,524.6	1,313.3	16.1	2,900.2
Overseas Stores				
Europe	41.8	37.3	12.1	80.9
Canada (note 3)	74.2	77.6	(4.4)	175.0
Direct export sales outside the Group	22.1	18.1	22.1	38.2
	1,662.7	1,446.3	15.0	3,194.3
Financial Activities (note 5)	7.1	6.1	16.4	11.7
TOTAL GROUP TURNOVER	1,669.8	1,452.4	15.0	3,206.0
GROUP PROFIT BEFORE TAXATION (note 2)	137.7	112.6	22.3	303.4
TAXATION (note 4)	53.9	44.7	20.6	120.3
GROUP PROFIT AFTER TAXATION	83.8	67.9		183.1
Profit/(loss) attributable to minority interests	0.2	(0.3)		2.0
PROFIT ATTRIBUTABLE TO MARKS AND SPENCER p.l.c.	83.6	68.2	22.6	181.1
Earnings per share	3.2p	2.6p		6.8p

The Directors have declared an interim dividend of 1.25p per share compared with 1.06p last year, an increase of 15.7% on last year. This dividend will be paid on 17th January 1986 to shareholders whose names are on the Register of Members at the close of business on 21st November 1985.

NOTES:

1. The figures have been prepared on the historical cost basis of accounting.
2. Group profit before taxation arises as follows:—

1985	1984	
The United Kingdom	132.3	110.3
Europe	3.7	3.0
Canada	0.7	(0.7)
	137.7	112.6
Retailing	139.9	109.9
Financial Activities (note 5)	(2.2)	2.7
	137.7	112.6

3. The results of overseas subsidiaries have been consolidated using rates of exchange ruling at the end of each period. Because of the strengthening of sterling against the Canadian dollar, the Canadian exchange rate is materially different from that used last year. Expressed in Canadian dollar terms, compared with the first half last year, sales increased from C\$126.2 million to C\$142.8 million, an increase of 13.2% and the profit before tax for the half year was C\$1.4 million compared to a loss of C\$1.1 million last year.
4. The taxation figure for the first half of last year has been adjusted to reflect the actual rate of taxation on the year's profit.
5. Financial activities include the results of the Chargecard, leasing and insurance activities. Following the introduction of the Chargecard, income and expenses relating to all financial activities have been included in turnover and cost of sales. Last year's figures have been reclassified. During this period our Chargecard operation incurred losses of £4.8 million (£0.3 million loss last year).

STATEMENT BY THE CHAIRMAN THE LORD RAYNER

During the six months under review sales in the UK were ahead in all Groups. Our clothing performance shows signs of strong recovery in Ladies and Childrenswear, and continued progress in Menswear despite poor summer weather affecting the sales of some highly seasonal merchandise. The Foods and Homeware Divisions made good progress based on our policy of innovation and product development.

Prices contained an average inflation element of 2.4%. We experienced strong volume growth in all Divisions: Clothing 14%, Foods 11%, Homeware 20%.

Our investment in the refurbishment and expansion of our UK stores is proceeding well and UK sales floor space increased by 3.2% over the period. The 25 stores so far completed are experiencing a higher level of takings than

expected and well above the average for other stores. The Marks and Spencer Chargecard with 950,000 users now accounts for 8% of UK turnover, a proportion which is rising.

Overseas performance has been encouraging with better results from our Canadian and European subsidiaries.

We look forward to a satisfactory second half year.

Marks & Spencer

This advertisement appears as a matter of record only.

Town and Country Garden Centres plc

sponsored by

Scott Goff Layton & Co

Under the terms of the Business Expansion Scheme £500,000 has been raised to finance the Company.

Town and Country Garden Centres plc has been set up to operate a chain of urban garden and outdoor leisure centres, initially in Greater London. The first centre will be situated at Alexandra Palace.

Scott Goff Layton & Co
Members of the Stock Exchange
Salisbury House
London Wall, London EC2M 5SS
Auditors
DIXON WILSON

Solicitors to the issue
MACFARLANES

UK COMPANY NEWS

This announcement appears as a matter of record only.



HALIFAX BUILDING SOCIETY

Issue by way of Private Placing
of
£15,000,000 3.875 per cent.
Index-Linked Unsecured Loan Stock 1986/2020
Final maturity 29th October, 2020
Issue price £99 per cent.

Samuel Montagu & Co. Limited

in conjunction with

W. Greenwell & Co.



October 1985

This advertisement is issued in compliance with the requirements of The Council of The Stock Exchange.
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U.S. \$250,000,000

General Motors Acceptance Corporation

(Incorporated in the State of New York, United States of America)

10 1/4% Notes Due 1992

The following have agreed to purchase the Notes:

MORGAN STANLEY INTERNATIONAL

CREDIT SUISSE FIRST BOSTON
LimitedNOMURA INTERNATIONAL
LimitedSWISS BANK CORPORATION INTERNATIONAL
Limited

ALGEMENE BANK NEDERLAND N.V.

BANKERS TRUST INTERNATIONAL
Limited

BANQUE GENERALE DU LUXEMBOURG S.A.

BANQUE PARIBAS CAPITAL MARKETS

CREDIT LYONNAIS

DEUTSCHE BANK CAPITAL MARKETS
LimitedGENOSSENSCHAFTLICHE ZENTRALBANK AG
LimitedKIDDER, PEABODY INTERNATIONAL
LimitedLLOYDS MERCHANT BANK
LimitedORION ROYAL BANK
LimitedSUMITOMO TRUST INTERNATIONAL
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BANK LEU INTERNATIONAL LTD

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COMMERZBANK
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CREDITANSTALT-BANKVEREIN

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NIPPON CREDIT INTERNATIONAL (HK) LTD.

SOCIETE GENERALE

UNION BANK OF SWITZERLAND (SECURITIES)
Limited

Application has been made to The Council of The Stock Exchange for the Notes, in the denomination of U.S. \$5,000 each, with an issue price of \$9,625 per cent., to be admitted to the Official List. Interest on the Notes is payable annually in arrears on November 15, commencing on November 15, 1985.

Particulars of the Notes and of General Motors Acceptance Corporation are available from Exel Statistical Services Limited. Copies of the listing particulars relating to the Notes have been published in the form of an Exel Card and may be obtained during normal business hours on any weekday (Saturdays and public holiday excepted) up to and including November 13, 1985 from:

Company Announcements Office,
The Stock Exchange,
Throgmorton Street,
London, EC2R 7AN.
(until November 1, 1985 only)Cazenove & Co.,
12, Tokenhouse Yard,
London, EC2R 7AN.Chemical Bank,
180, Strand,
London, WC2R 1ET.

October 30, 1985

Thinking of Investment
in Photofinishing?



National Exhibition Centre, Birmingham
11-14 November 1985. 9.30am-5.30pm

The World's best Photofinishing Exhibition with a comprehensive display of mini lab equipment.
Admission by ticket only.
Available from Organisers:
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9 Warwick Court, Gray's Inn, London WC1R 5DJ
Tel. 01-405 2762

SNCF
U.S. \$150,000,000
Société Nationale des Chemins de Fer Français
Floating Rate Notes due 1988
and Warrants to Purchase
U.S. \$150,000,000
14 1/4% Bonds due April 28, 1990

For the three months

30 October 1985 to 30 January 1986

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 8 1/4 per cent and that the interest payable on the relevant interest payment date, 30 January 1986 against Coupon No. 15 will be U.S.\$21.08 per U.S. \$1,000 Note and U.S.\$210.83 per U.S. \$10,000 Note.

Agent Bank

Morgan Guaranty Trust Company of New York, London

Globe lifts earnings by nearly 29%

REFLECTING AN improved performance in the half-year ended September 30 1985, the Globe Investment Trust is raising its interim dividend from 37.5p to 49p net.

In

the period profit attributable to shareholders has moved up by 28.57 per cent, from £7.4m to £9.5m, while basic earnings are 23.58 per cent ahead to 36.9p and fully diluted have grown 21.94 per cent to 35.56p.

At September 30, basic net asset value per share was £29.75p, six months earlier and fully diluted was 36.88p (£32.01p). Net of prior charges at market value the figure came to 37.65p (£30.64p).

In a statement accompanying the second quarterly report, Mr David Hardy, chairman, says the first seven months have gone well and are looking for a strong finish to the year. The pattern of the year appears to indicate that the pattern of growth will continue. For the whole of 1984 the group made a profit of £1.25m; it compared with £1.15m but that included £201,000 arrears of professional fees from the DIFES.

At September 30, net assets for the first half of 1985 were shown at 5.25p (4.12p) per share, and the interim dividend is lifted to 1.6275p net (1.445p). The group has been implementing specific reorganisation plans since the beginning of the year. These are necessary to address the reorganisation of which has occurred in the first half; the end result, however, should be "very beneficial" to the group.

Yearlings rise

THE INTEREST rate for this week's issue of local authority bonds is 11.1 per cent, up 1/8 of a percentage point from last week, and compares with 10.4 per cent a year ago. The bonds are issued at par and are redeemable on November 5 1988.

A full list of issues will be published in tomorrow's edition.

Geographically, the split was 4.87% fixed interest, 10.12% capital goods, 10.3% consumer goods, 23.8% property, 20.2% other groups, 14.3% and other net assets 7.04% (£32).

Geographically, the split was

Great Britain and Northern Ireland 64.74% (£4.39) per cent,

North America 25.34% (£24.03),

Far East 8.71% (£0.22), and elsewhere 1.21% (£.18).

Listed investments were shown at 5.79-5.85m and unlisted at

£1.21-1.23m.

Mr Hardy says the UK port-

folios performed well. How-

ever, Globe's policy of invest-

ing in a small number of compa-

nies—its largest eight holdings repre-

sent 30 per cent of the whole

portfolio—and its willingness to

take large active stakes in

smaller companies, has helped

to establish a distinctive identity in

the market.

The policy is also

paying off in terms of perfor-

mance. Thanks to its large stakes

in Debenhams and Saxon (both

now sold) and in Dee, Argyll and

Rank, Globe's UK holdings have

outperformed the FT-30 by 3 per

cent in the first half. Again

overall, the group was very

slightly behind the increase in

All-Share Index.

On the unlisted side, the

chairman says Globe has invested

£10m in Financial Securities

Assurance Holdings, which is

backed by several large inter-

national institutions and is the

first company specifically created

to guarantee corporate debt and

thereby improve its rating.

comment

By virtue of its sheer size, Globe is never going to be one of the more prominent in the investment trust sector and hence no average discount to asset value of 24 per cent on Yester-

day's share price of 26p. How-

ever, Globe's policy of investing

in a small number of companies—

its largest eight holdings repre-

sent 30 per cent of the whole

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thereby improve its rating.

Capital & Counties well placed

management changes have been imposed nor are they contemplated, and the commitment to retain the share quotation continues. Transatlantic won control in

In view of the change in control the accounting is even better placed to take advantage of the many new opportunities for profitable real estate acquisitions and developments here and overseas.

To ensure adequate resources are available for expansion the company has arranged a £55m medium-term facility with a syndicate of major UK and American banks, and is also asking shareholders to raise the authorised capital by 30m shares.

The chairman says the relationship with the parent company, the South African-owned Transatlantic Insurance, is excellent. No policy or

while other income came to £496,000 (£228,000) but there was no contribution from house building (£201,000).

Administrative costs of the overall operations have been included in the administration expenses of £1.78m (£1.51m).

The previous practice has been to deduct such costs from trading income and the comparisons have been restated.

After tax £1.2m (£1.23m) and minorities £24,000 (nil), the attributable profit comes to £1.273m (£2.57m).

Mr Marler says dividend policy is to increase the rate steadily to give shareholders a growth of income in real terms. For 1985-86 the total would probably have been 6p, compared with 5.5p last time. This represents a rise of nearly 55 per cent on last year's 2.6p.

Property investment income rose from £2.5m to £7.27m and trading from £747,000 to £1.39m.

Confidence at enlarged Aran Energy

THE ACQUISITION of Petroleos was too late to affect the figures for the first half of 1985 for Aran Energy. The directors however expect the move to have a major impact in the second half.

In a statement accompanying the interim results they say that the enlarged group has a much better balance of exploration and production assets. There is income from the Forties and Kincardine Head fields, interests in seven declared discoveries and interests in a total of 50 exploration and appraisal blocks.

The greatest impact, they add, has been to involve it in more active and year-round programmes of exploration and appraisal drilling. It will improve the probability of participating in commercial discoveries.

The expected programme for the rest of this

AUTHORISED UNIT TRUSTS & INSURANCES

INSURANCE, OVERSEAS & MONEY FUNDS

Royal Trust International Fd. Mngt. Ltd. (n)	354 27443	S.G. Warburg & Co. Ltd. and subsidiaries	01-250 22222
PO Box 194, St. Helier, Jersey		33, King William St, EC2R 9AS	
Starting Fund Fd. No. 30.911	0.021	Envoy Oct 25	354 05
Investment Sect. 30.911	0.021	Envoy Enviro Oct 25	354 07
International Sect. 30.911	0.021	Envoy Sect 25	354 09
International Fund 30.911	0.021	Envoy Sect 25	354 09
Prices on Oct 23. Next closing Oct 30.		Envoy Sect 25	354 09
SCI/TECH S.A.		Envoy Sect 25	354 09
2 Boulevard Royal, Luxembourg		Envoy Sect 25	354 09
SCI/TECH NAV	SL1 78	Envoy Sect 25	354 09
	+0.0%	Envoy Sect 25	354 09
Seize & Prosper International		Envoy Sect 25	354 09
PO Box 73, St Helier, Jersey	0534 73933	Envoy Sect 25	354 09
Flood Interest Funds		Envoy Sect 25	354 09
Deutschmark Fd. 1	DM10.99	Envoy Sect 25	354 09
Dir. Fst. Fd. 1	SL1.09	Envoy Sect 25	354 09
SL Fd. 1	SL1.09	Envoy Sect 25	354 09
Yen Sect. 1	SL1.09	Envoy Sect 25	354 09
Small Funds		Envoy Sect 25	354 09
Deutschmark Fd. 1	SL1.25	Envoy Sect 25	354 09
Global Portfolio Fd. 1	SL1.44	Envoy Sect 25	354 09
SL1.00	SL1.00	Envoy Sect 25	354 09
Interest Cr.	SL1.71	Envoy Sect 25	354 09
Interest Cr.	SL1.00	Envoy Sect 25	354 09
Far Eastern	SL2.24	Envoy Sect 25	354 09
North America	SL1.67	Envoy Sect 25	354 09
Small	SL1.37	Envoy Sect 25	354 09
Small	SL1.25	Envoy Sect 25	354 09
Small Fund Fd. Mav.	SL0.70	Envoy Sect 25	354 09
Monetary Reserve Fund		Envoy Sect 25	354 09
U.S. 5	100	Envoy Sect 25	354 09
U.S. 10	100.00	Envoy Sect 25	354 09
5.00	100.00	Envoy Sect 25	354 09
5.00	100.00	Envoy Sect 25	354 09
Repell Fund		Envoy Sect 25	354 09
Starting Deposit	SL101	Envoy Sect 25	354 09
Daily prices outside 30.10.85		Envoy Sect 25	354 09
Scandinavian St. Fd. Mngt. Ltd.		Envoy Sect 25	354 09
P.O. Box 1004, Grand Cayman, B.W.I.	209-94-95244	Envoy Sect 25	354 09
SL1. Int Fund Fd. 1	SL1.01	Envoy Sect 25	354 09
Int Fund Fd. 1	SL1.05	Envoy Sect 25	354 09
Schreider Mngt. Services (Jersey) Ltd.		Envoy Sect 25	354 09
PO Box 1195, St Helier, Jersey	0534 27561	Envoy Sect 25	354 09
Schreider Money Funds Ltd.		Envoy Sect 25	354 09
Starting	SL1.2500	Envoy Sect 25	354 09
U.S. 5	SL1.4500	Envoy Sect 25	354 09
Deutsch	SL1.3500	Envoy Sect 25	354 09
Small Sect.	SL1.0000	Envoy Sect 25	354 09
Yen	SL101.20	Envoy Sect 25	354 09
J. Heavy Schreider Wang & Co. Ltd.		Envoy Sect 25	354 09
120, Chancery, EC2	01-362 4000	Envoy Sect 25	354 09
Env. to 1st Oct 10	SL10.07	Envoy Sect 25	354 09
Env. to 1st Oct 10	SL101.20	Envoy Sect 25	354 09
Chancery Oct 25	SL10.77	Envoy Sect 25	354 09
Darting Apt 10	SL14.54	Envoy Sect 25	354 09
James Fd Oct 24	SL22.05	Envoy Sect 25	354 09
Trelawny & St Helier 30	SL14.66	Envoy Sect 25	354 09
North & T. Gd. 22	SL5.91	Envoy Sect 25	354 09
Schreider Upas Trust Mngt. Inc. Ltd.		Envoy Sect 25	354 09
Box 273 St Peter Port, Guernsey	0481 28750	Envoy Sect 25	354 09
Upas, Cayenne	SL10.5	Envoy Sect 25	354 09
E/F Fund Advances	SL10.59	Envoy Sect 25	354 09
E/F Equity	SL13.15	Envoy Sect 25	354 09
SL10.00	SL1.01	Envoy Sect 25	354 09
Seize & Prosper S.A.		Envoy Sect 25	354 09
PO Box 73, St Helier, Jersey	0534 73933	Envoy Sect 25	354 09
SCI/TECH S.A.		Envoy Sect 25	354 09
2 Boulevard Royal, Luxembourg		Envoy Sect 25	354 09
SCI/TECH NAV	SL1 78	Envoy Sect 25	354 09
	+0.0%	Envoy Sect 25	354 09
Seize & Prosper International		Envoy Sect 25	354 09
PO Box 73, St Helier, Jersey	0534 73933	Envoy Sect 25	354 09
	+0.0%	Envoy Sect 25	354 09
SG. Warburg & Co. Ltd. and subsidiaries		Envoy Sect 25	354 09
33, King William St, EC2R 9AS		Envoy Sect 25	354 09
Envoy Oct 25	SL1 05	Envoy Sect 25	354 09
Envoy Enviro Oct 25	SL1 07	Envoy Sect 25	354 09
Envoy Sect 25	SL1 09	Envoy Sect 25	354 09
SL1 01 Street Street, St. Helier, Jersey	SL1 09	Envoy Sect 25	354 09
More Crisps Oct 25	SL1 09	Envoy Sect 25	354 09
More Crisps Nov 25	SL1 09	Envoy Sect 25	354 09
More Metals Nov 25	SL1 09	Envoy Sect 25	354 09
More Sects Nov 25	SL1 09	Envoy Sect 25	354 09
Mercury Far Eastern Trust Ltd.		Envoy Sect 25	354 09
James Fd Oct 25	SL1 29	Envoy Sect 25	354 09
Parc Fd Oct 25	SL1 29	Envoy Sect 25	354 09
Mercury Money Mngt. Trust Ltd (a)		Envoy Sect 25	354 09
E/Manger	SL1 95	Envoy Sect 25	354 09
U.S. 5 Managed	SL1 95	Envoy Sect 25	354 09
U.S. 5 Managed	SL1 95	Envoy Sect 25	354 09
U.S. 5	SL1 95	Envoy Sect 25	354 09
D-Mark	SL1 95	Envoy Sect 25	354 09
Yen	SL1 95	Envoy Sect 25	354 09
Dutch Guilder	SL1 95	Envoy Sect 25	354 09
Swiss Franc	SL1 95	Envoy Sect 25	354 09
For further prices ring Dutton 0534 72715		Envoy Sect 25	354 09
1 Thomas St., Douglas, Isle of Man		Envoy Sect 25	354 09
Merle Ind Fd 30	SL4 2	Envoy Sect 25	354 09
Merle Ind Fd 30	SL4 2	Envoy Sect 25	354 09
Merle Ind Fd 30	SL4 2	Envoy Sect 25	354 09
Merle Ind Fd 30	SL4 2	Envoy Sect 25	354 09
Wardley Fund Managers (Jersey) Ltd.		Envoy Sect 25	354 09
99 St. Blaz, Greenville, St. Helier	0534 71466	Envoy Sect 25	354 09
Wardley Gd Fund	SL91.0	Envoy Sect 25	354 09
Wardley Investment Services Ltd.		Envoy Sect 25	354 09
6th Floor, Hutchison House, Hong Kong		Envoy Sect 25	354 09
Wardley Hk Acc. Fd	SL11.92	Envoy Sect 25	354 09
Wardley Gold Trust	SL11.95	Envoy Sect 25	354 09
Wardley Japan Trust	SL11.95	Envoy Sect 25	354 09
Wardley Pw Cap Fd	SL11.97	Envoy Sect 25	354 09
WestAve Stec (Guernsey) Ltd.		Envoy Sect 25	354 09
Borough St., St. Peter Port, Guernsey		Envoy Sect 25	354 09
Env. to 1st Oct 10	SL1 20	Envoy Sect 25	354 09
SL 5 Options	SL1 20	Envoy Sect 25	354 09
High Income	SL1 20	Envoy Sect 25	354 09
International Growth	SL1 20	Envoy Sect 25	354 09
Japan Fund	SL1 20	Envoy Sect 25	354 09
World Bond Fund		Envoy Sect 25	354 09
Manager: P. O. Box 190, St Helier, Jersey	0534 74715	Envoy Sect 25	354 09
World Bond Fd Mav	SL10 573	Envoy Sect 25	354 09
Env. Ad. Wardbury Inv. Mngt. London		Envoy Sect 25	354 09
World Fund S.A.		Envoy Sect 25	354 09
2 Boulevard Royal, Luxembourg		Envoy Sect 25	354 09
World Fund NAV	SL2.09	Envoy Sect 25	354 09
World Wide Growth Management		Envoy Sect 25	354 09
10th, Boulevard Royal, Luxembourg		Envoy Sect 25	354 09
Worldwide Gd Fund	SL1.32	Envoy Sect 25	354 09
Imp. Ad. M. & G. Inv. Mngt. Ltd. London		Envoy Sect 25	354 09
Yamazaki Dynamic Mngt Co SA		Envoy Sect 25	354 09
104 Boulevard Royal, Luxembourg		Envoy Sect 25	354 09
Advanced Tech Fd	SL1.01	Envoy Sect 25	354 09
Dynamic Gd Fund Fd	SL1.01	Envoy Sect 25	354 09

Money Market Trust Funds

24	The Charities Deposit Fund	01-508 1813
25	77 London Wall, London EC2M 1DB	— 3-Mon
26	Depot —	11.30
27		
28	The Money Market Trust	01-236 0954
29	63 Up Victoria St, EC4N 4ST.	
30	Car Fed —	8.54
31	7-day Fund —	12.34
32		
33	Oppenheimer Money Management Ltd	01-236 1423
34	66 Cannon St, EC4N 6AE.	
35	Car Fed —	11.46
36	7-day Fund —	8.57
37		

Money Market Bank Account

OPTIONS

3-month call rates			
Industrials	8	Marks & Spencer	13
Allied-Lyons	26	Midland Bk.	10
SAT	26	NET	10
BBC Grp.	27	Nat West Bk.	10
BSR	8	P & O Dd	10
STR	35	Plessey	14
Babcock	15	Poly Peck	21
Barclays	33	Royal Elec.	15
Beecham	36	RHts	12
Blue Circle	50	Rank Org Ord	10
Boots	18	Reed Instl	60
Bowaters	38	Shares	11
British Aerospace	32	TI	10
British Telecoms	17	Teiso	24
Brown (J.)	32	Thorn EMI	14
Burton Ord	45	Trist Horsec	12
Cadburys	23	Turner Herald	10
Charter Coms	18	Unilever	10
Coms Unisys	23	Victers	10
Courtaulds	13	Property	
Distillers	36	British Land	14
FNPC	22	Land Secs	10
Gen Accident	55	MEPC	26
Gen Electric	14	Pearcey	24
Siam	16	Samuel Prest	10
Grand Met	35	SBIs	
SUSI 'A'	70	British Oil & Min.	10
Guardian	68	British Petroleum	10
GKN	23	Borsig Oil	22
Hanson Trl.	18	Chaterhall	4
Hawker Sidde	36	Prudential	5
ICI	42	Sect	10
"Impe"	16	Tricornered	10
Jaguar	27	Ultraseas	10
Ladbrooke	27	Mills	
Legal & Gen	68	Cards Gold	10
Lex Service	24	Lorco	10
Lloyds Bank	35	Rid Z Zinc	10
Lucas Inds	38		

COMMODITIES AND AGRICULTURE

John Edwards on the possible consequences of the tin crisis

Metal Exchange is put to the test

"EVERYONE PAID up— and Management Committee of the Exchange have taken a purist approach to the crisis triggered off last Thursday when the Council's buffer stock manager, Mr Pieter de Koning, abruptly quit trading.

The Exchange took the view that essentially this was a potential default by a client, which happened to be backed by an inter-governmental organisation (the International Tin Council) and had, therefore, done business through member companies often on very favourable terms.

Who, after all, is going to impose strict credit terms on a potentially huge client, who is acting on behalf of 23 different governments and has been controlling the trend of market prices for many years?

Mr de Koning's announcement suddenly called into question the credibility of the buffer stock as a major client and to meet commitments.

The meeting of the International Tin Council in London, due to end today, should decide whether the buffer stock will be sold as a client. It will decide whether the buffer stock will honour its existing obligations and whether it should continue to try and support the world market at the level currently laid down by the International

Members of the ruling Board

Tin Agreement (29.15 Malay dollars a kilo or about \$8,500 a tonne) which would require a massive inflow of new funds, or set its support price at a more realistic level.

Pending the outcome of the meeting, the Metal Exchange has tried to ensure that its own house is kept in order. It suspended trading in tin to buy extra funds from its members, as a down payment against possible losses.

Old stagers recall that the last, and only previous, time when the buffer stock ran out of money (in 1958 when the Russians flooded the market with surplus tin) that the price initially fell and then recovered sharply. The figures were a bit different then—the market "collapsed" from \$730 to \$610 a tonne and then surged back to \$760—but the principle remains the same.

The same could happen on this occasion. But bearing in mind the generally depressed state of the metal markets and the low period during which the tin price has been sustained by the skill of the buffer stock manager, at an artificially high level that losses could be much more severe.

The extent of any losses depends largely on the results of the Tin Council meeting and this in turn affects the extent

to which individual metal dealing companies are involved. The 250-plus provided up front by the member companies is obviously a considerable boost for the London Metal Exchange and should help restore at least some confidence.

In the present atmosphere of uncertainty everyone is fearful of doing business with anyone else and this has affected trading in other metals as well as tin. It is no exaggeration to say that the whole future of the Exchange is in doubt.

Even if the present tin crisis is survived, there is no doubt that pressure for the London Metal Exchange to introduce a clearing system similar to that used by other futures exchanges, will be intensified.

LME prices supplied by Amalgamated Metal Trading.

COFFEE PRICES fell back sharply yesterday following Monday's strong gains. Further gains were made early on but the market then went into reverse and the January position ended the day 27 lower at \$1,665.50 a tonne.

Speculative selling was encouraged by reports of rain in Brazilian growing regions and an assurance from Uganda's Minister of Co-operatives that the country would be able to meet its International

Coffee Agreement export quota. Concern about drought in Brazil and transport problems in Uganda had been the main reasons for Monday's strong advances, which took nearly positions nearly \$100 a tonne higher. Some dealers thought that just as the rise had been overdone yesterday's fall was not fully justified.

They said the rain in Brazil may have come too late to help the coffee crop.

LME prices supplied by Amalgamated Metal Trading.

ALUMINIUM

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$626.66	
3 months	3 months	-12	\$626.66	

Official closing (am): Cash \$626.66 (S626.5). Final Kart: close: S626.7.

Turnover: 30,765 tonnes.

COPPER

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$1,650.00	
3 months	3 months	-12	\$1,650.00	

Official closing (am): Cash \$1,650.00 (S1,650.5). Final Kart: close: S1,650.5.

Turnover: 30,765 tonnes.

SEEDS

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$810.00	
3 months	3 months	-12	\$810.00	

Official closing (am): Cash \$810.00 (S810.5). Final Kart: close: S810.5.

Turnover: 30,765 tonnes.

GRAINS

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$1,100.00	
3 months	3 months	-12	\$1,100.00	

Official closing (am): Cash \$1,100.00 (S1,100.5). Final Kart: close: S1,100.5.

Turnover: 30,765 tonnes.

LEAD

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$1,050.00	
3 months	3 months	-12	\$1,050.00	

Official closing (am): Cash \$1,050.00 (S1,050.5). Final Kart: close: S1,050.5.

Turnover: 30,765 tonnes.

COCOA

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$1,050.00	
3 months	3 months	-12	\$1,050.00	

Official closing (am): Cash \$1,050.00 (S1,050.5). Final Kart: close: S1,050.5.

Turnover: 30,765 tonnes.

NICKEL

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$1,050.00	
3 months	3 months	-12	\$1,050.00	

Official closing (am): Cash \$1,050.00 (S1,050.5). Final Kart: close: S1,050.5.

Turnover: 30,765 tonnes.

TIN

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$1,050.00	
3 months	3 months	-12	\$1,050.00	

Official closing (am): Cash \$1,050.00 (S1,050.5). Final Kart: close: S1,050.5.

Turnover: 30,765 tonnes.

ZINC

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$1,050.00	
3 months	3 months	-12	\$1,050.00	

Official closing (am): Cash \$1,050.00 (S1,050.5). Final Kart: close: S1,050.5.

Turnover: 30,765 tonnes.

GOLD

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$1,050.00	
3 months	3 months	-12	\$1,050.00	

Official closing (am): Cash \$1,050.00 (S1,050.5). Final Kart: close: S1,050.5.

Turnover: 30,765 tonnes.

COFFEE

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$1,050.00	
3 months	3 months	-12	\$1,050.00	

Official closing (am): Cash \$1,050.00 (S1,050.5). Final Kart: close: S1,050.5.

Turnover: 30,765 tonnes.

FREIGHT FUTURES

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$1,050.00	
3 months	3 months	-12	\$1,050.00	

Official closing (am): Cash \$1,050.00 (S1,050.5). Final Kart: close: S1,050.5.

Turnover: 30,765 tonnes.

WHEAT

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$1,050.00	
3 months	3 months	-12	\$1,050.00	

Official closing (am): Cash \$1,050.00 (S1,050.5). Final Kart: close: S1,050.5.

Turnover: 30,765 tonnes.

SILVER

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$1,050.00	
3 months	3 months	-12	\$1,050.00	

Official closing (am): Cash \$1,050.00 (S1,050.5). Final Kart: close: S1,050.5.

Turnover: 30,765 tonnes.

MEAT

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$1,050.00	
3 months	3 months	-12	\$1,050.00	

Official closing (am): Cash \$1,050.00 (S1,050.5). Final Kart: close: S1,050.5.

Turnover: 30,765 tonnes.

RUBBER

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$1,050.00	
3 months	3 months	-12	\$1,050.00	

Official closing (am): Cash \$1,050.00 (S1,050.5). Final Kart: close: S1,050.5.

Turnover: 30,765 tonnes.

SOYABEAN MEAL

Official	Unofficial	+ or -	Month	Year
Cash	Cash	per tonne	High/Low	ago
5 months	5 months	-12	\$1,050.00	
3 months	3 months	-12	\$1,050.00	

Official closing (am): Cash \$1,050.00 (S1,050

LONDON STOCK EXCHANGE

RECENT ISSUES

MARKET REPORT

Surge to record levels triggered by excellent Marks & Spencer interim statement

Account Dealing Dates

First Declarer: Last Account Dealings Day
Dealing Day
Sept 30 Oct 10 Oct 11 Oct 21
Oct 14 Oct 24 Oct 25 Nov 4
Oct 23 Nov 7 Nov 8 Nov 18
" New issues dealings may take place from 8.30 am on two business days earlier

A fresh influx of investment funds swept many shares to new high points in London yesterday. After a shaky start on a none-too-encouraging preliminary report, the tide stabilised and then responded to the demand which came from both institutional and private investors. Once again, second-line stocks were high on buyers' lists and the continuing popularity of these issues was the key to the market's strength.

Leading shares were overlooked initially but later helped by an excellent trading statement from top retailer Marks and Spencer. The group's first-half net profit of £137m exceeded the highest market's expectations, which lifted the share price 17% to a year's high of 182p. Other Stores shares also supported and the sector concluded on an optimistic note.

Sterling's resumed firmness against the dollar had scant effect on sentiment and many international stocks made upward progress. Takeover speculation reached most corners of the market, although only one new bid was announced, and almost every sector had an outstanding performer. Building shares again took top honour in terms of trade on continuing hopes that the Government may decide to increase spending on public works and roads.

Midday news of the latest Construction of British Industry monthly survey, which was gloomy about the business outlook but bullish over inflation because of a significant reduction in cost pressures, failed to dampen enthusiasm. Late in the session, fresh buying gave impetus to the upturn which also gathered momentum from signs of increasing stock shortages. The snapshot was that the FT Ordinary share index closed 12.7 up at a best-ever 1,061.3.

Gilt-edged market attention was focused on the exchange rate. Its improvement encouraged small interest but the demand was soon satisfied and prices fluctuated narrowly throughout the morning. Institutions were thought to be waiting for a clearer assessment of the Japanese situation and the outcome of this week's U.S. Treasury funding programme before committing themselves.

In the late afternoon, however, all Gilts edged forward with more conviction and selected long-term matures finally regained some of the day's sharp losses. Index-linked stocks were the exceptions and lost ground reflecting the better news on inflation.

Composite Insurances plotted an irregular course in moderate trading. Royals dropped to 708p before rallying to finish a net 3 better on balance at 715p. The third-quarter figures are scheduled for November 14. Peren-

FT-ACTUARIES SHARE INDICES

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS

Figures in parentheses show number of stocks per section

		Tues Oct 29 1985						Mon Oct 28		Fri Oct 25		Thur Oct 24		Year to date	
		Index	Day's Change %	Est. Ending Value %	Gen. Price %	Ex- Div. %	Adj. %	Index to date	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.	Index No.
1 CAPITAL GROUPS (264)		555.24	+1.3	18.41	4.09	12.90	13.01	560.10	544.91	565.52	577.53	575.25	575.25	575.25	575.25
2 Building Materials (22)		626.22	+1.7	18.48	4.10	12.91	13.02	595.17	602.64	595.52	602.64	602.64	602.64	602.64	602.64
3 Contractors, Construction (26)		662.55	+1.8	18.50	4.11	12.92	13.03	595.33	595.32	595.32	595.32	595.32	595.32	595.32	595.32
4 Electronics (33)		1552.25	+1.9	18.52	4.12	12.93	13.04	1048.5	1050.8	1051.8	1051.8	1051.8	1051.8	1051.8	1051.8
5 Electronics (39)		1229.00	+1.9	18.54	4.13	12.94	13.05	1048.4	1051.7	1052.8	1052.8	1052.8	1052.8	1052.8	1052.8
6 Mechanical Engineering (61)		223.50	+1.3	11.55	4.05	11.47	11.56	12.95	12.94	12.95	12.95	12.95	12.95	12.95	12.95
7 Metals and Metal Forming (7)		190.71	+1.8	11.56	4.06	11.48	11.57	12.96	12.95	12.96	12.96	12.96	12.96	12.96	12.96
8 Motors (24)		1018.49	+1.2	11.58	4.07	11.49	11.58	12.97	12.96	12.97	12.97	12.97	12.97	12.97	12.97
9 Other Industrial Materials (20)		75.73	+1.5	11.60	4.08	11.50	11.59	12.98	12.97	12.98	12.98	12.98	12.98	12.98	12.98
10 Painters and Diversifiers (23)		764.11	+1.2	11.62	4.09	11.51	11.61	12.99	12.98	12.99	12.99	12.99	12.99	12.99	12.99
11 Paper (24)		546.54	+1.3	11.64	4.10	11.52	11.63	13.00	12.99	13.00	13.00	13.00	13.00	13.00	13.00
12 Plastics (24)		111.97	+0.3	11.65	4.11	11.53	11.64	13.01	13.00	13.01	13.01	13.01	13.01	13.01	13.01
13 Textiles (22)		723.44	+0.9	11.67	4.12	11.55	11.66	13.02	13.01	13.02	13.02	13.02	13.02	13.02	13.02
14 Tires and Tyre Manufacturers (22)		1094.93	+0.2	11.68	4.13	11.56	11.67	13.03	13.02	13.03	13.03	13.03	13.03	13.03	13.03
15 Health and Household Products (9)		111.97	+0.3	11.70	4.14	11.57	11.68	13.04	13.03	13.04	13.04	13.04	13.04	13.04	13.04
16 Leisure (22)		371.11	+0.5	11.72	4.15	11.58	11.69	13.05	13.04	13.05	13.05	13.05	13.05	13.05	13.05
17 Newspapers, Publishing (12)		765.22	+0.2	11.74	4.16	11.59	11.70	13.06	13.05	13.06	13.06	13.06	13.06	13.06	13.06
18 Packaged Goods and Paper (13)		345.40	+0.2	11.76	4.17	11.60	11.71	13.07	13.06	13.07	13.07	13.07	13.07	13.07	13.07
19 Textiles (16)		724.19	+1.8	11.78	4.18	11.62	11.79	13.08	13.07	13.08	13.08	13.08	13.08	13.08	13.08
20 Tobacco (3)		772.31	+0.3	11.80	4.19	11.64	11.81	13.09	13.08	13.09	13.09	13.09	13.09	13.09	13.09
21 OTHER GROUPS (59)		675.18	+0.3	11.82	4.20	11.66	11.83	13.10	13.09	13.10	13.10	13.10	13.10	13.10	13.10
22 Chemicals (19)		228.65	+1.3	11.84	4.21	11.68	11.85	13.11	13.10	13.11	13.11	13.11	13.11	13.11	13.11
23 Chemicals (19)		137.68	+0.3	11.86	4.22	11.70	11.87	13.12	13.11	13.12	13.12	13.12	13.12	13.12	13.12
24 Electrical Equipment (4)		874.71	+0.3	11.88	4.23	11.72	11.89	13.13	13.12	13.13	13.13	13.13	13.13	13.13	13.13
25 Electronic Components and Transport (11)		120.45	+0.3	11.90	4.24	11.74	11.91	13.14	13.13	13.14	13.14	13.14	13.14	13.14	13.14
26 Telecommunications (63)		546.45	+0.3	11.92	4.25	11.76	11.93	13.15	13.14	13.15	13.15	13.15	13.15	13.15	13.15
27 Telephones (2)		101.14	+0.3	11.94	4.26	11.78	11.95	13.16	13.15	13.16	13.16	13.16	13.16	13.16	13.16
28 Textiles (16)		684.37	+1.9	11.96	4.27	11.80	11.97	13.17	13.16	13.17	13.17	13.17	13.17	13.17	13.17
29 INDUSTRIAL GROUP (82)		571.11	+0.5	11.98	4.28	11.82	11.99	13.18	13.17	13.18	13.18	13.18	13.18	13.18	13.18
30 INVESTMENT GROUP (26)		765.22	+0.2	12.00	4.29	11.84	12.01	13.19	13.18	13.19	13.19	13.19	13.19	13.19	13.19
31 Banks (6)		511.45	+0.3	12.02	4.30	11.86	12.03	13.20	13.19	13.20	13.20	13.20	13.20	13.20	13.20
32 Insurance (Life) (9)		772.31	+0.3	12.04	4.31	11.88	12.05	13.22	13.21	13.22	13.22	13.22	13.22	13.22	13.22
33 Insurance (Non-Life) (7)		308.02	+0.3	12.06	4.32	11.90	12.07	13.24	13.23	13.24	13.24	13.24	13.24	13.24	13.24
34 Property (51)		501.14	+0.3	12.08	4.33	11.92	12.09	13.26	13.25	13.26	13.26	13.26	13.26	13.26	13.26
35 Other Financial (23)		634.94	+0.4	12.10	4.34	11.94	12.11	13.28	13.27	13.28	13.28	13.28	13.28	13.28	13.28
36 Investment Trusts (17)		261.44	+0.2	12.12	4.35	11.96	12.13	13.30	13.29	13.30	13.30	13.30	13.30	13.30	13.30
37 Mining Finance (3)		269.83	+0.4												

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Prices at 3pm, October 29

33 15 65 424 421 425 426 +4
14. 22 27 26 27 +4

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Fed policy speech sets firm tone

COMMENTS on Federal Reserve policies from Mr Paul Volcker, the chairman, took Wall Street financial markets confidently into the first leg of the Treasury's \$17.75bn funding programme yesterday, writes Terry Byland in New York.

Renewed demand for blue chips pushed the Dow Jones industrial average to a new peak at mid-session, and bonds gained more than a point on reports of strong demand at the day's auction of \$6.75bn four-year Treasury notes.

At 3 pm the Dow Jones industrial average was 12.77 up at 1,372.76. This compared with the record closing high of 1,389.28 set on October 17.

The stock market was led forward by technology stocks. Texas Instruments recouped \$1.2 to \$92 after falling sharply in the two previous sessions in response to trading figures.

Pharmaceuticals also advanced and takeover stocks provided many features. The broader market also strengthened as buying spread across the full range.

Strong demand for IBM, up \$1 at \$130.4, and a rally in General Motors, up \$3 at \$65.4, gave the market a good start. Digital Equipment added \$2 to \$112.4, and other big computer names to

find buyers included Burroughs, up \$4 at \$364 and Honeywell, 5% better at \$59.5.

However, Control Data slipped 3% to \$17.4 as the market continued to digest its trading statement.

Xerox, the office copier manufacturer, jumped \$1 to \$30, reflecting Wall Street's satisfaction with third-quarter results, which included financial charges against the insurance division.

It was a busy session for the Wall Street securities firms themselves. Bear Stearns, the major securities trader, shed its private corporation status with a public issue of 10m shares at \$21.50 each. Phibro-Salomon put on \$1.4 to \$38 as investors viewed favourably the group's reduced role in the Philipp Bros commodity trading arm.

However, E F Hutton held unchanged at \$33.4 after the firm agreed to appoint a consultant to review internal audit procedures in the wake of the cheque overdriving problems which have brought further comments from the SEC.

Renewed signs that the dollar is on the way down brought sharp gains in pharmaceuticals. Merck, a component of the Dow average, jumped \$2 to \$114, and Pfizer at \$47.8 added 5%.

Bid situations returned to centre stage. Hoover, the vacuum cleaner company, was suspended ahead of Chicago Pacific's agreement to pay \$43 a share for the equity. Hoover returned to trade at \$42.4, a net gain of \$1 as some speculators bailed out, disappointed that the revised terms were not higher.

Rumours of a rival bid for Hoover from Scott & Fetzer were scotched when Scott agreed to its own acquisition by Berkshire Hathaway at \$55 a share.

Speculative buyers of Chesebrough-Pond's returned in force, pushing the stock up \$1 to \$43 on hints of an impending bid move from Unilever, the Anglo-Dutch food and cosmetics group recently thwarted in its pursuit of Richardson-Vicks.

High turnover in Beatrice Foods left the stock down \$4 at \$43.4. Kellogg, the breakfast food group, bounced up \$2 to \$65.4 after reporting higher profits and a stock split.

Airline stocks looked irregular, with United down \$1 at \$47 in response to the latest trading news. The other domestic carriers also eased but Pan Am edged up \$3 to \$74 as bid hopefuls kept the stock on the boil.

Enserch, the natural gas company, added \$2 to \$23 on the results, while an increased dividend brought buyers back in for Warner-Lambert.

But GCA, the semiconductor manufacturer, fell a sharp 5% to \$36 after announcing a trading loss and a technical loan default.

In the credit market, bond prices sharply extended early gains towards mid-session on favourable reports from the auction of Treasury securities. Prices had opened strongly after Mr Volcker said Fed policy was "relatively accommodative".

The key long bond showed a gain of more than one point. However, dealers commented that the serious test for the market will come when Thursday's auction of 20-year bonds will disclose the level of foreign, and particularly Japanese, interest in US bonds.

Short-term yields edged lower, helped by federal funds comfortably below 8 per cent. Further draining of reserves by the Fed, with two-day matched sales, was ascribed to purely technical factors.

The Dow Jones industrial 30 share average took in two newcomers at yesterday's close when Philip Morris and McDonald's joined its list. They replace General Foods and American Brands, respectively.

EUROPE

Takeovers dominate Frankfurt

CORPORATE takeovers continued to dominate a mixed Frankfurt session where the Commerzbank index gained 5.3 to 1,712.8.

Daimler-Benz soared on strong foreign demand, adding DM 29 to DM 1,104 after a long period of relatively small gains following its bid for the electrical group, AEG. Meanwhile, AEG rose another DM 6 to DM 263 on speculation that Daimler will improve its DM 170 per share offer for all outstanding AEG shares.

Deutsche Bank, which will act for the expanded Daimler empire, gained DM 9.50 to DM 685.

Deutsche Babcock put on DM 5 to DM 220 on speculation that machinery-maker Linde is investigating a purchase of part of Babcock. Babcock denies the rumours. Linde lost DM 3 to DM 595.

In chemicals, news that Bayer expects 1985 to be its best post-war financial year failed to protect the sector from profit-taking and Bayer fell DM 4 to DM 253, BASF DM 3.30 to DM 263.70 and Hoechst DM 3.60 to DM 253.20.

Bonds were mostly static with gains of only 10 pfg seen as a technical reaction to losses during the past six trading days.

Investors in Brussels who were expecting a phase of consolidation after Monday's downturn were yesterday surprised when stocks sharply rebounded.

Buying in Groupe Bruxelles Lambert led the market upwards and the stock added BFr 200 to BFr 2,650 in record turnover.

An Amsterdam dominated by overseas investors ended mixed with the ANP-CBS slipping from its previous day's record high of 224.7 to end at 224.2.

Bankers kept their firmness and Unilever rose Fl 2.40 to Fl 343.90.

Limited buying of bonds after Monday's slump in U.S. bond prices left the market mixed.

Zurich was stable after the previous session's bout of profit-taking, but sentiment about the direction of prices remained divided.

Bonds ended steady with a slightly weaker bias.

Paris turned mixed to higher as investors moved to take profits on the market's recent advance and reinvested in issues which had lagged behind the surge.

Engineering and construction shares were favoured while electronics and food issues came under pressure after recent gains.

Stockholm turned lower after a three-day rally as investors took profits.

Hopes that Italy's present political crisis may soon be resolved buoyed sentiment in a higher Milan while prices fell in a quiet Madrid.

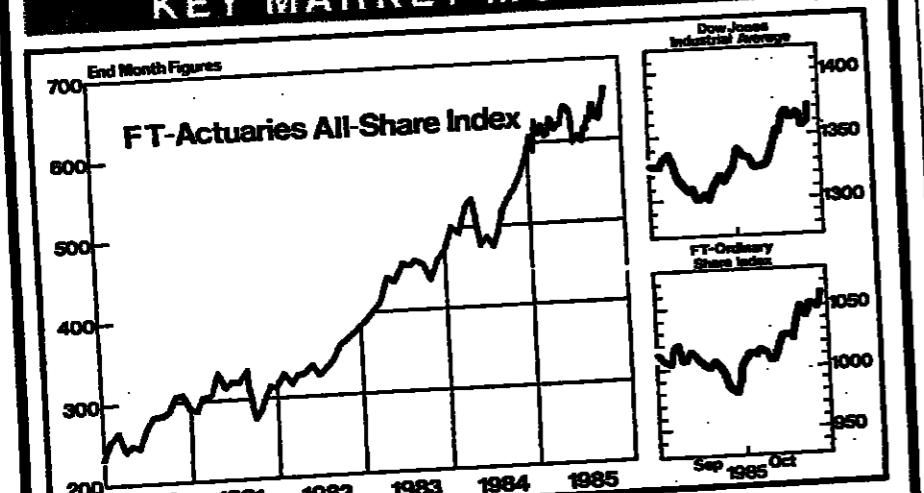
HONG KONG

A LACK of fresh incentives left Hong Kong mixed after a dull day's trading.

A measure of buying interest during the day gave a slight lift to the market and the Hang Seng index closed 2.78 up at 1,654.03.

Utilities after weakening on Monday, closed generally steady with Hongkong and China Gas at HK\$11.20, Hongkong Electric at HK\$8.20 and Hongkong Telephone at HK\$9.00. China Light firmed 10 cents to HK\$16.80. Banks were generally down.

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